



New Europe Center

Kyiv, Ukraine



New Europe  
Center

2017

Annual Report





New Europe Center  
Kyiv, Ukraine

NEW EUROPE CENTER

ANNUAL REPORT

2017

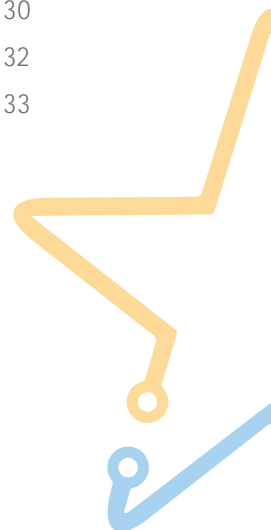
This report was conducted by the New Europe Center as part of its project implemented under the USAID/ENGAGE activity, which is funded by the United States Agency for International Development (USAID) and implemented by Pact. The contents of this report are the sole responsibility of Pact and its implementing partners and do not necessary reflect the views of USAID or the United States Government.



# CONTENTS



LAUNCH OF THE NEW EUROPE CENTER	4
WHO WE ARE	5
WHO'S WHO AT THE NEW EUROPE CENTER	8
WHAT WE'VE ACHIEVED	10
NEC IN NUMBERS	12
RESEARCH, EVENTS AND INITIATIVES	14
PROJECTS	24
OUR FUNDING	25
HOW WE COMMUNICATE	26
SURVEY AMONG NEC PARTNERS	30
OUR DONORS IN 2017	32
OUR PARTNERS	33





## LAUNCH OF THE NEW EUROPE CENTER



Starting something new is always a challenge. The launch of the New Europe Center was not actually a beginning but more the ambitious extension of a project started earlier at the Institute of World Policy. And so, perhaps the new center's team was able to more smoothly overcome the typical growing pains that tend to challenge real pioneers.

It was easier for us because we were and remain a team of like-minded individuals who are determined to dedicate our intellectual efforts towards the foreign policy success of our country.

It was easier for us to set up a new think-tank because we felt the support of our friends in expert, political, diplomatic and donor circles pretty much from Day 1.

It was also less difficult for us because we were aware of the mission and vision that were behind this new initiative.

This report shows that, despite the fact that our team is now working in an organization under a different name, the pace and quality of our work remains as high as always. We've never let challenges stop us because we understand the hurdles that we are likely to face as we work to reach our objectives. And we're confident that we will overcome them because we feel support and trust like a strong breeze at our backs.

Starting from this new year have a new Strategic Plan for the next three years that focuses on three main priorities: improving the effectiveness of Ukraine's foreign and security policy, maintaining the country's European and Euroatlantic course, and promoting Ukraine's interests in the international arena.

2017 was the beginning of the New Europe Center and we will do everything possible to ensure that the next years become the start of a New Europe in the broadest sense of this term: a secure, prosperous Europe without dividing lines. Our goal is a New Europe where the top priority will be, not commercial and political expediency, but rule of law, equality and mutual respect. Ukraine will be an integral part of this New Europe.

**Alyona Getmanchuk**  
Director, New Europe Center

## WHO WE ARE

The New Europe Center was founded in 2017 as an independent think-tank. Despite its new brand, it is based on a research team that has been working together since 2009, at the Institute for World Policy. The New Europe Center became recognized by offering high-quality analysis on foreign policy issues in Ukraine and regional security by combining active, effective work with advocacy.

The NEC team has made a major contribution to the Europeanization of Ukraine. Events during the Euromaidan at the end of 2013-early 2014 demonstrated that Ukraine's citizenry was prepared for cardinal changes, for the kind of serious reforms that could transform their country into a stable, flourishing democracy.

The New Europe Center's vision is very much in line with the views of the majority of Ukrainians about the future of their country: Ukraine should be integrated into the European Union and NATO. By integration, we understand not so much formal membership as the adoption of the best standards and practices for Ukraine to properly belong to the Euroatlantic value system.

Over the last five years, the NEC team has primarily worked on public awareness campaigns that explained the importance of European integration to ordinary Ukrainians. Today, our key objective is to prepare analytical reports and to organize high-level events both in Ukraine and abroad that might facilitate the speediest possible Eurointegration here.

Over 2010-2016, our team was able to gain a solid reputation and the trust, not only of Ukrainian analysts and decision-makers, but also in the international expert community. In the last seven years, our experts have prepared more than 50 policy studies.

We consider it equally important for Ukraine's voice to be heard abroad, especially in the European Union. Without the support of its European partners, the country will not be able to overcome the many obstacles facing it. The New Europe Center will aim its activities at the political elite of EU countries.

## ABOUT US IN SOCIAL MEDIA



**Oleksandr Sushko:** «Мабуть найкращий стартап року в сфері аналітичних центрів. Вітання **Alyona Getmanchuk, Sergiy Solodkyy, Kateryna Zarembo**



**Alyona Getmanchuk:**

**«#NewEuropeCenter**

За три місяці роботи експерти Центру «Нова Європа»:

- представили 7 досліджень, серед них аналіз результатів всеохопного дослідження цінностей української молоді і звіт Європарламенту;
- організували 5 великих публічних заходів;
- виступили на 15 публічних заходах наших партнерів в Україні, ЄС та США;
- організували та спів організували 3 ознайомчі візити – 1 для європейських та українських лідерів думок до України, а 2 для журналістів провідних українських медіа до країн Вишеградської четвірки та Брюсселя;
- виступили ініціатором заяви європейських експертів до країн-членів Ради Європи щодо неповернення голосу російській делегації в ПАРЕ;
- взяли участь у 4 робочих поїздках для адвокатування готових досліджень та підготовки нових.



**Oleksandr Sushko:** Possibly best start-up among think-tanks this year. Congratulations to **Alyona Getmanchuk, Sergiy Solodkyy, Kateryna Zarembo**



**Alyona Getmanchuk: «#NewEuropeCenter**

In three months of work, New Europe Center experts:

- presented 7 studies, including a comprehensive survey of the values of young Ukrainians and a report for the European Parliament;
- organized 5 major public events;
- poke at 15 public events organized by our partners in Ukraine, the EU and US;
- organized or co-organized 3 study visits: 1 for European and Ukrainian opinion leaders to Ukraine and 2 for journalists from top Ukrainian media to the Visegrad Four and Brussels;
- initiated an appeal by European experts to Council of Europe member countries not to restore voting rights to the Russian PACE delegation;
- participated in 4 working visits to o=promote completed studies and prepare new ones.



**Congrats on an obviously very successful 2017! Best wishes for the coming year!**

**Joerg Forbrig**

@JoergForbrig

У відповідь @NEC\_Ukraine

Congrats on an obviously very successful 2017! Best wishes for the coming year!





## OUR MISSION

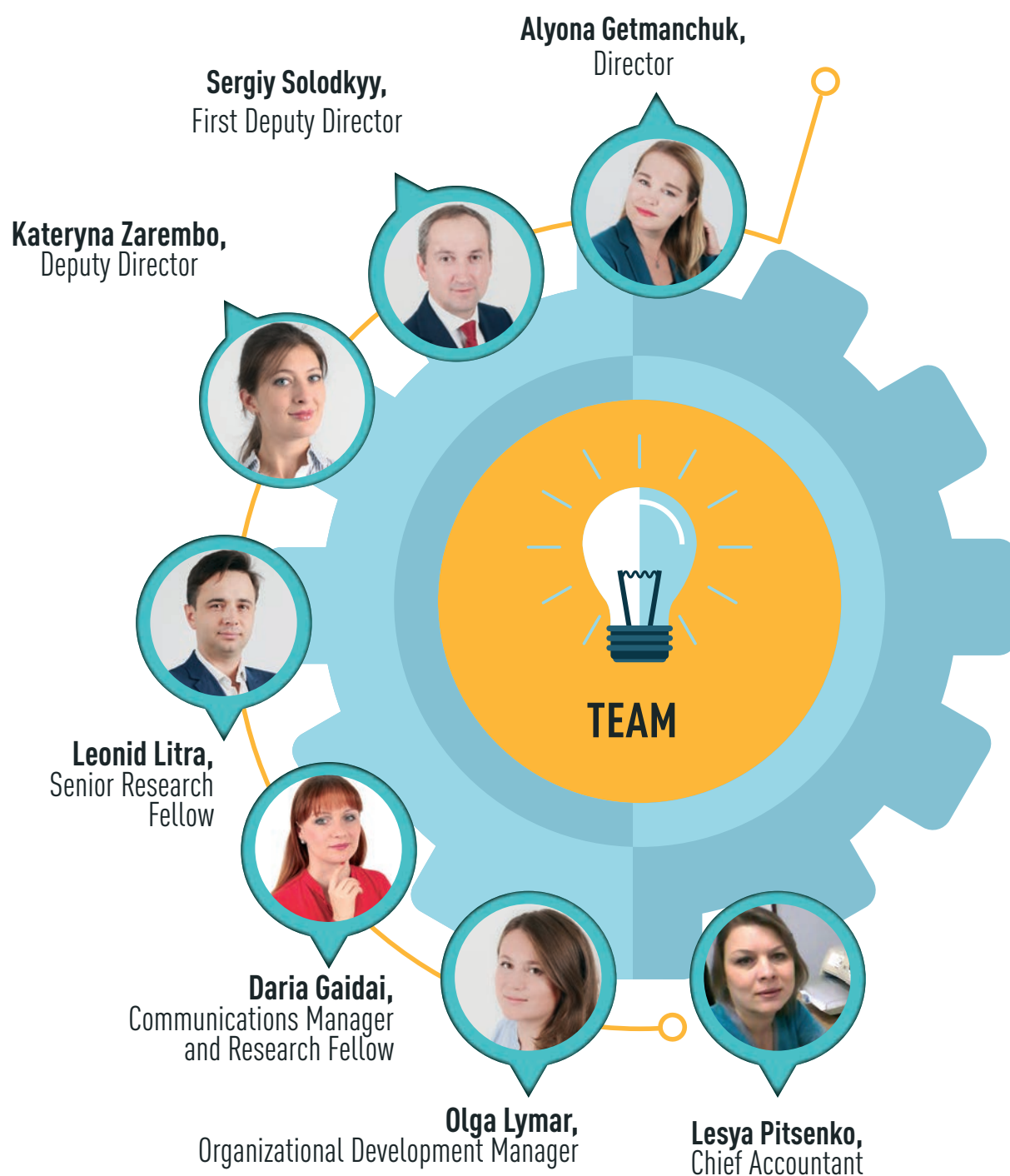
The Mission of the New Europe Center is to undertake analytical studies and projects to promote European standards and practices in Ukraine and to maintain the support of opinion leaders, along with EU and NATO officials, for Ukraine's European and Euroatlantic prospects.

As we understand it, New Europe is a Europe without dividing lines, a Europe in which Ukraine will be an integral part. New Europe means combined efforts and initiatives to help Ukraine, the region and the entire continent prosper.

## STRATEGIC PRIORITIES OF THE NEW EUROPE CENTER:

- 1 Improving the effectiveness of Ukraine's foreign and security policy with the support of NEC analysis and recommendations.
- 2 Effectively and regularly communicating the advantages of choosing European and Euroatlantic integration for Ukraine.
- 3 Increasing the interest level of European countries and the US in supporting Ukraine.

## WHO'S WHO AT THE NEW EUROPE CENTER







## WHAT WE'VE ACHIEVED



### STRONGER COOPERATION WITH GOVERNMENT AGENCIES

President Petro Poroshenko awarded Alyona Getmanchuk, Director of the New Europe Center with the 3rd degree Order of Merit. This award was presented during the celebration of 100 years of diplomatic services in Ukraine. A Presidential Decree recognized Ms. Getmanchuk for her personal contribution to promoting Ukraine's European integration aspirations and raising the country's international profile, for many years of fruitful diplomatic efforts, and for her highly professional work.



### COOPERATION WITH INTERNATIONAL PARTNERS

A study visit by opinion leaders from the EU and US that was organized by the New Europe Center was greatly appreciated in Ukraine. In February 2017, President Poroshenko met with a delegation of analysts and editors from the United States. In October, the Vice Premier and members from various Verkhovna Rada factions, including Foreign Affairs Committee Chair Hanna Hopko, met with a group of opinion leaders from the EU and US.

The NEC initiated an appeal by European opinion makers to the Council of Europe about the possible restoration in January of the right of the Russian delegation to vote, despite the fact that the Russian Federation had not adhered to a single PACE resolution. This initiative was given high marks in Ukraine's diplomatic community.



Офіс віце-прем'єра з питань європейської та євроатлантичної інтеграції added 7 new photos.  
3 October 2017 · Kyiv ·

#### Офіс віце-прем'єра з питань європейської та євроатлантичної інтеграції:

«Дуже важливо говорити з зарубіжними лідерами громадської думки напрямку. Такі зустрічі, як сьогоднішня, організована Німецьким фондом Маршалла в США та Центром «Нова Європа», допомагають зрозуміти, які саме питання щодо України турбують та цікавлять експертів провідних аналітичних центрів, редакторів та журналістів мас-медіа, представників міжнародних організацій в Європі та США. Це була прекрасна можливість розказати про хід реформ в Україні, презентацію найближчим часом моніторингової системи «Пульт Угоди», про заходи, що вживаються для боротьби з корупцією в Україні, а також донести свою точку зору щодо норм, які вводять резонансна 7-ма стаття Закону «Про освіту». «Національним меншинам в Україні нічого не загрожує. Навпаки, отримавши повноцінну можливість вивчати українську мову в школах, діти інших національностей, які живуть в Україні, зможуть отримувати тут же вищу освіту та роботу, чого не відбувається зараз», — запевнила **Ivanna Klympush-Tsintsadze**.

#### Office of the Vice Prime Minister for European and Euroatlantic Integration:

It's critical for us to talk with foreign opinion leaders directly. Such meetings as the one we had today, organized by the German Marshall Fund in the US and the New Europe Center help understand what specific issues regarding Ukraine concern and interest experts from leading think-tanks around the world, editors and journalists in the media, and international organizations in Europe and the US. This was a brilliant opportunity to explain the course of reforms in Ukraine, the upcoming presentation of the "Pulse Agreement" monitoring system, and measures that are being used to combat corruption in Ukraine, and to present our point of view about the norms instituted by the controversial Art. 7 of the Law on Education. Ethnic minorities are under no threat whatsoever in Ukraine. On the contrary, by being provided with a proper education in the Ukrainian language in public schools, children of other nationalities who live in Ukraine will be able to get a higher education and better jobs right here, which has not been the case so far," ensures **Ivanna Klympush-Tsintsadze**.



## GROWING THE ORGANIZATION

The New Europe Center applies best practice in governance and adheres to standards of accountability and transparency. This was confirmed by the positive outcome of an audit of its financial reporting procedures and the way NEC follows its own internal rules and policies.



Dmytro Kuleba с Сергеем Сидоренко и еще 11.  
4 ч ·

Росія не направлятиме свою делегацію в ПАРЕ у січні 2018 р.  
<http://tass.ru/politika/4865988>

#### Dmytro Kuleba

Росія не направлятиме свою делегацію в ПАРЕ у січні 2018 р.

<http://tass.ru/politika/4865988>

Це друга поспіль гарна новина з Москви після новини про вичерпання Резервного фонду РФ.

Результату не було б, якби Україна системно і завзято не працювала на всіх рівнях. Тому тепер список подяк за особисте залучення:

Президенту Порошенку, главі делегації Ради в ПАРЕ **Volodymyr Arieu** та іншим членам делегації, які активно працювали. Україно, ти реально можеш пишатися своїми депутатами, які працюють в Асамблеї.

Міністру Клімкіну, заступнику глави АПУ Єлісєєву, колегам з МЗС **Sergiy Kyslytsya** **Demian Podolskyi**, посольств України в державах-членах РЕ та з нашої команди Постпредства при РЕ.

Нашим європейським та американським партнерам, які нас почули.

Громадянському суспільству – експертам та журналістам, які звернули увагу на проблему і висвітлювали її та висловили позицію.

Кого не тегнув, вибачайте! ФБ не дозволяє. Але безмежно вдячний кожному за віру і зусилля.



**Dmytro Kuleba**, Ambassador, Permanent Representative of Ukraine to the Council of Europe

Russia will not be sending a delegation to PACE in January 2018. <http://tass.ru/politika/4865988>

This is the second bit of good news from Moscow after word came that the RF Reserve Fund is empty.

There would not have been any result had Ukraine not been systematic and determined in its efforts at all levels. So here's our list of those whom we thank for their personal contribution:

President Poroshenko, PACE Delegation head **Volodymyr Arieu** and other members who really worked actively. Ukraine, you really can be proud of your deputies who are working in the Assembly.

Minister Klimkin, Deputy Head of the Presidential Administration of Ukraine Yeliseyev, colleagues from the MFA **Sergiy Kyslytsya** **Demian Podolskyi**, Ukrainian embassies in CoE member countries, and our team with the CoE Permanent Mission.

Our European and American partners, who listened to us.

Civil society—the experts and journalists who brought attention to the issue, reported on it and took a stand.

If I forgot to tag someone, forgive me! FB wouldn't let me. But I'm infinitely thankful to each and every one of you for your faith and efforts.



## NEC IN NUMBERS

**In three months,** October through December 2017, the New Europe Center has produced a series of numerical results:



NEC published **7 studies** and analytical briefs. Each report included specific recommendations for decision-makers.



NEC organized **5 public events**. Every single event included Government officials and foreign ambassadors.



**15** NEC analysts spoke at **public events** organized by our partners in Ukraine, the EU and the US.

NEC organized **3 study visits**: one for European and American opinion leaders to come to Ukraine and two for journalists from top Ukrainian media to visit the Visegrad Four and Brussels.



NEC's initiative to continue to withhold voting rights from Russia's PACE delegation was supported by

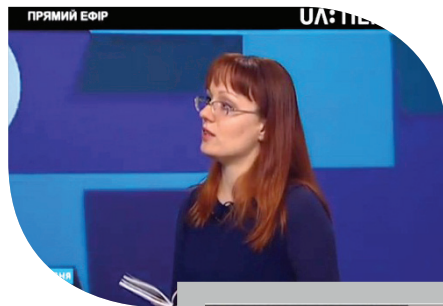
**42** European opinion leaders.

High-profile analysts from Germany, France, Italy, Greece, Lithuania, Hungary, the United Kingdom, Poland, and many other countries signed the request.

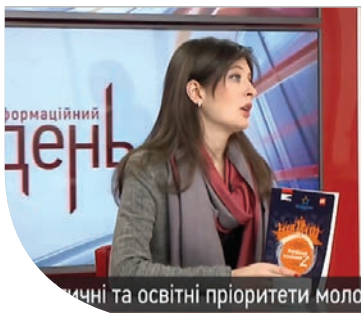
THE FRIENDS OF  
NEC CLUB ABROAD  
INCLUDES

**156**  
opinion leaders

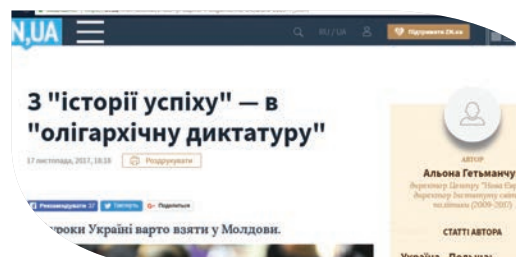
This informal club of international friends of Ukraine includes well-known editors in the western press and analysts who participated in working visits organized by the New Europe Center team.



**112**  
Media mentions  
of NEC



more than  
**160** articles/  
blogs/ comments by NEC  
experts in media during  
the year





## RESEARCH, EVENTS AND INITIATIVES



### EASTERN PARTNERSHIP THINK-TANK FORUM

The New Europe Center co-organized the first Think-Tank Forum of the Eastern Partnership that took place over September 21-23, 2017, in Chisinau, Moldova.

The goal of this Forum is to establish a working partnership between experts of think-tanks in the EU and the six members of the Eastern Partnership to promote the research directed at promoting European values in our region as much as possible.

More than 60 experts met to discuss the problems with and prospects for future relations between Eastern Partnership countries and the European Union. NEC Senior Research Fellow Leonid Litra presented a series of recommendations for future implementation in the EaP that were prepared for the Partnership's Summit in Brussels.

This research was done as part of a joint project between NEC, the Georgian Institute for Strategic Studies and the Institute for European Policy and Reforms, in cooperation with the Eastern Partnership's Civil Society Forum.





## THE STATE OF IMPLEMENTATION OF THE ASSOCIATIONS AND FREE TRADE AGREEMENTS WITH UKRAINE, GEORGIA AND MOLDOVA

NEC Senior Researcher Leonid Litra as a member of a distinguished group of experts from the EU and Eastern Partnership countries took part in drawing up the report on the state of implementation of the Associations Agreements with Ukraine, Georgia and Moldova. The report was requested by the European Parliament's Committee on Foreign Affairs.



DIRECTORATE-GENERAL FOR EXTERNAL POLICIES  
POLICY DEPARTMENT



**The state of implementation of the associations and free trade agreements with Ukraine, Georgia and Moldova**

AFET



## STUDY TOURS TO THE VISEGRAD FOUR COUNTRIES AND BRUSSELS

Together with the Hungarian Center for Euroatlantic Integration and Democracy (CEID), NEC organized a study program for the group of Ukrainian journalists from leading media outlets such as Segodnya, Liga, Ukrainian Week, Radio Svoboda, and Hromadske Radio. Our purpose was to deepen their understanding of issues and procedures within the European Union.

The program included:

- 4 workshops with European journalists and experts in Kyiv;

- 10-day study visit to Budapest, Prague, Warsaw and Bratislava.
- 3-day study visit to Brussels.

The result of so many days of discussion was more than 20 articles about the internal situation in these countries, their relationships with Ukraine, the impact of Russian propaganda, EU reforms, and more.

The purpose of this project is to support Ukraine's press in communicating with the EU, to deepen its understanding of EU issues and procedures, and to have insight into internal processes in Central and Eastern European (CEE) countries. The project was the result of cooperation with four institutional partners: Europeum Institute of European Policy in Prague, the Res Publica Foundation in Warsaw, the Slovak Foreign Policy Association in Bratislava, and the Center for Euroatlantic Integration and Democracy in Budapest, with the support of the International Visegrad Fund.



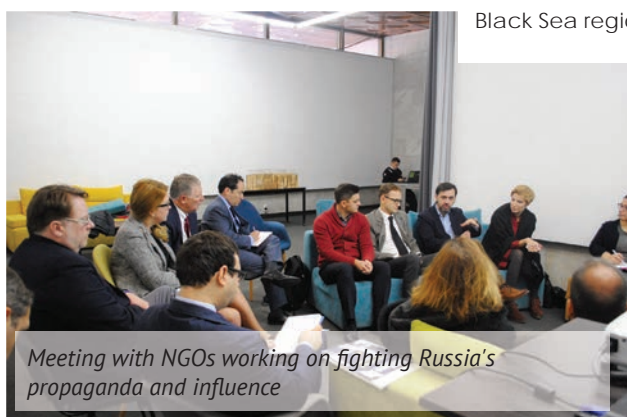




## STUDY TOUR OF EUROPEAN AND AMERICAN THOUGHT LEADERS TO UKRAINE

Over October 1-4, NEC and the German Marshall Fund organized a working visit for 13 opinion leaders from the United States and the European Union to Ukraine in order to discuss the political situation in Ukraine, the progress of reforms, and ways to counter Russia's aggression.

The busy two-day program included meetings with foreign diplomats, Ukrainian government officials, experts, journalists and community activists. Such visits are part of the Fund's efforts to activate dialogue and develop a multilateral, stable approach in the Euroatlantic community towards the Black Sea region.



*Meeting with NGOs working on fighting Russia's propaganda and influence*



*Meeting with ambassadors of the US, France, the United Kingdom, Canada, and Germany*



*Meeting with Ivanna Klymush-Tsintsadze, Vice Prime Minister of Ukraine for European and Euro-Atlantic integration*



*Discussion with leading Ukrainian experts*



*Meeting with Ukrainian Members of the Parliament*



*Security briefing with Alexander Hug, Principal Deputy Chief Monitor, OSCE SMM to Ukraine*



## **“SUMMING UP THE RESULTS OF THE EASTERN PARTNERSHIP SUMMIT: WHAT CONCLUSIONS FOR UKRAINE?”—PUBLIC DISCUSSION**

On November 24, the day of the Eastern Partnership Summit in Brussels, the New Europe Center and the European Council on Foreign Relations (ECFR) organized a public discussion called “Summing up the Results of the Eastern Partnership Summit: What conclusions for Ukraine?” in Kyiv. The event involved Senior ECFR Researcher Andrew Wilson, Polish Ambassador to Ukraine Jan Pieklo, VR Foreign Relations Committee Chair Hanna Hopko, and NEC Senior Research Fellow Leonid Litra.

Mr. Wilson presented a report called “Partners for Life: Europe’s Unanswered ‘Eastern Question,’” in which he analyzed the state of the Eastern Partnership as it enters a new and important evolutionary phase. The center of the discussion was Ukraine, which, as the largest of the six EaP member states, has considerable significance for the EU in terms of opportunities to influence its eastern neighborhood.

Mr. Litra presented recommendations on reviving the Eastern Partnership. These were developed in tandem with NEC’s Georgian and Moldovan colleagues and were recently presented in Brussels.

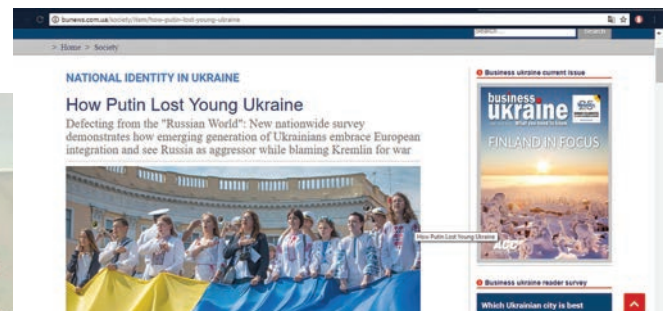
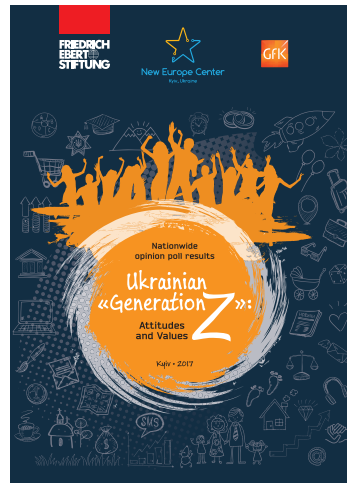






## UKRAINE'S "GENERATION Z": ATTITUDES AND VALUES

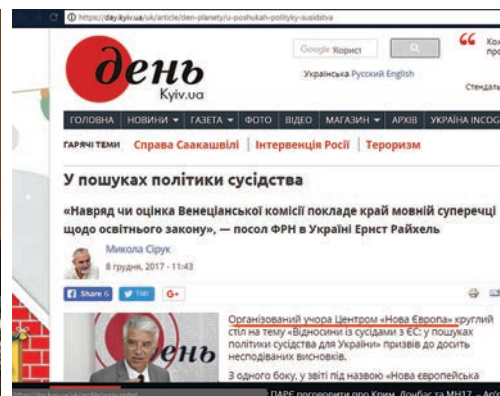
Together with the Friedrich Ebert Stiftung (FES) and GfK Ukraine, a sociological service, the New Europe Center carried out one of the most comprehensive attempts to understand and assess the mood among younger Ukrainians through a nationwide poll with a broad range of questions: from politics to family life and leisure. The results of this study were presented on November 22 in Kyiv and on December 15 in Berlin. The study was also presented at the National University of Kyiv-Mohyla Academy and the National University of Culture and the Arts in Kyiv. In 2018, presentations and discussions of the results are scheduled in several regions.





## DEALING WITH THE EU NEIGHBOURS: IN THE SEARCH OF UKRAINE'S NEIGHBORHOOD POLICY

On December 7, 2017, NEC organized a roundtable to discuss a strategic view of Ukraine's relations with its EU neighbors. A report called "New European Neighbourhood Policy of Ukraine. What has the law on education "stress test" shown". The paper analyzed the response of Ukraine's neighbors to the adoption of the education law, identified the main challenges for bilateral relations, and provided series of recommendations for forming a strategic view of the European Neighborhood Policy towards Ukraine.



## EUROPEAN EXPERTS ADDRESS COUNCIL OF EUROPE MEMBER COUNTRIES

The New Europe Center initiated an appeal from European experts to Council of Europe member countries regarding the possible restoration of the Russian PACE delegation's right to vote in January, even though the Russian Federation has failed to comply with a single PACE resolution. The resolution was signed by 42 experts from 18 countries.



**Peter Kreko**  
@peterkreko

Читати

Council of Europe Should not Become Russia's Trophy. A very important initiative of @nec\_ukraine - happy to share a platform with colleagues such as @JoergForbrig @IspKucharczyk @JakubJanda @VitDostal @wprzybylski @edwardlucas @stefanmeister @UmlandAndreas #SaveCouncilEurope

New Europe Center @NEC\_Ukraine

#SaveCouncilEurope Appeal of European experts to the members of the Council of Europe regarding the possibility of renewing the voting rights of delegation despite Russia's failure to comply with any #PACE resolution. Join us! [neweurope.org.ua/council-of-eur...](http://neweurope.org.ua/council-of-eur...)

Перекласти (англійська)

14:28 - 30 груд. 2017

7 ретвітів 10 вподобань



### COUNCIL OF EUROPE SHOULD NOT BECOME RUSSIA'S TROPHY

We, thinkers of contemporary Europe, call upon the Member States of the Council of Europe not to fall prey to Russia's blackmailing and not to lift sanctions (including suspension of the voting rights in PACE) on Russia, introduced after the annexation of Ukraine's Crimea and military aggression in Donbas.

Not a single measure, required from Russia by the PACE resolutions 1990 (2014), 2028 (2015), 2034 (2015), 2061 (2015), 2067 (2015), 2112 (2016), 2132 (2016) and 2133 (2016) have been implemented. Instead, Russia has turned to blackmail, having suspended two thirds of its membership fees to the Council of Europe and boycotting all formal contacts and participation in the Assembly.

Now, despite its 2016 resolution stating that the dialogue can only be restored after "significant and measurable progress towards the implementation (of previous resolutions)", the PACE may reconsider its own commitments and invite Russia back to the table, thus lifting the sanctions with no deliverables from Russia's side. This decision is going to be debated at the PACE session in January 2018 in Strasbourg.

We believe that such a step would be a disgrace for the Council of Europe and surrender of the mission it has pledged to uphold over almost 70 years of its existence. We are especially worried about the following effects that such a decision would have

upon the democracy and security of the European continent:

- 1) Lifting sanctions upon Russia without any progress in the implementation of the PACE resolutions would destroy the credibility of the Council of Europe as an organization capable of standing guard of human rights and freedoms in Europe. Effectively it would put an end to the Council's transformative power and influence in the region.
- 2) Such a step could trigger a domino effect in the members of the Council of Europe.
- 3) Last but not least, such a step would be a heavy blow to pro-European political forces and civil society in Ukraine, who would be stripped of arguments on why Ukraine's European integration is the only viable alternative. This could, in turn, compromise all the efforts and dramatic price Ukraine has paid for its democratic and reform-oriented path.

We call upon the Parliamentary Assembly and Secretary General of the Council of Europe to uphold the very mission for which it was created and reject unconditional return of the Russian Federation to the Assembly as well as attempt to blackmail the organization. Such principled position will serve the best of both, Ukraine and Europe, and their peaceful future.

We invite all our European colleagues to join us in the signature of this letter:

#### Signatories:

**Willem Alders**, former Head of the Unit, European Commission, Analyst International affairs (Belgium)  
**Steven Blockmans**, Senior Research Fellow and Head of EU Foreign Policy Centre for European Policy Studies (Belgium)  
**Jos Boonstra**, Senior Researcher and EUCAM Coordinator, Centre for European Security Studies (The Netherlands)  
**Francisco de Borja Latorre**, Director of the Madrid Office, policy fellow, European Council on Foreign Relations (Spain)  
**Carmen Clausen**, Senior Research Fellow Associate, Barcelona Centre for International Affairs (Spain)  
**Julian Chifu**, Director, Center for Conflict Prevention and Early Warning (Romania)  
**Vit Dostal**, Director of the Research Center, Association for International Affairs (Czech Republic)





## INDEX OF RELATIONS CONTINUES TO BE PRODUCED JOINTLY WITH THE TRUMAN AGENCY

The TRUMAN Agency, a strategic communication organization, and the NEC team prepared and presented four issues of a quarterly analytical report called “Index of Relations” (Truman Index). The project involves monitoring relations between Ukraine and the EU, the US, China and Russia on an ongoing basis. Key changes and trends are analyzed and every foreign policy event is evaluated as to its positive or negative impact on bilateral relations. The total of the points for each area is used to formulate the index of relations for that quarter.

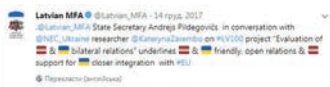


Photos: Truman Agency



## FOREIGN POLICY AUDIT

Over 2017, the NEC experts continued to work on the Foreign Policy Audit project. Three reports were presented on Ukraine's relations with key partners: Britain, Sweden and Israel. Work on an audit of Ukrainian-Latvian relations is also underway. NEC Deputy Director Kateryna Zarembo participated in a research visit to Riga in December. The brief prepared by NEC and the Latvian Institute of International Affairs is scheduled for presentation in March 2018.



Latvian MFA @Latvian\_MFA 14 рруд. 2017  
@Latvian\_MFA State Secretary Andrejs Pildegovics in conversation with @NEC\_Ukraine researcher @KaterynaZarembo on #LV100 project "Evaluation of  &  bilateral relations" underlines  &  friendly, open relations &  support for  closer integration with #EU

Вн, Latvia in Ukraine, UKR Embassy in LVA i  
MFA of Ukraine 



**Photo caption:** NEC Deputy Director Kateryna Zarembo with Latvia's State Secretary for the MFA Andrejs Pildegovics in Riga, December 14, 2017.



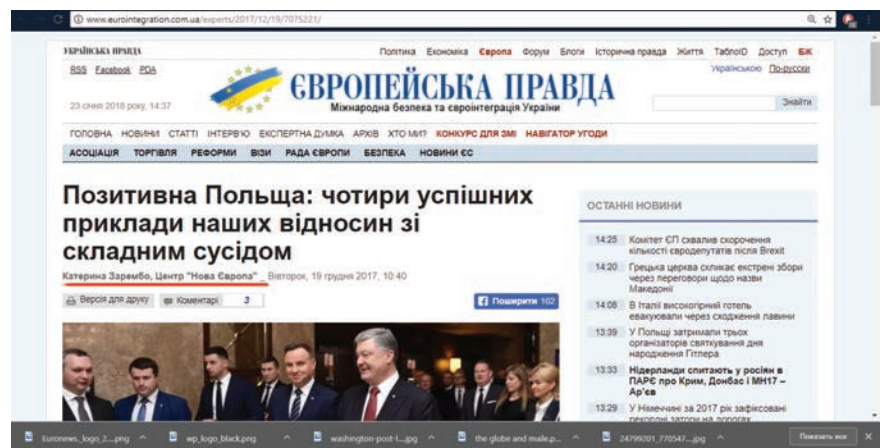




## POLISH FOCUS

The New Europe Center continues to provide analytical support in Ukrainian-Polish relations. On April 11, 2017, Director Alyona Getmanchuk participated in the XXVI session of the Advisory Committee of the presidents of Ukraine and the Republic of Poland. Ms. Getmanchuk and Ms. Zarembo participated in a series of meetings as part of a Forum under the Ministries of Foreign Affairs of Ukraine and Poland.

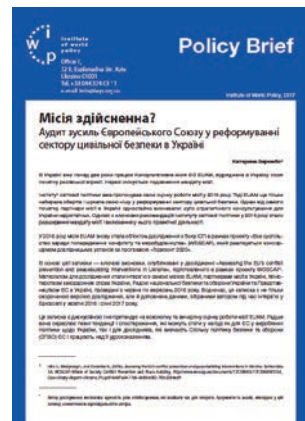
As a member of the Dialog Group formed in 2017 at the initiative of the International Renaissance Foundation (IRF) and the Stefan Batory Foundation (SBF), Ms. Getmanchuk also co-authored a discussion brief entitled "Priority Partnership: A common vision of Ukrainian-Polish relations."





## RESEARCHING THE IMPACT OF THE EU ON THE REFORM OF THE CIVILIAN SECURITY SECTOR IN UKRAINE

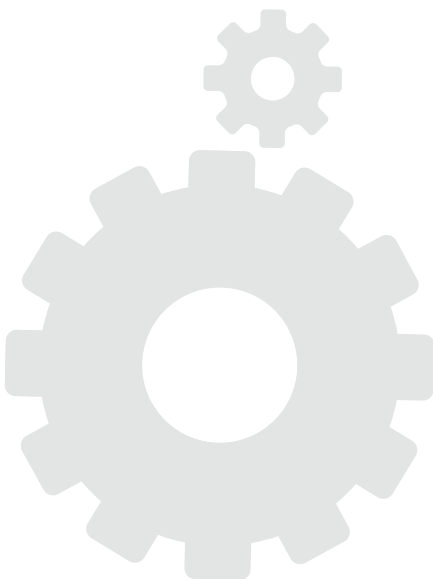
In 2017, Ms. Zarembo published two analytical papers on the subject of the impact of the EU on the reform of the civil defense sector in Ukraine: an article entitled “Perceptions of CSDP effectiveness in Ukraine A host state perspective,” which appeared in the peer-reviewed journal, *European Security* (26:2, pp 190-206), published by Taylor & Francis, and an policy brief called “Mission Accomplished? An audit of the efforts of the European Union to reform the civilian security sector defense sector of Ukraine.”



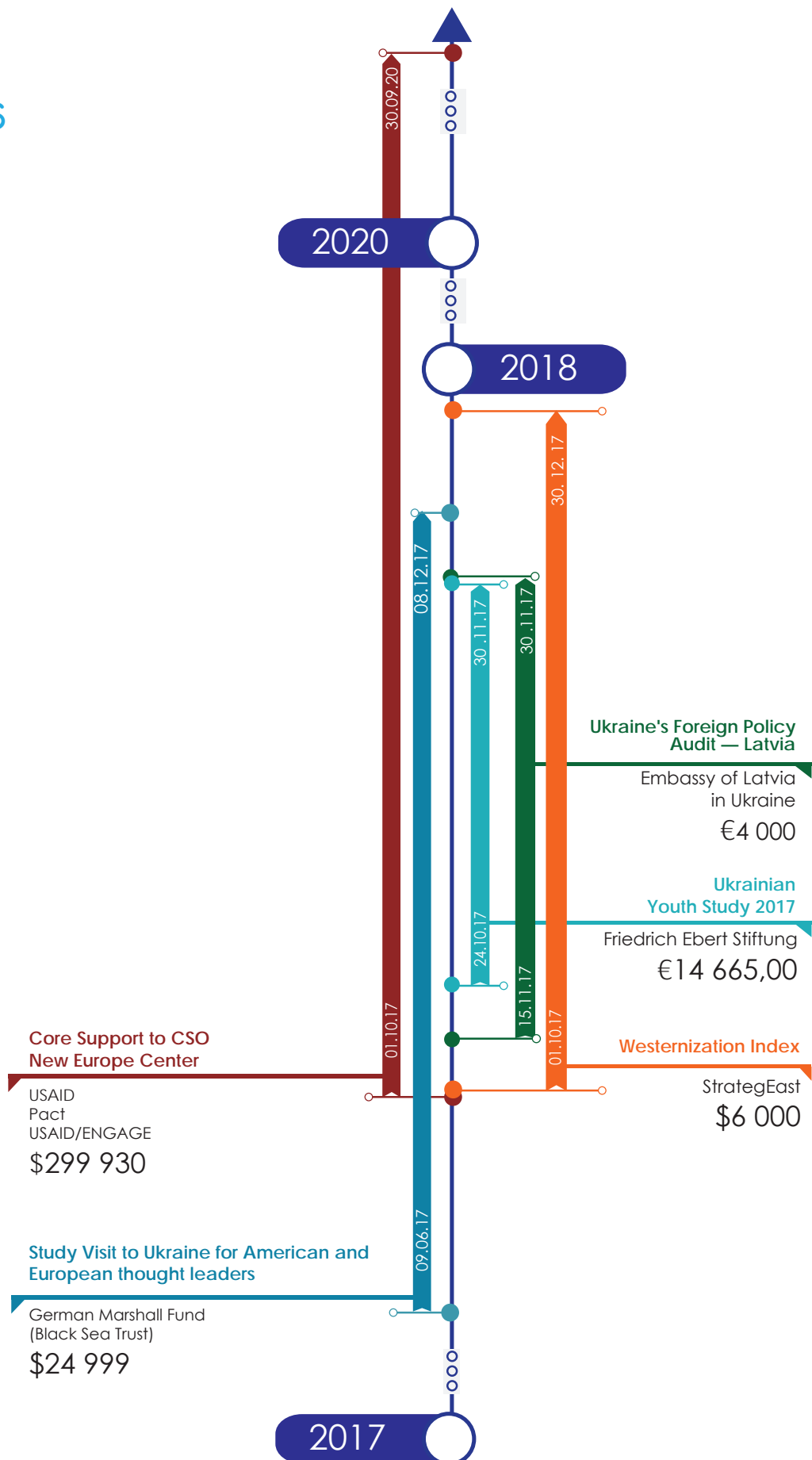
## CORE SUPPORT

NEC has received two three-year organizational development grants:

- An institutional development project within the program “Enhance Non-Governmental Actors and Grassroots Engagement” (USAID/ENGAGE), whose purpose is to increase the level of awareness and participation in civic activities on the part of Ukrainian citizens at the national, regional and local levels. A project that USAID/ENGAGE is implemented by Pact, Inc.
- A project within Think Tank Development Initiative for Ukraine being carried out by the International Renaissance Foundation in partnership with the Open Society Initiative For Europe (OSIFE), with financial support from the Swedish Embassy in Ukraine.

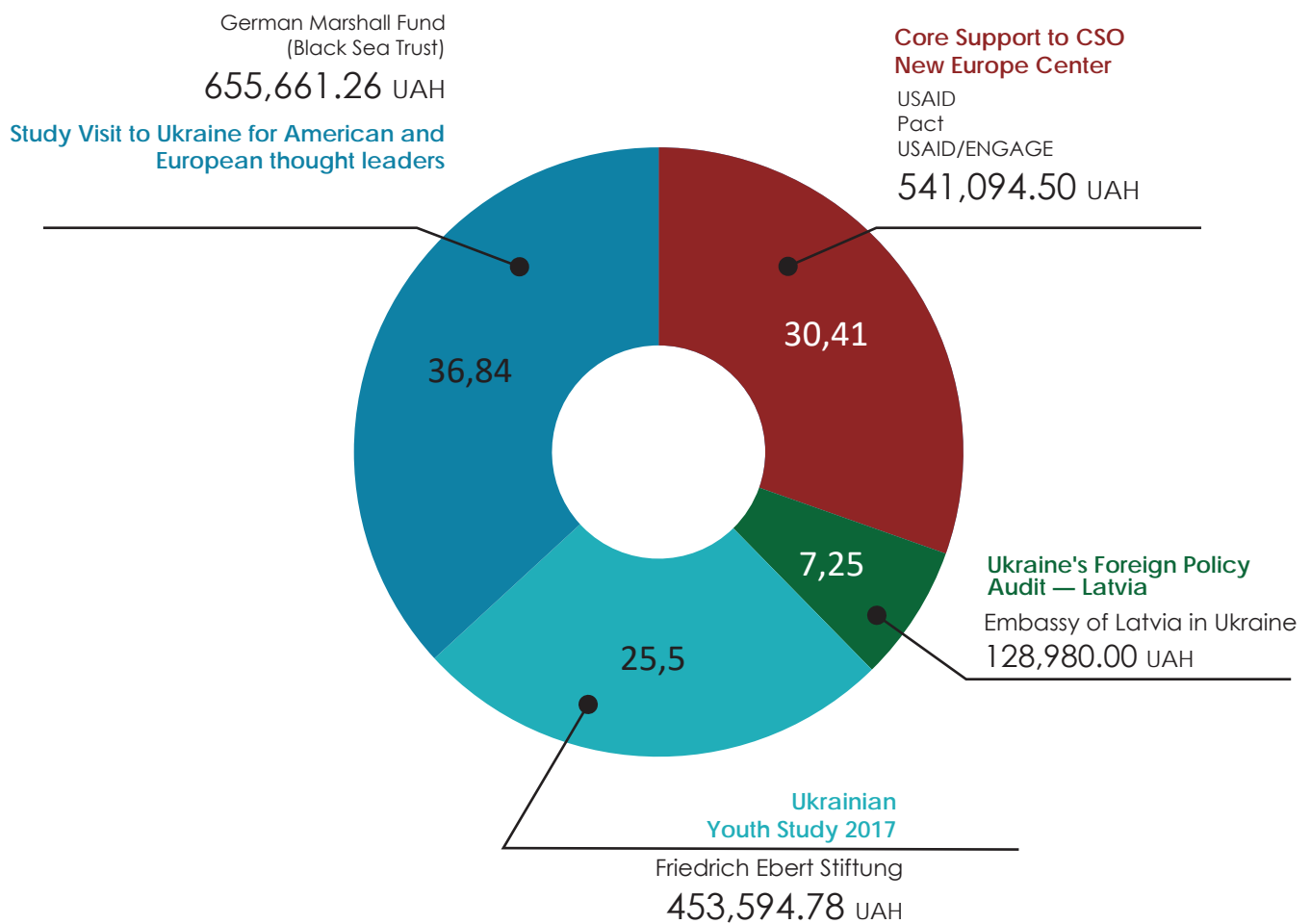


## PROJECTS



## OUR FUNDING

### BREAKDOWN OF FUNDS ACQUIRED IN 2017



In total, during 2017, the New Europe Center has acquired

**1 779 330,54 UAH**

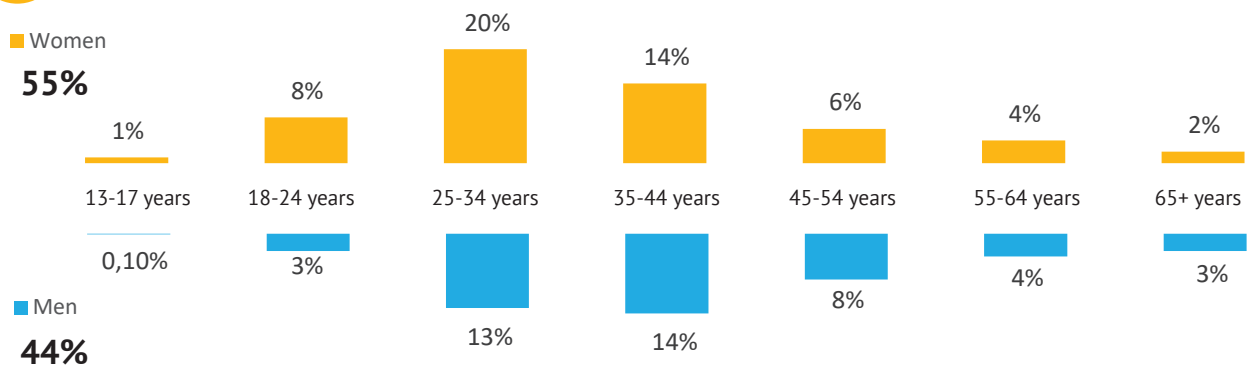
## HOW WE COMMUNICATE

With the launch of the New Europe Center in October 2017, the number of followers on NEC's page in social nets has grown steadily—testimony to the high quality and

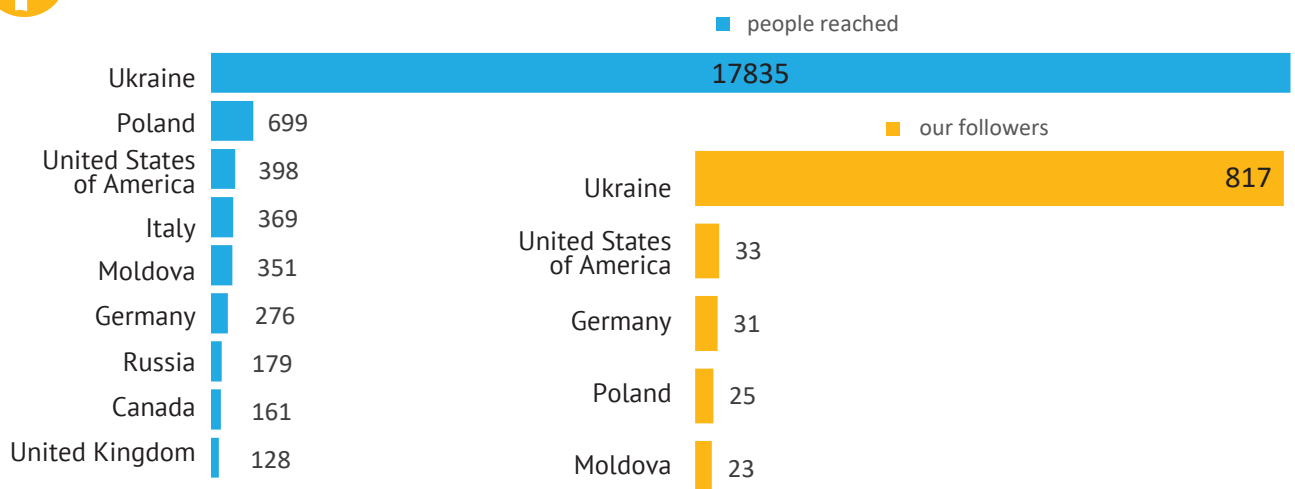
accessibility of our analytical publications. In just three months, NEC's Facebook page gained **1,036** subscribers. In Twitter, our posts are followed by **1,267** subscribers.



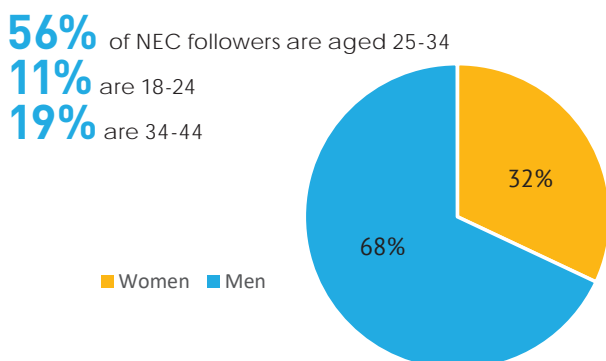
### Here's who follows us on Facebook:



### # people who have viewed the New Europe Center page on Facebook:



### Here's who follows us on Twitter:




Country	% of audience
Ukraine	32%
United States	10%
United Kingdom	8%
Poland	5%
Germany	5%



## AUDIENCE

**Top Tweet** earned 36.1K impressions



**#SaveCouncilEurope** Appeal of European experts to the members of the Council of Europe regarding the possibility of renewing the voting rights of  delegation despite Russia's failure to comply with any **#PACE** resolution. Join us!

[neweurope.org.ua/council-of-eur...](http://neweurope.org.ua/council-of-eur...)

The New Europe Center's twitter impressions went from 15,800 in October to 103,000 in December.

In Facebook, the strongest response came for NEC's study "Ukraine's Generation Z: Attitudes and Values" which was released at the end of November. The post presenting the results received 149 likes and it was shared 537 times.

In Twitter, the biggest response came for the appeal by European experts to members of the Council of Europe over the possible reinstatement of the right to vote for the Russian delegation although the Russian Federation has not complied with a single PACE resolution.

NEC's Facebook followers are able to monitor our public debates in real time online. During large-scale events, NEC also provides Twitter broadcasts with the main messages of various speakers and key discoveries from our research. Tweetbeam makes it possible for all tweets about a public event to be published live for the participants in the event by setting up parallel interactive platforms for debate.

Our audience in social nets includes foreign and Ukrainian opinion leaders, diplomats, politicians and government officials, such as European Commissioner for European Neighborhood Policy and Enlargement Negotiations Johannes Hahn, Ukraine's Deputy Premier for European and Euroatlantic Integration Ivanna Klymush-Tsintsadze, Chair of the EC's Ukraine Support Group Peter Wagner, Justice Minister Pavlo Petrenko, former Swedish Foreign Minister Carl Bildt, former Ukrainian Finance Minister Natalie Jaresko. In addition, NEC is watched by various institutions and by both Ukrainian and foreign embassies and ministries.

Every month, NEC prepares a newsletter reporting on events, studies and publications from our experts. This is published in our social nets and distributed to our partners. In addition, all these newsletters are available on the New Europe Center website.

The NEC website can be found at: <http://neweurope.org.ua>.





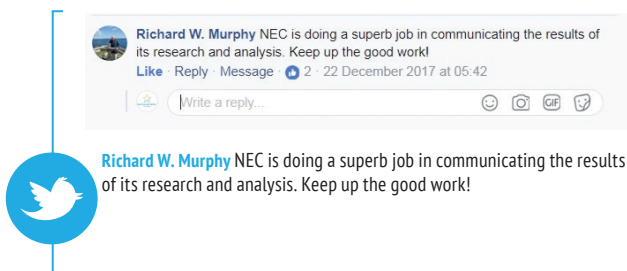
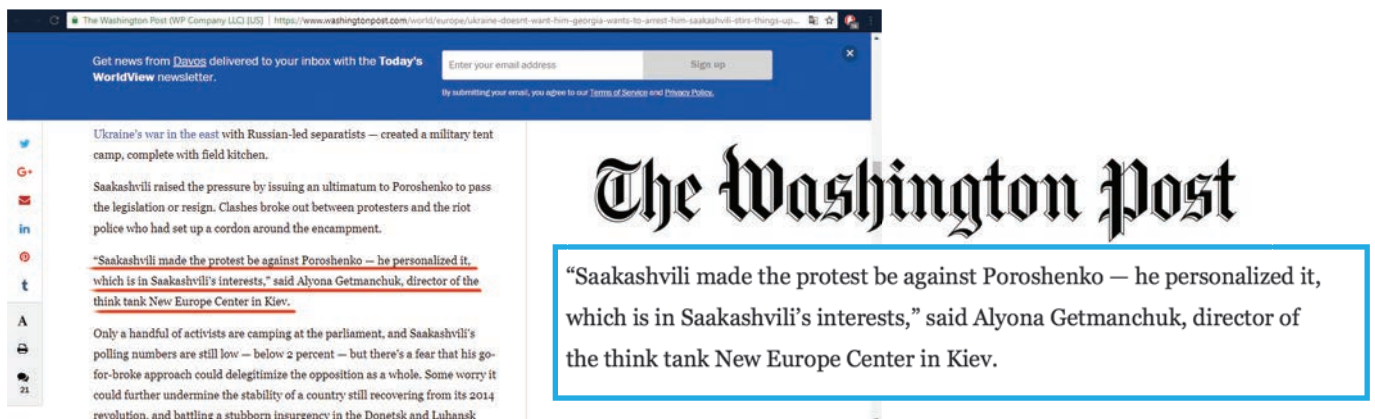


## NEC IN MEDIA

The New Europe Center team has established a working relationship with a slew of leading media outlets. Our long-term media partners, who have constantly provided media coverage for our research and events, are Yevropeiska Pravda and the paper Den [Day]. Publications and commentary from NEC experts often appear in the weekly Dzerkalo Tyzhnia [Weekly Mirror] and Ukraine's biggest daily paper Segodnya; are broadcast on Hromadske Radio, Channel 5, ICTV and Espresso TV; are posted on sites like Radio Svoboda, Liga.net, Espresso, and Obozrevatel, and reporters from these organizations always participate in NEC's public events. NEC Director Alyona Getmanchuk also writes a blog in Ukrainska Pravda, the most popular internet publication in Ukraine.

Moreover, New Europe Center's media impact is not limited to Ukraine: the Center's director is often quoted in such leading international publications like Politico, the New York Times, The Globe & Mail, and the Washington Post. Because of NEC's close work with English-language publications out of Ukraine like Euromaidan Press and Business Ukraine, the analytical papers presented by our experts reach a broad audience of foreign readers as well.

In its first three months of operations, NEC published more than 40 comments and two dozen articles and blogs in domestic and foreign media.



The Globe and Mail Inc. [CA] | <https://beta.theglobeandmail.com/news/world/ex-trump-campaign-chief-manafort-masterminded-career-of-ukraines-yanukovych/article36767202/ref...>

## Ex-Trump campaign chief Manafort masterminded career of Ukraine politician Yanukovych

century after the unpopular Mr. Yanukovych was declared the winner of the vote, despite exit polls predicting a comfortable victory for his opponent, Viktor Yushchenko.

After protests forced a rerun of the election, and Mr. Yanukovych lost, his political career was thought to be over. But Mr. Manafort (aided throughout by Mr. Gates) turned his candidate's image around in time to win a startling comeback victory in the country's next presidential election in 2010.

"It was Manafort who offered Yanukovych a strategy to ... differences between Russian and Ukrainian-language NATO and anti-NATO supporters, EU versus Russia sup Getmanchuk, director of the New Europe Centre, a Kiev

Those tactics, Ms. Getmanchuk said, deepened Ukraine Russia support base for Mr. Yanukovych. After the 2014 said, those same divisions helped make it possible for N (following a Kremlin-managed referendum on the peni separatist militias in the eastern Donbas region. More tl since died in ongoing fighting in the Donbas.

**THE GLOBE AND MAIL** **Media Group**

"It was Manafort who offered Yanukovych a strategy to play on artificially imposed ... differences between Russian and Ukrainian-language speakers, [between] NATO and anti-NATO supporters, EU versus Russia supporters," said Alyona Getmanchuk, director of the New Europe Centre, a Kiev-based think tank.

Those tactics, Ms. Getmanchuk said, deepened Ukraine's divides and built a pro-Russia support base for Mr. Yanukovych. After the 2014 revolution in Kiev, she said, those same divisions helped make it possible for Mr. Putin to annex Crimea (following a Kremlin-managed referendum on the peninsula) and to mobilize separatist militias in the eastern Donbas region. More than 10,000 people have since died in ongoing fighting in the Donbas.

SUPPORT QUALITY JOURNALISM JUST 99¢ PER WEEK FOR

euronews. Europe World Business Sport Culture Sci-tech Video Programmes

### BREAKING NEWS

Tsunami warning issued for US west coast after 8.2-magnitude earthquake hits Gulf of Alaska

Despite the fact that Alliance mainly supports civilian programs in Moldova and the assurance that "NATO fully respects Moldova's neutrality, independence, and sovereignty," which Rose Gottemoeller expressed at the opening ceremony, not everyone in Moldova feels reassured.

In spite of having a personal meeting with Alliance Deputy Secretary-General, President Dodon expressed his concern about the opening of the NATO office on his Facebook page. "The haste with which the Moldovan government acts on this issue carries significant risks to the national security of the state. Such moves made by the government and the parliamentary majority are certainly aimed not at strengthening the sovereignty, territorial integrity, and independence of the Republic of Moldova," said Igor Dodon.

Leonid Litra, senior research fellow of the New Europe center, a Kyiv-based think tank, says that Dodon is just using his usual politic narrative. "Igor Dodon is trying to gain some political points and consolidate the pro-Russian electorate in this way while the opening of the Liaison Office has no security threats to Moldova," thinks the expert.

"In another way, we can call it an embassy," continues Litra. "There are going to be several diplomats working there, just civilian personnel. I don't even think it's a breakthrough in the Moldova-NATO relationship. Dodon says that that NATO Liaison Office poses security threats to Moldova, but why doesn't he talk about the Russian troops in Transnistria, which are the real security threat to Moldova?"

Talking about the threats faced by Moldova, Igor Munteanu from IDIS says

By using this website, you agree with our use of cookies to improve its performance.

euronews.

Leonid Litra, senior research fellow of the New Europe center, a Kyiv-based think tank, says that Dodon is just using his usual politic narrative. "Igor Dodon is trying to gain some political points and consolidate the pro-Russian electorate in this way while the opening of the Liaison Office has no security threats to Moldova," thinks the expert.

"In another way, we can call it an embassy," continues Litra. "There are going to be several diplomats working there, just civilian personnel. I don't even think it's a breakthrough in the Moldova-NATO relationship. Dodon says that that NATO Liaison Office poses security threats to Moldova, but why doesn't he talk about the Russian troops in Transnistria, which are the real security threat to Moldova?"

New Europe Center  
@NEC\_Ukraine

#SaveCouncilEurope Appeal of European experts to the members of the Council of Europe regarding the possibility of renewing the voting rights of  delegation despite Russia's failure to comply with any #PACE resolution. Join us!

Перекласти (англійська)




Рада Європи не повинна стати трофеєм Росії  
Appeal of European experts to the members of the Council of Europe regarding the possibility of renewing the voting rights of Russian delegation despite Russia's failure  
neweurope.org.ua

10:07 - 14 груд, 2017

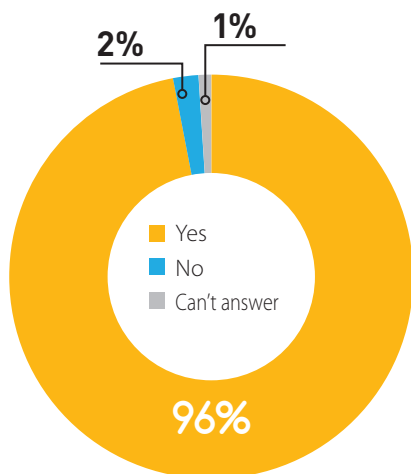
58 переклади 69 вподобань

New Europe Center  
@NEC\_Ukraine

#SaveCouncilEurope Appeal of European experts to the members of the Council of Europe regarding the possibility of renewing the voting rights of  delegation despite Russia's failure to comply with any #PACE resolution. Join us!

## SURVEY AMONG NEC PARTNERS

### DO YOU CONSIDER THE NEC MISSION RELEVANT?



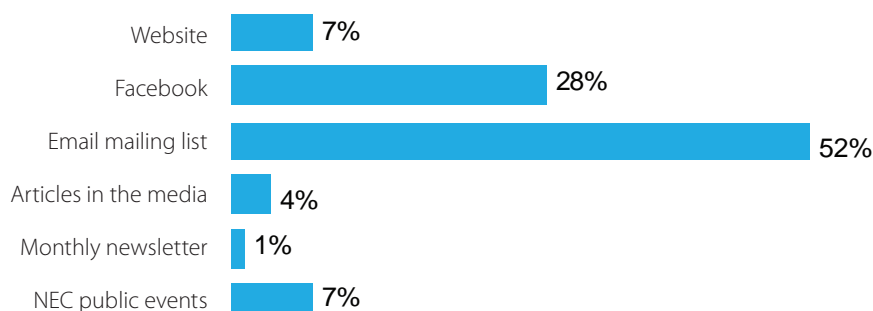
Respondents nearly unanimously — 96% — mentioned the relevance of the NEC mission and its strategic priorities.

Our independence, the reputation of our analysts, and the high quality of our research are clearly highly appreciated, as the results of a survey NEC ran among officials, Ukrainian and foreign experts, diplomats, donors, community activists, and journalists. The poll involved 162 individuals.

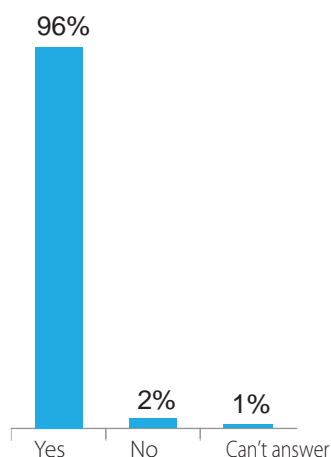
Among our colleagues and partners, 47% say that the New Europe Center should focus on developing recommendations to improve the effectiveness of Ukraine's foreign and security policy in 2018, and 47% say that we should run a public awareness campaign abroad explaining the situation in Ukraine.

In addition, when asked to evaluate various criteria regarding NEC activities, 70% gave the highest marks to the think-tank's independence, 69% mentioned the high quality of its research, and 68% mentioned the reputation of its experts.

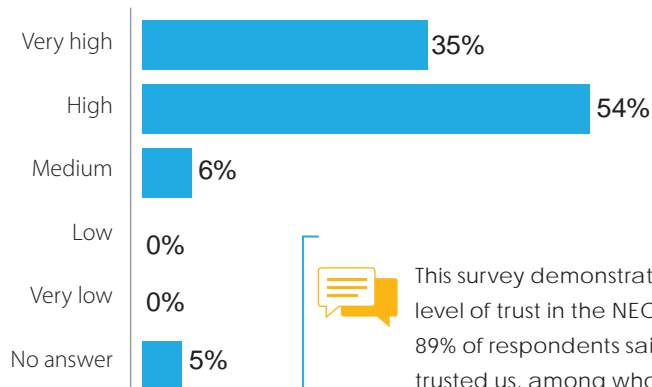
### FROM WHICH SOURCES DO YOU USUALLY GET THE INFORMATION ABOUT OUR EVENTS AND RESEARCH?



### DO YOU CONSIDER NEC PRIORITIES MEET THE CHALLENGES THAT UKRAINE FACES TODAY?



### PLEASE, EVALUATE THE TRUST LEVEL TO OUR TEAM:

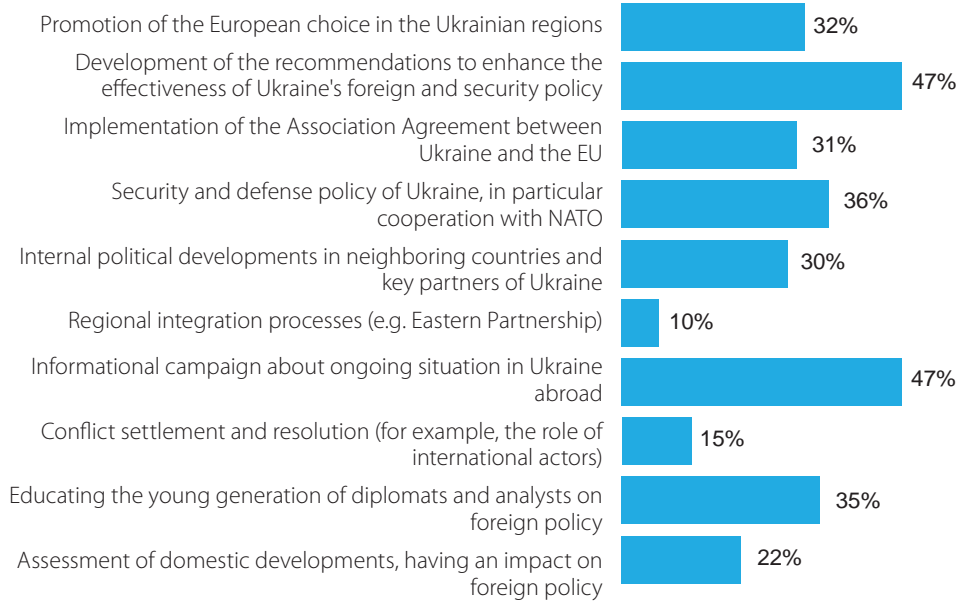


This survey demonstrated the high level of trust in the NEC team: 89% of respondents said that they trusted us, among whom 35% noted "very high" trust.

## WHAT AREAS SHOULD NEC COVER IN 2018? (PLEASE, SELECT MAXIMUM 3 OPTIONS)

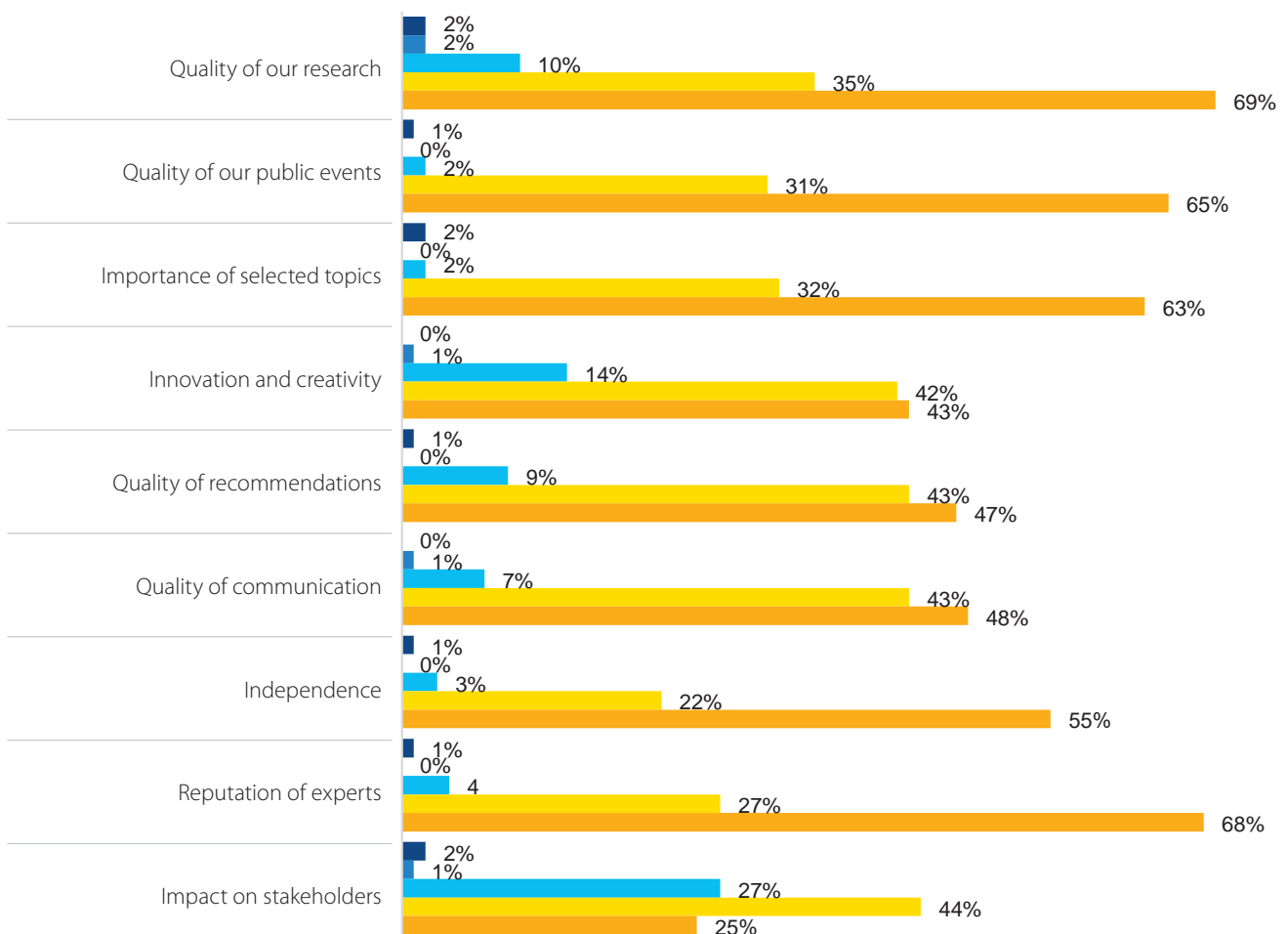


Of the survey respondents, 36% also noted the importance of continuing efforts to improve Ukraine's security and defense policy, including cooperation with NATO and 35% said it was important to train a younger generation of diplomats and foreign policy analysts.



1 2 3 4 5

## PLEASE, RATE DIFFERENT CRITERIA OF THE NEC ACTIVITY ACCORDING TO THE 5-POINT SCALE:



## OUR DONORS IN 2017



USAID

Pact



USAID/ENGAGE



Black Sea Trust for Regional Cooperation of the German Marshall Fund (BST GMF)



Friedrich Ebert Stiftung



StrategEast



Embassy of Latvia in Ukraine

## OUR PARTNERS

### FOREIGN PARTNERS

- Atlantic Council (Washington)
- Center for Political-Military Analysis – Hudson Institute (Washington)
- Centre for Euro-Atlantic Integration and Democracy (CEID) (Budapest)
- Eastern Partnership Civil Society Forum (EaP CSF)
- European Council on Foreign Relations (ECFR) (London)
- European Institute for Politics and Reforms (IPRE) (Chisinau)
- EUROPEUM Institute for European Policy (Prague)
- Georgian Institute for Strategic Studies (GISS) (Tbilisi)
- German Council on Foreign Relations (DGAP) (Berlin)
- Heritage Foundation (Washington)
- Institut français des relations internationales (IFRI) (Paris)
- Konrad Adenauer Stiftung (KAS)
- Latvian Institute of International Affairs (Riga)
- National Endowment for Democracy (NED)
- Open Society European Policy Institute (OSEPI) (Brussels)
- Res Publica Foundation (Warsaw)
- Slovak Foreign Policy Association (SFPA) (Bratislava)

### UKRAINIAN PARTNERS

- Business Ukraine
- Civic Synergy
- Den Newspaper
- Euromaidan Press
- GfK Ukraine
- Ilko Kucheriv Democratic Initiatives Foundation
- Internews Ukraine
- Ministry of Foreign Affairs
- Office of the Deputy Premier for European and Euroatlantic Integration
- Presidential Administration
- Reanimation Package of Reforms
- Think twice UA
- Truman Agency
- Ukraine Crisis Media Center
- Verkhovna Rada Foreign Affairs Committee
- Yevropeiska Pravda

## **NEW EUROPE CENTER**

18/1G Prorizna str., office 28, Kyiv, 01034

<http://neweurope.org.ua/>



info@neweurope.org.ua



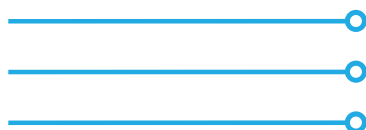
<https://www.facebook.com/NECUkraine/>



[https://twitter.com/NEC\\_Ukraine](https://twitter.com/NEC_Ukraine)




<https://www.linkedin.com/company/27202856/>



### **New Europe Center**

<http://neweurope.org.ua/>

 [info@neweurope.org.ua](mailto:info@neweurope.org.ua)

 <https://www.facebook.com/NECUkraine/>

 [https://twitter.com/NEC\\_Ukraine](https://twitter.com/NEC_Ukraine)

 <https://www.linkedin.com/company/27202856/>