



New Europe Center
Kyiv, Ukraine

New Europe Center

<http://neweurope.org.ua/>

[@info@neweurope.org.ua](mailto:info@neweurope.org.ua)

<https://www.facebook.com/NECUkraine/>

https://twitter.com/NEC_Ukraine

<https://www.linkedin.com/company/27202856/>

NEW EUROPE CENTER
ANNUAL REPORT

2018

This report was prepared by the New Europe Center as part of its project implemented under the USAID/ ENGAGE activity, which is funded by the United States Agency for International Development (USAID) and implemented by Pact, and within the Think Tank Development Initiative for Ukraine (TTDI), carried out by the International Renaissance Foundation in partnership with the Think Tank Fund of the Open Society Initiative for Europe (OSIFE) with financial support of the Embassy of Sweden in Ukraine. The contents of this report are the sole responsibility of the New Europe Center and its partners and do not necessary reflect the views of USAID, the United States Government or Embassy of Sweden in Ukraine, the International Renaissance Foundation, and the Open Society Initiative for Europe (OSIFE).

Contents



INTRODUCTION	4
ABOUT US	5
OUR MISSION	6
THE NEW EUROPE CENTER'S STRATEGIC PRIORITIES	7
WHO'S WHO AT THE NEW EUROPE CENTER	8
OUR ACCOMPLISHMENTS	10
NEW EUROPE CENTER IN 2018 IN NUMBERS	12
ANALYTICS, EVENTS AND INITIATIVES	14
COMMUNICATION CAPACITY	34
SURVEY AMONG THE NEC'S PARTNERS	38
THE NEC'S PROJECTS IN 2018	40
FINANCIAL REPORT	41
PLANS FOR 2019	42
DONORS	44
PARTNERS	45
ANNEX 1. CALENDAR OF THE NEW EUROPE. ACTIVITIES OF THE NEW EUROPE CENTER IN 2018	46

INTRODUCTION



In the past year, New Europe was for us both a name and a definition of the reality we had to work in, but above all, it was a goal. Every day, the NEC team worked to ensure that Ukraine was a co-creator of the new Europe, and not just a bystander.

One of the main events of the year was the launch of "The Vision of the New Europe" initiative. We talked about the future of Europe with students and opinion leaders, in Kyiv and in the regions. In the end, we entered the field that is still a "blue ocean" for Ukrainian think tanks: together with the Old Lion Publishing House, we published a collection of essays by Ukrainian intellectuals "New Europe." Our goal was to talk through this book with those who are not necessarily interested in narrow-focused foreign policy analysis, but care about Europe's future and their role in it. The fact that the Ukrainian PEN club included this book in the list of the best books of 2018 has become an indicator for us that we succeeded.

The year was also marked by the uneasy struggle for Europe's security. What could be done when the Council of Europe could quite possibly become the first European fortress to fall under the Kremlin's pressure? How to cooperate with the countries of the European Union, where populists and anti-European forces come to power? How to stop Russia's violent actions in the Azov Sea? These and many other topics have become drivers for our analytical materials. Over the last year, the NEC has developed 25 policy products, 42 articles, and 18 blogs; our experts gave 36 interviews and 72 comments; we organized 54 public events in 15 cities in Ukraine and abroad independently or in cooperation with other think tanks, consulting companies, creative hubs, and publishing houses – that was the year 2018 for the NEC team.

The year 2019, with the dual elections in Ukraine, the elections to the European Parliament, the ever-shattering transatlantic unity and the bizarre process of Brexit will bring many challenges to Europe; moreover, it will be another test of its strength. As His Grace Borys (Gudziak) noted in his piece for the collection of essays "New Europe," "the New Europe needs courage to accept the challenges and find a creative answer to them." This quote could be both an epigraph of the coming year and a work guide. In this very manner, searching for new creative ideas for the new time, the NEC will continue fulfilling its mission.

Alyona Getmanchuk,
Director,
New Europe Center

ABOUT US

New Europe Center (NEC) was founded in 2017 as an independent think tank. Despite the new brand, it is based on the experience of a team that has worked together since 2009 (formerly within the Institute of World Policy).

The vision of the New Europe Center is as close as possible to the vision of the future of the Ukrainian state shared by the majority of its citizens: Ukraine should be integrated into the European Union and the NATO. We see integration as not specifically the formalized membership, but rather adopting the best standards and practices, so that Ukraine could earn a rightful place within the Euro-Atlantic value space.

During 2010-2018, the New Europe Center's team has managed to gain recognition and trust not only of the Ukrainian expert community and decision makers, but also of the foreign expert community. Over the course of 9 years, the Center's specialists have developed over 80 analytical materials.

It is equally important for us that Ukraine had its voice heard abroad, in particular, in the European Union. Without the support of European partners, our state cannot overcome all the obstacles, and thus, the New Europe Center also directs its activities toward the political elites of the EU member states.

- The New Europe Center presented its strategic priorities on April 19, 2018, at the Sofia Kyivska National Preserve, St. Sofia Cathedral, in Kyiv



OUR MISSION

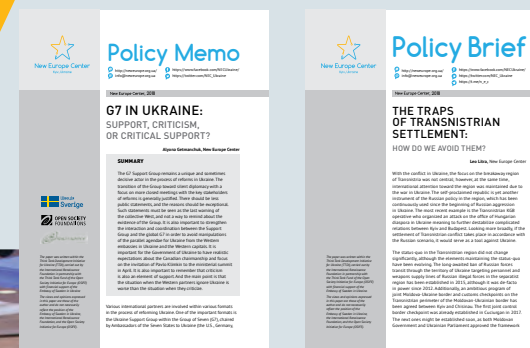
The New Europe Center's mission is to undertake analytical research and project activities that promote European standards and practices in Ukraine and maintain the support of opinion leaders, EU and NATO officials for Ukraine's European and Euroatlantic aspirations.

We see the New Europe as Europe without borders; Europe that has Ukraine as its integral part. New Europe is joining efforts and initiatives that would bring prosperity to Ukraine, the region, and the entire continent.

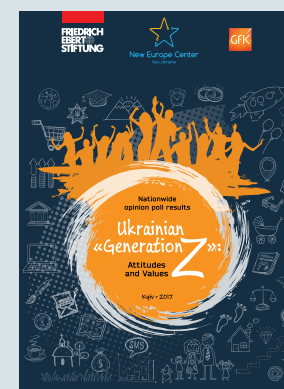


THE NEW EUROPE CENTER'S STRATEGIC PRIORITIES

1 To raise the effectiveness of Ukraine's foreign and security policies with the help of policy research recommendations



2 To engage in effective ongoing communication about the advantages of the European and Euroatlantic choice for Ukraine in the country's regions



• A public debate "The Kharkiv dimension of European integration," was held on April 5, 2018, in Kharkiv

3 To promote Ukraine in Europe and the US in order to maintain support for the country

• An Israeli delegation came to Ukraine for a study visit on June 12–13, 2018



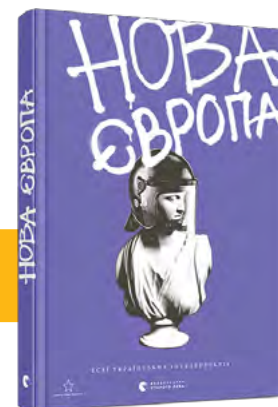
WHO'S WHO AT THE NEW EUROPE CENTER



OUR ACCOMPLISHMENTS



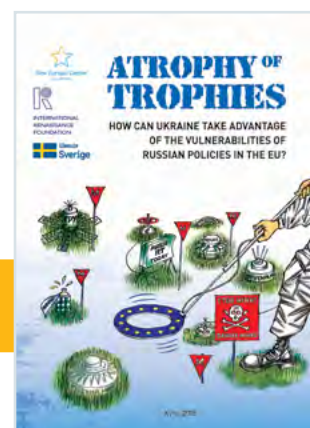
DISCUSSION ABOUT EUROPE



Collection of essays by Ukrainian intellectuals “**New Europe**” was included in the list of the best books of 2018 by the Ukrainian PEN-club. The authors of the list noted that they selected publications that were impressive, influencing, mind-changing, and worthy to be advised or gifted to the others. The collection was presented in Kyiv and Lviv.



COUNTERING RUSSIA'S AGGRESSION



The Ministry of Foreign Affairs of Ukraine highly appreciated the research “**Atrophy of Trophies. How Can Ukraine Take Advantage of the Vulnerabilities of Russian Policies in the EU?**” conducted by the New Europe Center. During its presentation, Petro Beshta, Deputy Director of the Political Department of the Ministry of Foreign Affairs of Ukraine, noted: “*This research is written and structured in a way that allows to start a professional discussion with all stakeholders. I believe that the Foreign Ministry, the Government, our MPs, and experts should use this research in order to develop common positions and work as one voice in Europe together with our partners.*”



Dmytro Kuleba
12 октября 2018 г.
The PACE has ended. “Congratulations on the victory,” I heard from a person who, let’s say, was not even close to our side. And that is the worthy recognition. I should confess that in these months, my faith in our success has left me a couple of times. I had to bring it back and play until the end. I could spend hours telling you how we did it. It was a real rollercoaster with moments of despair, hope, anger, and joy. However, I want to mention the people who made sure that we succeeded. From this list, you will understand the scale of the work done:
1. Petro Poroshenko, because when the President joins the cause, it is awesome; and the Deputy Head of the PAU Kostyantyn Yeliseyev.

5. Our international partners. For certain reasons, I can’t list the countries, but without their shoulder, we would not succeed.
6. Civil society, media, and politicians. I am infinitely grateful that they paid attention to the problem and did what they could, independently of us. The contributions made by Sergiy Sydorenko, Volodymyr Yermolenko, Alyona Getmanchuk, Kateryna Zarembo, Alya Shandra, Oleksandra Matviychuk, Lyudmyla Kozlovska, Tetiana Pechonchik, Danylo Lubkivsky and Arseniy Yatsenyuk, Hennadiy Maksak, and Arkadiy Babchenko were invaluable. Please do not be offended if I forgot anyone. I appreciate every effort!
7. The team of the Permanent Mission of Ukraine to the Council of Europe. It was a real team work, and for that, I am grateful to everyone.
8. People who I do not have the right to name in the public, but without whom this victory would not have happened, thank you too. You will understand :))
Also, a photo for the memories. Immediately after the vote, Iryna Gerashchenko found me; the Ambassador was tired, but happy :))
Thank you all very much. It’s a joint, difficult, hard-earned, and honest victory.
[Translated]



Eastern Partnership Think Tank Forum co-organized by the New Europe Center has been awarded as the best project within the framework of the Eastern Partnership Civil Society Forum 2018.

Study visits organized by the New Europe Center for opinion leaders from the EU and the US are highly appreciated in Ukraine. For example, in 2018, NEC organized visits for opinion leaders from the EU, the US, Canada, and Israel. They met Vice President for European and Euro-Atlantic Integration Ivanna Klympush-Tsintsadze; representatives of various factions of the Verkhona Rada, in particular, with the Head of the Committee for International Relations Hanna Hopko; and experts and journalists.



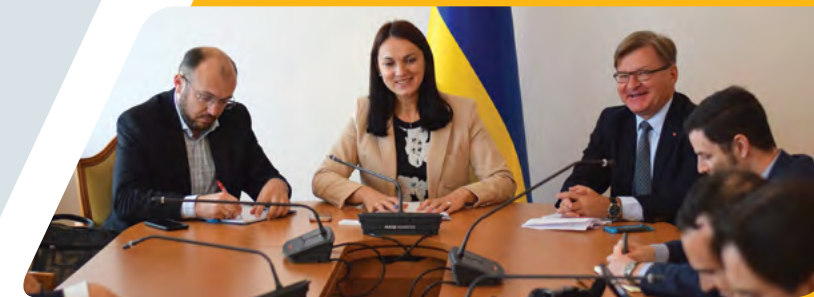
The NEC has been included into the Transparify's list of the most financially transparent think tanks.

New Europe Center has been awarded **second prize in the best civil society organization public activity reports** contest of 2017. This contest was held by the CCC Creative Center in partnership with the UNDP within the framework of the “Civil Society for the Development of Democracy and Human Rights” project with the financial support of the Danish Ministry of Foreign Affairs.

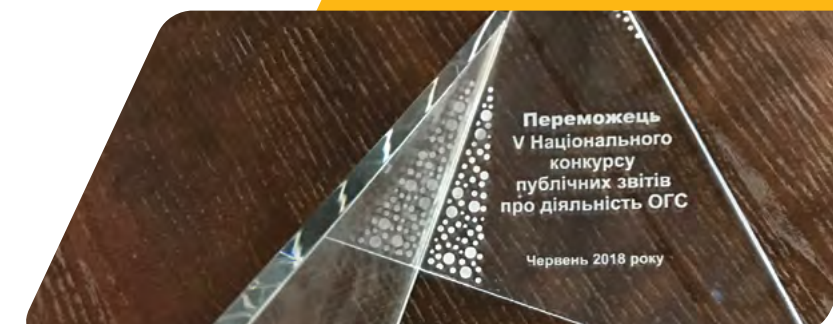
Together with other civil society organizations and Ukrainian diplomats, experts of the NEC have prevented the return of the Russian delegation to the PACE without fulfilling the relevant prerequisites and resolutions of the Council of Europe. Dmytro Kuleba, Permanent Representative of Ukraine to the Council of Europe, expressed his gratitude to Alyona Getmanchuk, Director of the NEC, and Kateryna Zarembo, Deputy Director of the NEC, for their contributions to the advocacy campaign.



COOPERATION WITH INTERNATIONAL PARTNERS



BEST AMONG THE FIRST



NEW EUROPE CENTER IN 2018 IN NUMBERS

25 The Center has developed **policy products**



31 public events attended by representatives of the Government and foreign Ambassadors have been organized

«ISRAEL'S EXPERIENCE OF STATE-BUILDING: LESSONS FOR UKRAINE»
12 JUNE, 2018, KYIV
Conference / Конференція
«ДОСВІД ДЕРЖАВОТВОРЕННЯ ІЗРАЇЛЮ: УРОКИ ДЛЯ УКРАЇНИ»
ISRAEL 2017-18
70th JUBILEE YEARS

23 The Center's analysts spoke at **public events** organized by our partners in Ukraine and abroad

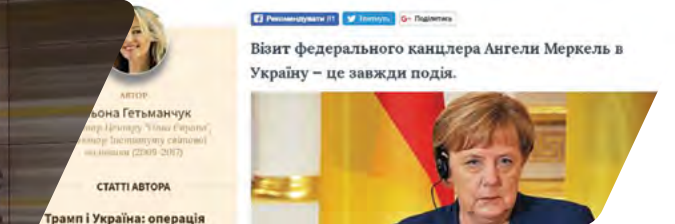
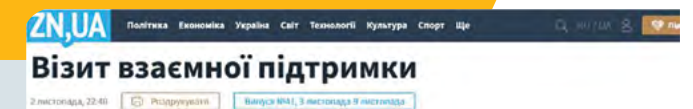
The NEC has organized **2** study visits to Ukraine for 21 opinion leaders from Europe, the US, and Israel

The NEC's experts have prepared
42 articles,
18 blog posts,
72 comments,
and **36** interviews

THE NEC'S FOREIGN FRIENDS CLUB INCLUDES

177 opinion leaders

The informal club of friends of Ukraine includes reputable editors of Western media and analysts who participated in working visits organized by the team of the New Europe Center



A visit of mutual support
Visits of Federal Chancellor Angela Merkel to Ukraine are always topical events
[Translated]

Over **500** media hits on the NEC's events and analytics

Representative Office of the President of Ukraine

Today, our own Yevhen Samukha participated in the discussion "What Do the Citizens of Odesa and Kherson Think about European Integration?"

To learn more about Kherson region and the activities of the Representative Office, follow the link

[Translated]
ppu.gov.ua/doslidzhennya-...



ANALYTICS, EVENTS AND INITIATIVES



SEARCHING FOR THE NEW EUROPE

In recent years, the European Union has experienced extremely turbulent times: the migration crisis, the UK's withdrawal. This further emphasized the need to find a vision for the future Europe: what shape should it take and on which values should it be based? The New Europe Center decided to add a Ukrainian voice to the pan-European debates on the future of the continent. The main accomplishment of the initiative was **the publication of a collection of essays by Ukrainian intellectuals "New Europe."** This collection has been included in the list of the best books of 2018 by the Ukrainian PEN-club.

WE ARE SEARCHING FOR A VISION OF THE NEW EUROPE JOIN US!



#NewEuropeVision

1 The vision of the New Europe.

In January 2018, New Europe Center announced the launch of a large-scale initiative to develop the vision of the New Europe from Ukraine's point of view. We strived for this vision to become a guide for Ukrainians. In order to do this, our Center organized both public and informal events. We gathered opinions in Kyiv, key capitals of the European Union, and the regions of Ukraine. As a result, we published numerous comments and articles by the NEC's analysts on the current state of European integration and the future of Ukraine in the new Europe.



2 First response. The initiative group of the College of Europe Alumni Association in Ukraine was the first to respond to our think tank's call by preparing an article for the Yevropeyska Pravda media outlet. The Cambridge Alumni Association in Ukraine also demonstrated interest in the discussion on the "New Europe" and organized a debate with the Deputy Director of the NEC Kateryna Zarembo in October.



• A discussion with the representatives of the Cambridge Alumni Association. Deputy Director of the NEC Kateryna Zarembo and the Board Member of the Cambridge Alumni Association Oksana Lemishka on October 24, 2018

3 The words of the Intellectuals. On September 21, during the Publishers Forum, a presentation of a collection of essays by intellectuals "New Europe," initiated by the New Europe Center and published by the Old Lion Publishing House, was held in Lviv. In this collection, well-known Ukrainian intellectuals tell about their vision of Ukraine and its place in Europe. The collection included essays by: Alyona Getmanchuk, Myroslav Marynovych, Dmytro Kuleba, Svitlana Pyrkalo, Oleksandr Scherba, His Grace Borys (Gudziak), Oksana Pakhliovska, Volodymyr Yermolenko, Yaroslav Hrytsak, Vitaliy Portnykov, and Mykola Ryabchuk. The collection has been compiled by Kateryna Zarembo.



"We conceived the collection of essays "New Europe," because we realized: for the overwhelming majority of Ukrainians, the concept of the "New Europe" looks somewhat scary, whereas the "Old Europe" is comfortable and even nostalgic. In fact, the European future for the Ukrainians is seen as the past of the EU," noted Director of the NEC **ALYONA GETMANCHUK** in her speech during the presentation.

• Presentation of the collection of essays "New Europe" in Lviv on September 21, 2018





- Director of the New Europe Center Alyona Getmanchuk with members of the NEC's Strategic Advisory Group, Ukrainian statesmen Roman Shpek and Yevhen Marchuk at the presentation of the collection of essays "New Europe", October 5, 2018

- Yevhen Hlibovytskyi, member of the Nestor Group; Alyona Getmanchuk, Director of the NEC; Mariana Savka, Editor-in-Chief of the Old Lion Publishing House; Olena Betlii, historian and Chair of the NEC's Supervisory Board; Volodymyr Yermolenko, philosopher and literary scholar at the presentation of the collection of essays "New Europe" on October 5, 2018
- Presentation of the collection of essays "New Europe" in Kyiv on October 5, 2018. Dmytro Kuleba, Head of the Delegation of Ukraine to the Council of Europe; Mariana Savka, Editor-in-Chief of the Old Lion Publishing House; Volodymyr Yermolenko, philosopher and literary scholar

4 Discussions about the New Europe. On October 5, a collection of essays has been presented in Kyiv; the presentation coincided with the first anniversary of the New Europe Center. In addition to the authors (Alyona Getmanchuk, Director of the NEC, Dmytro Kuleba, Head of the Delegation of Ukraine to the Council of Europe, and Volodymyr Yermolenko, philosopher and literary scholar), the presentation has been attended by members of the NEC's Strategic Advisory Group Yevhen Marchuk and Roman Shpek.



5 Spirituality in the future Europe. What should Ukrainians do to overcome the mental barrier separating them from Europe? How to eliminate stereotypes about Europe and ourselves? These issues have been discussed during the debates "New Europe: Could Spirituality Defeat Populism?" organized by the NEC in December. The debates have been attended by His Grace Borys (Gudziak), President of the Ukrainian Catholic University, and Mariana Savka, poet, writer, and co-founder of the of the Old Lion Publishing House.



- Public discussion "New Europe: Could Spirituality Defeat Populism?" on December 17, 2018. Kateryna Zarembo, Deputy Director of the NEC; Mariana Savka, Editor-in-Chief of the Old Lion Publishing House; His Grace Borys (Gudziak)

6 "New Europe" and culture. In 1983, French writer of Czech origin Milan Kundera wrote an essay "The Tragedy of Central Europe," in which he substantiated the value and civilizational continuity of Central and Western Europe. With this piece, he provoked discussions in the West that could, in particular, affect the return of the former Socialist states to the "European family." Who could become Ukrainian Kundera and "inscribe" Ukraine into the European discourse? This topic has been discussed at the debates organized by the NEC in December and attended by Svitlana Pyrkalo, writer, member of the jury of the "BBC Book of the Year" prize, and author of the collection of essays "New Europe."



- Public discussion "Ukraine in the New Europe: Who Could Become Ukrainian Kundera?" on December 13, 2018. Sergiy Solodkyi, Deputy Director of the NEC, Svitlana Pyrkalo, writer, member of the jury of the "BBC Book of the Year" prize, and author of the collection of essays "New Europe," and Kateryna Zarembo, Deputy Director of the New Europe Center.

7 Future diplomats of the "New Europe." The New Europe Center has organized a public discussion and presentation of the collection of essays "New Europe" at the Institute of International Relations (KIIR) at the Taras Shevchenko Kyiv National University on October 10, 2018. Future diplomats could express their thoughts on the future of Europe.



- "The Place and Mission of Ukraine in the Future of Europe" – a discussion with international relations students on October 10, 2018 at the Kyiv Institute of International Relations



ENHANCING FOREIGN AND SECURITY POLICY OF UKRAINE

1 Azov Agreement with Russia: how should Ukraine act?

Russia's aggression in the Kerch Strait against Ukrainian warships was probably one of the most important events of the past year. Even before the incident, the New Europe Center prepared an **analytical paper** that examined the possible denunciation of the Agreement on cooperation between Ukraine and Russia in Azov Sea and the Kerch Strait of 2003. The **presentation and discussion of the memo "PRO et CONTRA: Should Ukraine Denounce the Azov Agreement?"** was held on October 3. This issue has also become a topic for our think tank's special section "New Europe wants to know..."



"Thank you very much for this useful research. The Embassy uses these arguments in its activities, in particular during meetings and events."

EMBASSY OF UKRAINE IN FRANCE

3 EU sanctions against Russia.

At the end of last year, the question of unity in the European Union regarding the prolongation of sanctions against Russia arose once again. Among the arguments provided by the lobbyists of reviewing the sanctions was a negative impact on European businesses. The NEC's analysts conducted an **analysis** that showed insignificant influence of the sanction regime on the economy of the EU member states. The findings of this analysis have been presented in the form of infographics; moreover, they have been translated into the languages of those countries where calls for the revision of the sanction regime were the most loud: Italian, Hungarian, and German.

- **Round table "Sanctions against Russia: how to preserve the European unity?"** on December 5, 2018. Kateryna Zarembo, Deputy Director of the NEC; Tetiana Levoniuk, Analyst at the NEC; Alexander Markus, Chairman of the German-Ukrainian Chamber of Industry and Commerce; Laszlo Csaba Pap, Deputy Head of Mission, Embassy of Hungary in Ukraine; Margus Särglepp, Deputy Head of Mission, Embassy of the Republic of Estonia in Ukraine; Serhii Leshchenko, Deputy Chief of the Head Department for Foreign Policy and European Integration of the Presidential Administration of Ukraine

- **Public discussion "PRO et CONTRA: Should Ukraine Denounce the Azov Agreement?"** on October 3, 2018. Oleksandr Motsyk, Ambassador of Ukraine; Anton Korynevych, PhD in Law, Kyiv Institute of International Relations; Borys Babin, Representative of the President of Ukraine in the Autonomous Republic of Crimea (2017-2018); Volodymyr Vasylenko, Doctor of Law, Ambassador of Ukraine; Sergiy Solodkyi, First Deputy Director of the NEC; Alyona Getmanchuk, Director of the NEC

2 Saving the Council of Europe. The NEC's experts actively participated in the advocacy campaign to prevent the return of the Russian delegation to the PACE without fulfilling the relevant prerequisites and resolutions of the Council of Europe. In October 2018, Director of the NEC Alyona Getmanchuk signed an appeal to the member states of the Council of Europe calling them to not change the sanction rules of the Council of Europe. Such changes could allow the Russian delegation to return to the Parliamentary Assembly of the Council of Europe without any concessions.



- **Public discussion "Atrophy of Trophies. How Can Ukraine Take Advantage of the Vulnerabilities of Russian Policies in the EU?"** on December 10, 2018. Balazs Jarabik, Nonresident Scholar at Carnegie Europe; Wilfried Jilge, Associate Fellow at the German Council on Foreign Relations (DGAP) in Berlin; Sergiy Solodkyi, First Deputy Director of the NEC; Yevhen Marchuk, member of the Strategic Advisory Group at the NEC and a representative of Ukraine in the Tripartite Contact Group at the Minsk negotiations; Nona Mikhelidze, Head of the Eastern Europe and Eurasia Program, Istituto Affari Internazionali; Petro Beshta, Deputy Director of the Directorate General for Policy of the Ministry of Foreign Affairs of Ukraine



PETRO BESHTA, Deputy Director of the Political Department of the Ministry of Foreign Affairs of Ukraine, noted the relevance of the NEC's analysis: "Such material should have appeared in Ukraine four years ago. We are grateful to the Center for its long-term cooperation with the Ministry of Foreign Affairs. This analysis is a new success for the New Europe Center."



- **Public Discussion "G7 in Ukraine: Support, Criticism or Critical Support?"** on March 2, 2018. Hugues Mingarelli, Ambassador, Head of the EU Delegation to Ukraine; Roman Waschuk, Ambassador of Canada to Ukraine; Dmytro Shymkiv, Deputy Head, Presidential Administration of Ukraine, Secretary of the National Reforms Council; Alyona Getmanchuk, Director of the NEC; Helen Fazey, Deputy Ambassador of the United Kingdom to Ukraine; Wolfgang Bindseil, Deputy Head of the Diplomatic Mission of Germany to Ukraine

4 Countering Russia's subversive activities.

The New Europe Center analyzed the vulnerabilities of the hybrid war waged by Russia in the European Union. The findings of this research will be useful for further counteracting Russia's interventions, for interaction between Ukraine and the European Union member states, and to minimize the future hybrid interventions of the Kremlin. There are numerous examples of atrophy, the weakness of Russian subversive activities – so many that we can speak of a whole phenomenon of resistance to Russian intervention. That is why the NEC titled its **analytical paper "Atrophy of Trophies"** meaning the debilitation, the collapse of Russian disruptive operations.

5 G7 Support Team.

On March 2, Director of the NEC Alyona Getmanchuk presented the first analysis of the role of the G7 Support Group in the implementation of reforms in Ukraine, with a special emphasis on the priorities of the Canadian chairmanship in the Group. **This document** contained recommendations for both the Group of Seven and the Ukrainian side to enhance the effectiveness of this mechanism.

6 Cooperation with Germany.

On March 5, the NEC published a **memo with recommendations** to the Ukrainian authorities on cooperation with the new coalition Government of Germany. The document was developed in collaboration with influential German researchers. One of the key recommendations of the NEC was that in the next two to three years Ukraine should learn to systematically interact with Berlin even without Chancellor Merkel. On May 24, our think tank organized a **public discussion "How Should Ukraine Approach Germany under New-Old Coalition?"**



- Public discussion "How Should Ukraine Approach Germany under New-Old Coalition?" on March 5, 2018. Alyona Getmanchuk, Director of the NEC; Vasyl Khymynets, Director of the First Territorial Department at the MFA of Ukraine; Ernst Reichel, Ambassador of the Federal Republic of Germany to Ukraine; Olena Stakhurska, Deputy Chair of the German-Ukrainian Chamber of Industry & Commerce; Andreas von Schuman, Director of Bureau for Political Communication at German Society for International Cooperation (GIZ); Kateryna Zarembo, Deputy Director of the NEC.

7 Israel's example.

On June 12, 2018, the New Europe Center together with the Ukrainian-Jewish Encounter organized a **conference "Israel's Experience of Nation-Building: Lessons for Ukraine."** The purpose of this conference was to share Israel's experience in various fields of state-building with Ukrainian officials and familiarize Israeli figures with the political situation in Ukraine. On June 13, the NEC together with the Ukrainian-Jewish Encounter organized a series of meetings with representatives of the Jewish Diaspora, and Ukrainian political and public figures for the participants of the Israeli delegation.



«**ELI BELOTSERKOVSKY**, Ambassador of Israel to Ukraine (2014–2018) at the conference "Israel's Experience of Nation-Building: Lessons for Ukraine" on June 12, 2018: "I would like to express my gratitude to the New Europe Center, an organization that looks into the future and lays the foundation for development of Ukraine."

- Study visit "Israel's Experience of Nation-Building: Lessons for Ukraine" (June 11–13, 2018)



- Conference "Israel's Experience of Nation-Building: Lessons for Ukraine" (June 12, 2018)

- Study visit "Israel's Experience of Nation-Building: Lessons for Ukraine": meeting with the Ukrainian MPs. Co-chair of the Ukraine-Israeli Interparliamentary Cooperation Group, MP of Ukraine Georgii Logvynskyi; MP of Ukraine Viktoriya Voitsitska; MP of Ukraine Ruslan Sydorovych



8 Security in the Eastern Partnership countries.

New Europe Center was one of the organizers of the **Second Eastern Partnership Think Tank Forum** held on November 14–16, 2018 in Bucharest.

At this event, Leonid Litra presented his analysis of the major security challenges for Ukraine. On December 12, in Tbilisi (Georgia), the Eastern Partnership Civil Society Forum awarded the Eastern Partnership Think Tank Forum as the best project within the framework of the EaP CSF 2018.

- The best project within the framework of the Civil Society Forum 2018 (Georgia, December 12, 2018).



• Second Eastern Partnership Think Tank Forum in Bucharest (November 14–16, 2018).



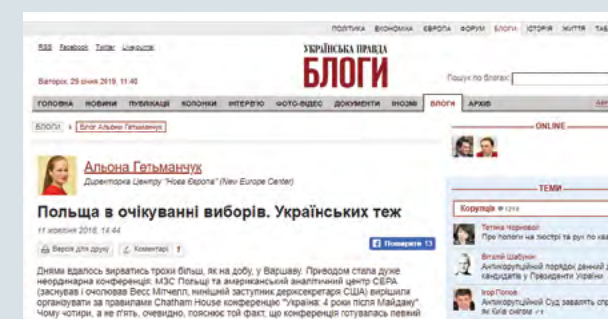
9 What kind of peacekeeping mission does Ukraine need?

Last year, NEC remained a platform for discussion of a future peacekeeping mission in Donbas. On October 17, 2018, a **public discussion "What Kind of Peacekeeping Mission Does Ukraine Need?"** was held by the New Europe Center. Among the speakers were Richard Gowan, author of the report "Can the United Nations unite Ukraine?" (The Hudson Institute) for the Munich Security Conference; and Robert Serry, diplomat from the Netherlands, former UN Special Coordinator for the Middle East Peace Process, author of another report on the UN peacekeeping mission to Donbas.

- Public discussion "What Kind of Peacekeeping Mission Does Ukraine Need?" on October 17, 2018. Richard Gowan, Senior Fellow, UNU University Centre for Policy Research; Robert Serry, Ambassador of the Netherlands to Ukraine (1992–1996), former United Nations Special Coordinator for the Middle East Peace Process; Oleksandr Motsyk, Ambassador, Representative of Ukraine to the political subgroup of the Minsk Trilateral Contact Group for the settlement of the situation in the East of Ukraine; Leonid Litra, Senior Research Fellow at the NEC



- Public discussion "Nord Stream 2 – Business or Political Weapon?" on June 26, 2018. Christian Trippe, journalist at DW, author of a documentary on the Nord Stream 2; Olena Zerkal, Ambassador, Deputy Minister of Foreign Affairs of Ukraine for the European Integration; Ernst Reichel, Ambassador of the Federal Republic of Germany to Ukraine; Kalle Palling, Deputy of the Estonian Parliament, Chairman of the Committee for the European Union; Leonid Litra, Senior Research Fellow at the NEC



- Blog post by Alyona Getmanchuk, Director of the NEC, on Ukrainska Pravda

10 The North Stream 2 threat. The New Europe Center and the Friedrich Naumann Foundation in Ukraine have decided to approach the discussion of the challenges associated with the construction on the North Stream 2 in an unusual way. First, they organized a viewing of a German documentary about the Russian gas pipeline, followed by a **public discussion**, attended by the author of the film Christian Trippe, Deputy Minister for Foreign Affairs of Ukraine for the European Integration Olena Zerkal, Ambassador Extraordinary and Plenipotentiary of the Federal Republic of Germany to Ukraine Ernst Reichel, and deputy of the Parliament of Estonia Kalle Palling.



11 Polish direction. The New Europe Center actively participated in events and initiatives aimed at the development of relations between Ukraine and Poland. In 2016, the Director of the NEC Alyona Getmanchuk was coopted to the Consultative Committee of the Presidents of Ukraine and Poland. Furthermore, Alyona Getmanchuk, Director of the NEC, and Kateryna Zarembo, Deputy Director of the NEC, are members of the Ukrainian-Polish Partnership Forum operating under the patronage of Foreign Ministers of Ukraine and the Republic of Poland. Alyona Getmanchuk is the author of numerous comments and articles on Ukrainian-Polish cooperation, while Kateryna Zarembo prepared an analytical paper on Poland countering Russia's subversive activities.

12 Audit of relations.

On March 22, NEC has presented another **"Foreign Policy Audit,"** a new discussion paper on the analysis of Ukrainian-Latvian relations. Overall, 20 papers on Ukraine's bilateral relations with its partners, as well as recommendations to the Foreign Policy Strategy of Ukraine have been published within the framework of this initiative.

- Presentation of the **"Foreign Policy Audit: Ukraine-Latvia"** on March 22, 2018



13 TRUMAN Index.

New Europe Center continued its cooperation with the strategic communications company TRUMAN Agency launched in 2016. The analysts of the New Europe Center participated in the preparation of the TRUMAN Index, a quarterly analytical journal that tracks the development of Ukraine's relations with the US, the EU, China, and Russia. Last year, this project has been extended in another direction: every six months, analysts of the NEC will **evaluate Ukraine's cooperation with the NATO.**

Photo by Truman Agency

- Presentation of the **TRUMAN Index**

- Analysts of the NEC with Barbora Maronkova, Director of the NATO Information and Documentation Centre in Ukraine (photo by Truman Agency)



14 Conflict resolution.

Analysts of the NEC prepared a series of analytical materials on the Transnistrian settlement. For instance, on April 17, Leonid presented his **policy brief "The Traps of the Transnistrian Settlement: How Can We Avoid Them"**. In April, NEC together with Carnegie Europe held a **public discussion "How to deal with breakaway regions: Ukraine, Georgia, and Moldova?"**.

- Presentation of a policy brief **"The Traps of the Transnistrian Settlement: How Do We Avoid Them"** on April 17, 2018. Kateryna Zarembo, Deputy Director of the New Europe Center; Viktor Kryzhanivskyi, Ambassador, Special Representative of Ukraine for the Transnistrian Settlement; Ruslan Bolbochan, Ambassador of the Republic of Moldova to Ukraine; Leonid Litra, Senior Research Fellow at the NEC



- Alyona Getmanchuk, Director of the New Europe Center; Judith Gough, Ambassador of the United Kingdom to Ukraine; Ertugrul Apakan, Ambassador, Permanent Representative of Turkey to the UN (2009-2012), Chief Monitor of the OSCE Special Monitoring Mission to Ukraine

- Public discussion **"How to deal with breakaway regions: Ukraine, Georgia, and Moldova?"** on April 24, 2018. Leonid Litra, Senior Research Fellow at the NEC; Paata Zakareishvili, Minister for Reconciliation and Civic Equality of Georgia (2012-2016); Tomas de Waal, Senior Research Fellow at the Carnegie Europe foundation; Oleksandr Motsyk, Ambassador, Representative of Ukraine at the political sub-group of the Trilateral Contact Group on the settlement of the situation in the East of Ukraine

15 The Three Seas Initiative.

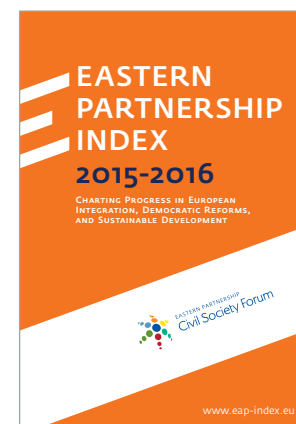
The Three Seas Initiative (Trimarium) could become an intermediate link in Ukraine's integration into the European Union and the NATO; however, to ensure that, Kyiv should make more active diplomatic efforts within this project. Analysts of the NEC have prepared a **policy brief** on this subject with appropriate recommendations.



- Public discussion **"The Three Seas Initiative: Ukraine's Opportunity for Practical European Integration?"** on September 17, 2018. Tomasz Bujko, Embassy of the Republic of Poland in Ukraine; Ostap Kryvdyk, Foreign Policy Advisor to the Chairperson of the Verkhovna Rada of Ukraine; Cristian-Leon Turcanu, Ambassador of Romania to Ukraine; Tetiana Levoniuk, Analyst at the NEC; Kateryna Zarembo, Deputy Director of the NEC

16 Eastern Partnership European Integration Index.

The leaders of the **European Integration Index** in the region were Moldova, Ukraine, and Georgia. The New Europe Center coordinated the preparation of the Ukrainian part of the research. **The presentation of the Index** was held not only in Kyiv (February 14), but also in Brussels (January 23).





COMMUNICATING THE EUROPEAN CHOICE IN THE REGIONS

1. Regional European integration. In order to raise the awareness of Ukrainians about the benefits of European integration, the New Europe Center organized a series of public discussions in the regions. In particular, they took place in Kharkiv (April 5), Odesa (September 27), and Kherson (September 28). The NEC invited diplomats from the European Union, as well as reputable figures in the respective regions: for example, the well-known writer Serhiy Zhadan attended the discussion in Kharkiv. In 2019, the NEC's team will continue organizing discussions in other cities of Ukraine. After each debate, our analysts prepared policy briefs exploring in detail accomplishments of Ukrainian regions on the path toward European integration, as well as the main challenges faced by Ukrainians. These analytical documents have been highly appreciated by both the Ukrainian Government and diplomats from foreign embassies who monitor the development of events in Ukrainian regions, especially in the South and East, where a relatively strong influence of anti-European narratives remains.



- Public discussion "Kharkiv Dimension of European Integration" on April 5, 2018. Kateryna Zaremba, Deputy Director of the New Europe Center; Juris Poikans, Ambassador of Latvia to Ukraine; Serhiy Zhadan, writer and public figure



- Public discussion "Open Talk About Ukraine and the EU. What Do the Citizens of Odesa Think about European Integration?" on September 27, 2018. Kateryna Zaremba, Deputy Director of the New Europe Center; Leonid Litra, Senior Research Fellow at the New Europe Center; Juris Poikans, Ambassador of Latvia to Ukraine; Serhiy Kobileshin, Deputy Chairman of the Odesa Regional State Administration; Maksym Paraschevin, Expert at the Ilko Kucheriv Democratic Initiatives Foundation, Senior Research Fellow at the NAS of Ukraine Institute of Sociology



- Public discussion "Open Talk About Ukraine and the EU. What Do the Citizens of Kherson Think about European Integration?" on September 28, 2018. Oleksiy Haran, Academic Director of the Ilko Kucheriv Democratic Initiatives Foundation; Juris Poikans, Ambassador of Latvia to Ukraine; Leonid Litra, Senior Research Fellow at the New Europe Center; Kateryna Zaremba, Deputy Director of the New Europe Center

- Public discussion "Odesa and Kherson: Attitudes to European Integration" on November 6, 2018. Leonid Litra, Senior Research Fellow at the New Europe Center; Juris Poikans, Ambassador of Latvia to Ukraine; Zoya Kazanzhy, writer, Communication Expert at the project "Communication of Europe in Ukraine," E'COMM agency; David Stulik, Press Officer at the Delegation of the European Union to Ukraine; Kateryna Zaremba, Deputy Director of the NEC

2 What do Ukrainians think? In partnership with sociological companies, the New Europe Center regularly evaluates public opinion on various aspects of European integration. Last July, the NEC presented the results of an **opinion poll** on Ukrainians' perception of the process of European integration at the regional level. Olha Stefanyshyna, Director of the Government Office for European and Euro-Atlantic Integration, noted that this data is of great importance to the Government, especially in the context of further informing Ukrainians about the process of European integration. In October, an opinion poll on the expectations of Ukrainians about the support of the EU and the United States was presented.

- Public discussion "New Europe: what do Ukrainians think?" on July 10, 2018. Sergiy Solodkyy, First Deputy Director of the New Europe Center; Olha Stefanyshyna, Director of the Government Office for European and Euro-Atlantic Integration; Alyona Getmanchuk, Director of the New Europe Center



- Public discussion "What Kind of Assistance do Ukrainians Expect from the EU and the US?" on October 24, 2018. Sergiy Leshchenko, Deputy Head of the Main Department for Foreign Policy and European Integration, Presidential Administration of Ukraine; Sergiy Solodkyy, First Deputy Director of the New Europe Center; Olha Stefanyshyna, Director of the Government Office for European and Euro-Atlantic Integration; Ruslan Kermach, Political Analyst at the Ilko Kucheriv Democratic Initiatives Foundation; Hugues Mingarelli, Ambassador, Head of the Delegation of the European Union to Ukraine





COMMUNICATING UKRAINE IN THE EU AND THE US



- Meeting with Artem Sytnyk, Director of the National Anticorruption Bureau of Ukraine



- Meeting with Ivanna Klympush-Tsintsadze, Vice Prime Minister of Ukraine for European and Euro-Atlantic Integration



- Visit of Western opinion leaders to Ukraine on October 17-19, 2018. Meeting with Uliana Suprun, Acting Minister of Healthcare of Ukraine



- Meeting with MPs, in particular, with Hanna Hopko, Head of the Verkhovna Rada Committee for Foreign Affairs

1 Study visits. On October 17-19, 2018, the New Europe Center, with the support of the Black Sea Trust for Regional Cooperation, organized a **study visit** to Ukraine for a group of opinion leaders from the United States and the European Union. The objective of this study visit was to familiarize foreign participants with the current situation in Ukraine on the eve of 2019 presidential and parliamentary elections. It was the 11th study visit organized by the team of the New Europe Center since the beginning of Russia's aggression against Ukraine in 2014. Over the past four years, our team has facilitated visits by more than 200 foreign opinion leaders to Ukraine.



- Kateryna Zarembo's speech during the 9th Ukrainian Breakfast Debates in Berlin on November 27, 2018



- Alyona Getmanchuk at the discussion "EU-Ukraine Relations: Declarations vs Substance", held by Carnegie Europe and ZOiS, February 28, Berlin

2 Participation in events abroad. Analysts of the New Europe Center are often invited to speak at events organized abroad. Such speeches provide an opportunity to familiarize Ukraine's foreign partners with the real situation and challenges faced by the state in the foreign policy area. For example, Alyona Getmanchuk spoke at the discussion "EU-Ukraine Relations: Declarations vs Substance", held by Carnegie Europe and Zentrum für Osteuropa- und internationale Studien. Kateryna Zarembo spoke during the **ninth Ukraine Breakfast Debate** in Berlin (Germany), and Leonid Litra spoke at the conference "The Generation of Transition in Eastern Europe" in Sofia (Bulgaria).



INSTITUTIONAL DEVELOPMENT

- *Presentation of the Strategic Priorities of the New Europe Center for 2018-2020 on April 19, 2018*

1 Strategic priorities presented. The presentation of strategic priorities was held on April 19 within the framework of the new format, the New Europe Center Club. This format allows to discuss the further development of the organization and listen to key partners in an informal atmosphere. Representatives of the Ministry of Foreign Affairs, the Verkhovna Rada, the Presidential Administration, colleagues from other think tanks, numerous foreign ambassadors, journalists, representatives of donor organizations joined the discussion on the future of the organization.



- *Presentation of the Strategic Priorities of the New Europe Center for 2018-2020 on April 19, 2018. Leonid Litra, Senior Research Fellow at the NEC; Kateryna Zarembo, Deputy Director of the NEC; Oleksandr Sushko, Executive Director of the International Renaissance Foundation; Jan Peklo, Ambassador of Poland to Ukraine (2016-2019); Alyona Getmanchuk, Director of the New Europe Center; Martin Hagström, Ambassador of Sweden to Ukraine; Cristian-Leon Turcanu, Ambassador of Romania to Ukraine; Ruslan Bolbochan, Ambassador of Moldova to Ukraine; Ovidiu Tanase, Deputy Ambassador of Romania to Ukraine*



- *Oleksiy Makeiev, Political Director of the Ministry of Foreign Affairs of Ukraine*



- *Oleksandr Sushko, Executive Director of the International Renaissance Foundation*

OLEKSANDR SUSHKO, Executive Director of the International Renaissance Foundation, noted: "For us, there was no question whether to support this organization. I think that among think tanks, the New Europe Center is probably the most effective startup in Ukraine. I don't know any other example of a think tank that, although created not from scratch, has confirmed its place among leaders in Ukraine in only half a year."

2 Academic publications. The quality of the analysis developed by the New Europe Center could also be evidenced by the fact that the analytical materials of our experts are published in respectable academic sources, which have a thorough peer review process and require methodological skills. For instance, Director of the NEC Alyona Getmanchuk and First Deputy Director of the NEC Sergiy Solodkyy prepared an analysis "German Crisis Management Efforts in the Ukraine–Russia Conflict from Kyiv's Perspective" for the German Politics academic journal. On the fifth anniversary of Euromaidan, Kateryna Zarembo prepared a section for a book entitled "Civil Society in post-Euromaidan Ukraine: from Revolution to Consolidation", published by ibidem Verlag.

3 Cooperation with leading think tanks around the world. The New Europe Center has intensively cooperated with its foreign colleagues. Foreign analysts have traditionally been frequent speakers at the NEC's events, they have always been the reviewers of our analytical papers, and most importantly, foreign think tanks have been partners of our Center in organizing events both in Ukraine and abroad. In April, the NEC together with the Carnegie Europe held a public discussion. Later, the Carnegie Europe was also co-organizer of a public discussion on European integration and security situation in Kharkiv region.

- *Public discussion "Security and European Integration in the Eastern Ukraine: Kharkiv Dimension" on September 12, 2018. Thomas de Waal, Senior Fellow at Carnegie Europe; Balazs Jarabik, Nonresident Scholar at Carnegie Europe; Natalia Shapovalova, Visiting Fellow at Carnegie Europe; Kateryna Zarembo, Deputy Director of the New Europe Center; Sergiy Solodkyy, First Deputy Director of the New Europe Center*



4 Best reports. New Europe Center was awarded the second place in the **2017 contest of NGO public activity reports**. On June 27, 2018, the winners of the contest have been announced and rewarded by the CCC Creative Center. The objective of this contest was to promote the appropriate level of transparency and openness of civil society organizations.



● *Kateryna Zarembo, Deputy Director of the NEC, during her internship at the Institute of International Affairs in Rome with Nona Mikhelidze, Head of the Easter Europe Program (summer 2018)*

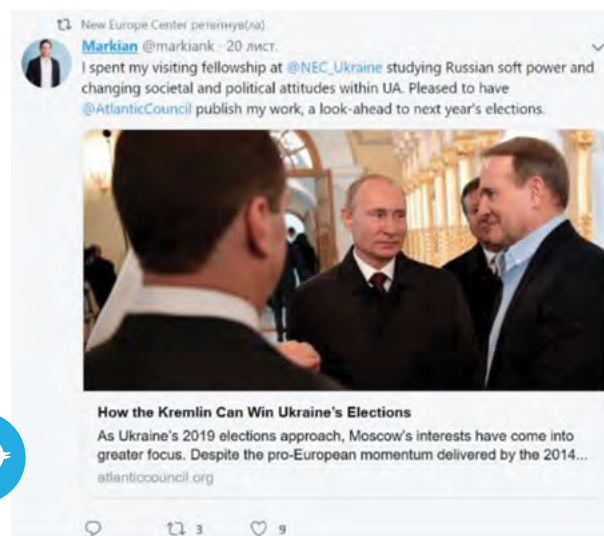


7 Training of the NEC's staff. New Europe Center is always glad to share its experience with other analysts or graduates, but representatives of our think tank are also constantly improving their skills in various fields. In particular, in 2018, our experts participated in trainings on quantitative analysis, communication with authorities, project management, etc. From June 25 to July 6, Deputy Director of the NEC Kateryna Zarembo had internship in Italy at the Istituto Affari Internazionali (IAI) think-tank. In July, Senior Research Fellow at the NEC Leonid Litra participated in a study visit to Paris.

5 Financial transparency. New Europe Center has been included to the **list of the most financially transparent think tanks**, as evidenced by the report on financial transparency of 92 think tanks from 24 countries published by the Transparify. NEC received the 5 Stars award, which means the highest level of financial transparency.



6 Internships at the NEC. The New Europe Center have actively involved a younger generation of analysts from both Ukraine and abroad in its activities. Due to the Think Tank Development Initiative TTDI, Snizhana Diachenko and Tetiana Levoniuk, who became a junior analyst at the NEC in October 2018, have got an internship opportunity in our think tank. After his internship at the New Europe Center, Markian Kuzmowych from the US has prepared an article on Russia's influence on the electoral process in Ukraine, which was published in November 2018 by the well-known think tank Atlantic Council. Also, Oleksandra Panova had internship at the NEC within the framework of the educational project implemented by the Reanimation Package of Reforms and the Center for Democracy and Rule of Law "Open University of Reforms" and starts working at the Center in January 2019.



● *Leonid Litra, Senior Research Fellow of the NEC, during the study visit to Paris (July 2018)*



● *Discussion with international relations students on the search for the vision of the New Europe (speakers: Tetiana Levoniuk and Snizhana Diachenko) October 10, 2018*

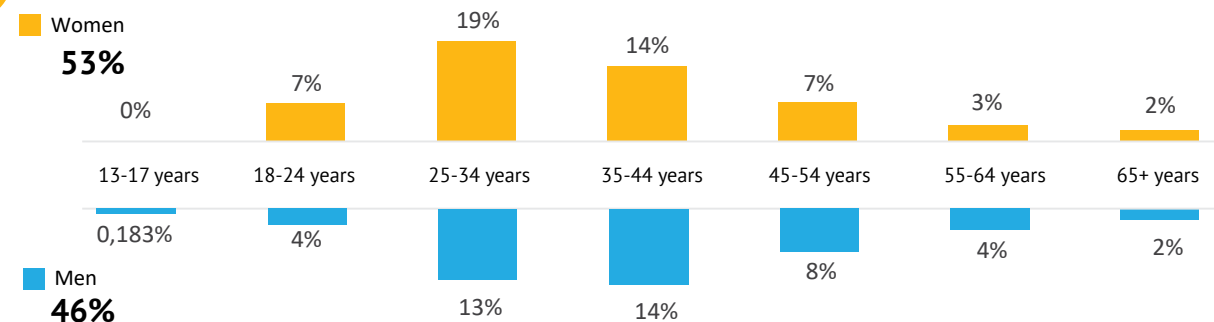


COMMUNICATION CAPACITY

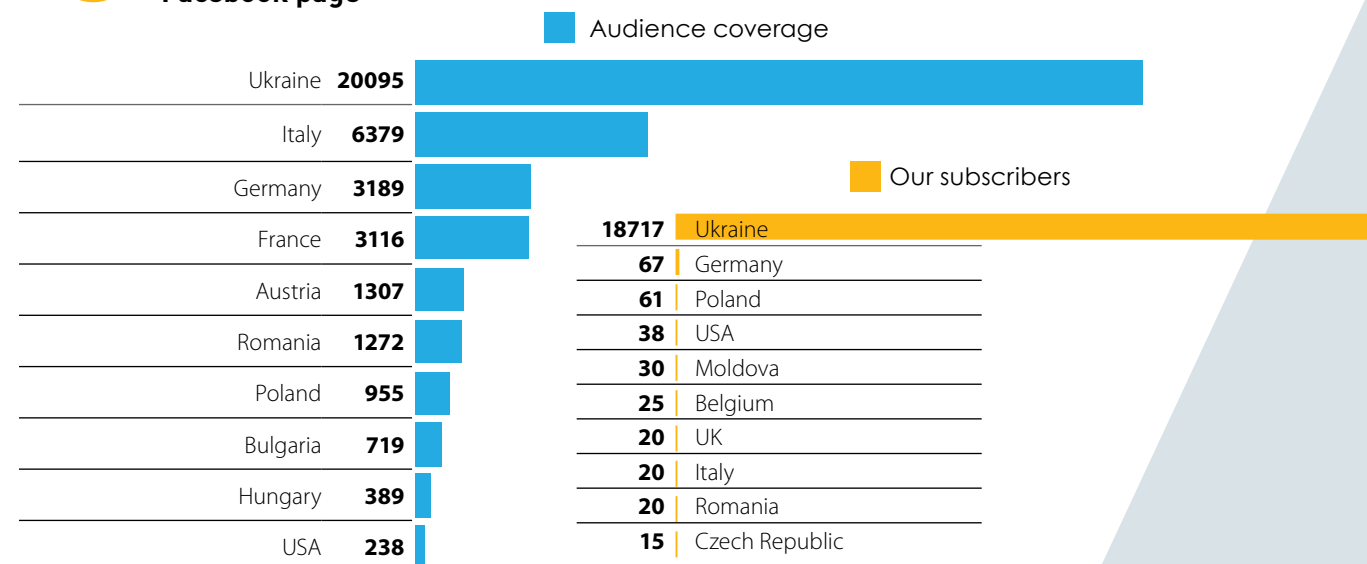
The number of people following the New Europe Center's pages in social media is constantly increasing, which confirms the high quality and availability of our analytical products. Over 2018,

the number of likes of the NEC's Facebook page has increased more than twice: from **1,030** at the beginning of the year to **2,310** at the end. **1,621** users follow our news on Twitter.

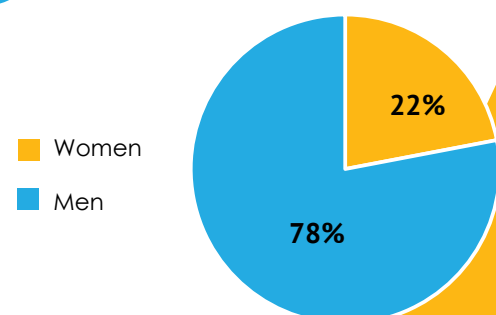
Who are our Facebook followers?



The number of viewers of the posts published on the New Europe Center's Facebook page



Who are our followers on Twitter?



Country	% Audience coverage
Ukraine	45%
USA	10%
United Kingdom	7%
Germany	5%
Poland	3%
Russia	3%
Belgium	2%
France	2%
Canada	2%
Netherlands	2%

AUDIENCE

The coverage of the NEC's audience on Twitter varied from 187.5 thousand at the beginning of the year to 228.7 thousand at the end (Twitter impressions).

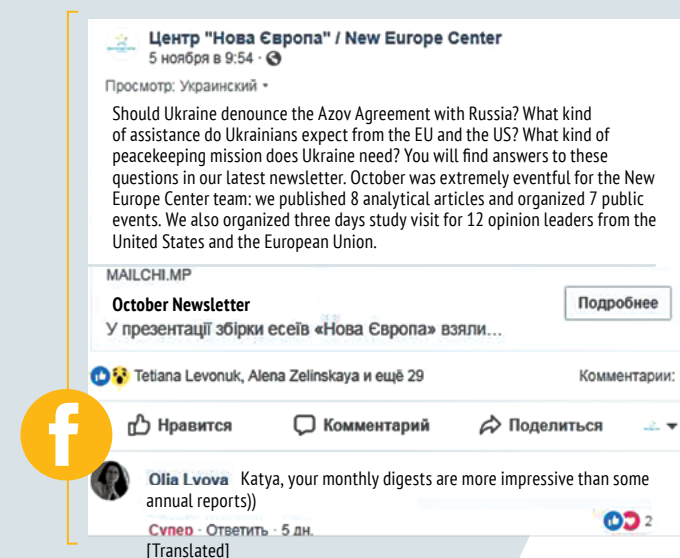
On Twitter, the largest response has been triggered by an opinion poll on Ukrainians' perception of the process of European integration "New Europe: What Do Ukrainians Think?"

On Facebook, an analytical comment "Who Will Be the First? Which Countries Would Dare to Violate the Unity of the European Union Against the Sanctions Imposed on Russia?" published on December 5 attracted the most interest.

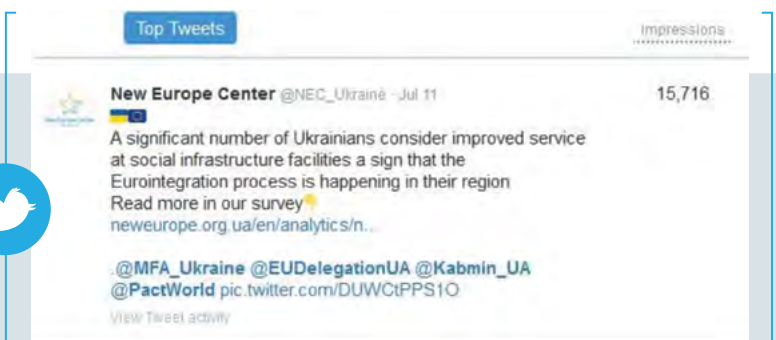
Among our followers on social media are foreign and Ukrainian opinion leaders, diplomats, politicians, and government officials. In particular, European Commissioner for Enlargement and European Neighborhood Policy Johannes Hahn, Vice Prime Minister of Ukraine for European and Euro-Atlantic Integration Ivanna Klymush-Tsintsadze, Head of the

Support Group of Ukraine Peter Wagner (European Commission), Minister of Justice Pavlo Petrenko, former Minister for Foreign Affairs of Sweden Karl Bildt (member of the New Europe Center's Strategic Advisory Group), former Minister of Finance of Ukraine Natalia Yaresko, as well as various institutions, Ukrainian and foreign embassies and ministries.

To improve visibility and accessibility of materials prepared by the NEC's experts, we are actively working on the visualization of research results. In addition to infographics and cartoons, which have already become traditional instruments of the Center, we introduced posters. The New Europe Center presented the foreign policy of Ukraine with the visual aid of drawings by Andriy Yermolenko, who has actually become an art diplomat defending the interests of Ukraine through creative means. This year, his posters on Russian aggression against the backdrop of the world football cup in Russia were especially noteworthy. Andriy Yermolenko responded to the initiative of the New Europe Center having prepared several posters about events and trends in foreign policy in the past year. In early 2019, these pictures were included in the January issue of the Business Ukraine magazine.



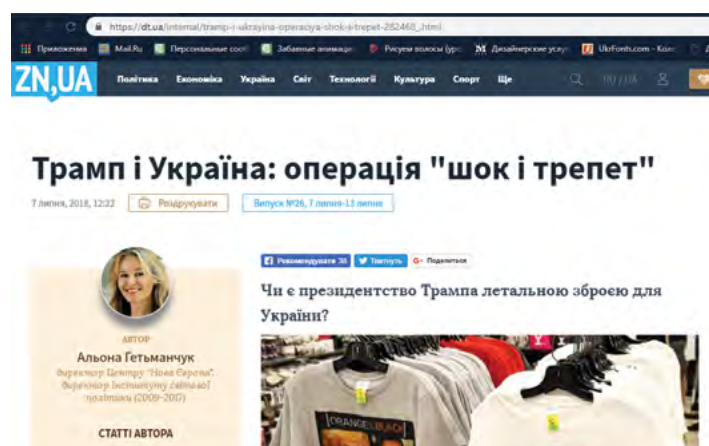
Every month we prepare digests with a description of the events, research materials, and publications prepared by the NEC's experts, which are published on social networks and sent to our partners. All digests are also available on the website of the New Europe Center: <http://neweurope.org.ua>



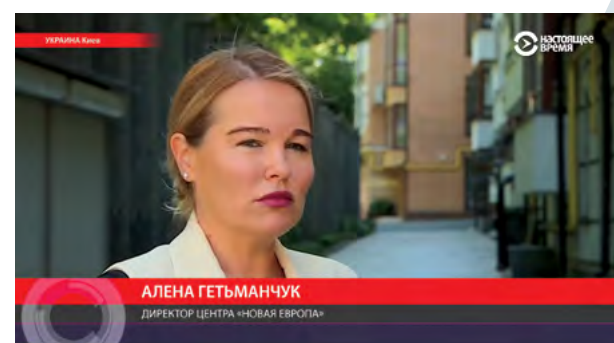
NEC IN THE MEDIA

The team of the New Europe Center has established cooperation with a number of major media outlets. Among the long-standing partners covering our events or writing about our policy products are Yevropeyska Pravda, Radio Liberty, and the newspaper Day. Publications and comments by the NEC's experts appear on a regular basis in the weekly paper Dzerkalo Tyzhnia and the largest daily newspaper Segodnya; on the air of Hromadske Radio and Radio NV; on TV-channels Priamyi, Espresso and Hromadske TV; on web sites Novoye Vremya, DW Ukraine, Espresso, BBC News Ukraine, Gazeta.ua, Livyi Bereh, Obozrevatel etc. The journalists of the mentioned media are consistent participants of the public events organized by the NEC. Director of the NEC Alyona Getmanchuk has a blog on the most popular online media outlet Ukrainska Pravda.

However, the media impact of the New Europe Center is not limited to Ukraine: comments by the Center's Director appear in such major foreign media outlets as Politico, Euronews, and Washington Post. Due to close cooperation with Ukrainian English-language media Euromaidan Press, Kyiv Post and Business Ukraine, analytical materials developed by our experts are available to a wide audience abroad.

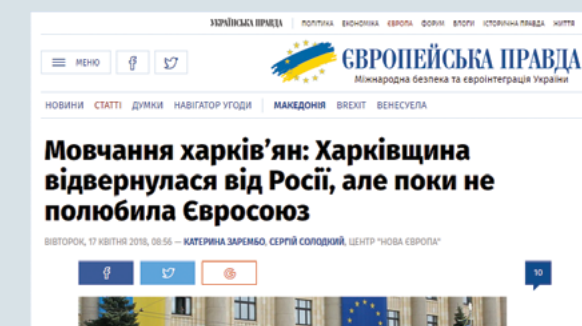
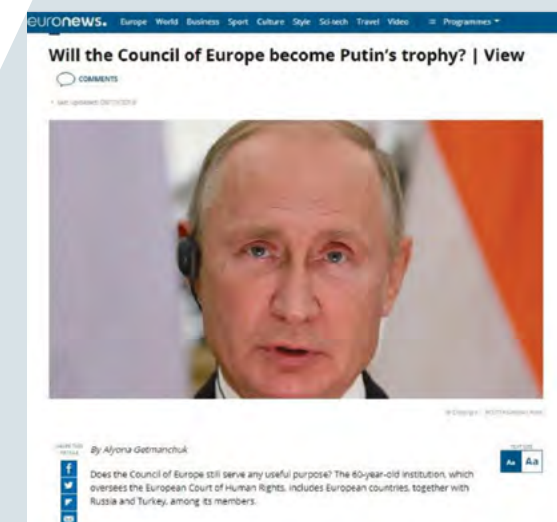


Trump and Ukraine: Operation Shock and Awe
Is Trump's Presidency a Lethal Weapon for Ukraine?
[Translated]

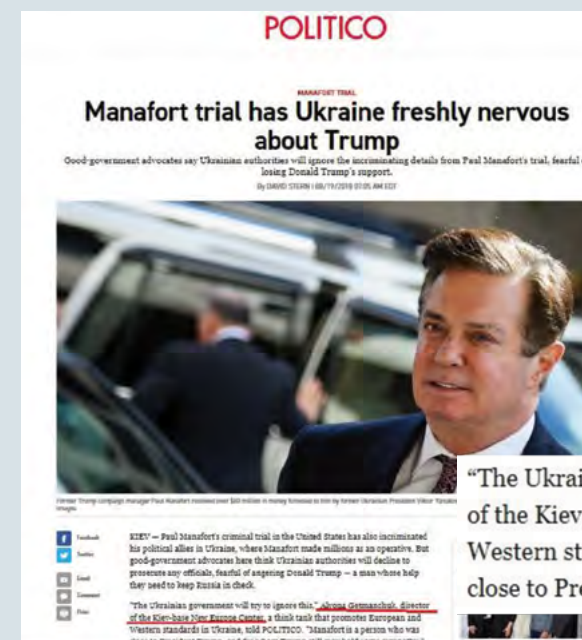


Alyona Getmanchuk, Director of the New Europe Center
[Translated]

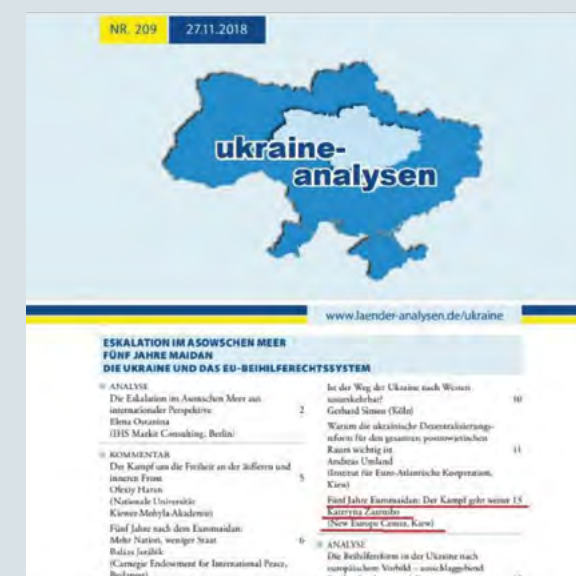
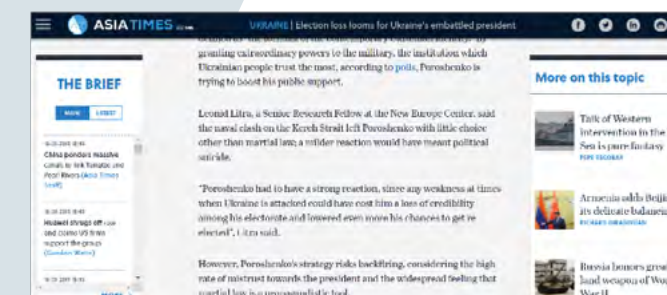
In 2018, analysts of the New Europe Center prepared **42** articles and **18** blogs. Moreover, the NEC's staff gave **36** interviews and **72** comments for the media. During the last year, the products of the Center have been mentioned by the media over **500** times.



Silence of Kharkiv: Kharkiv Region Gave up on Russia, but Hasn't yet Fallen in Love with the European Union
[Translated]

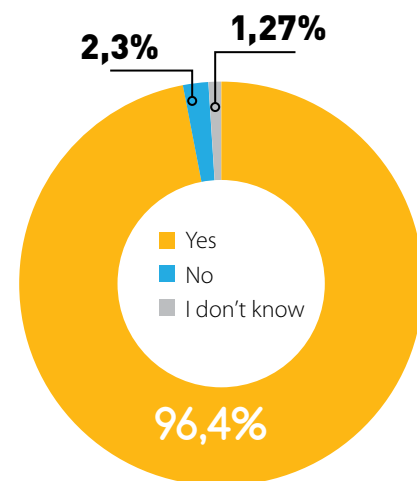


"The Ukrainian government will try to ignore this," Alyona Getmanchuk, director of the Kiev-base New Europe Center, a think tank that promotes European and Western standards in Ukraine, told POLITICO. "Manafort is a person who was close to President Trump, and for whom Trump still may hold some sympathy."



SURVEY AMONG THE NEC'S PARTNERS

THE NEC'S MISSION IS RELEVANT



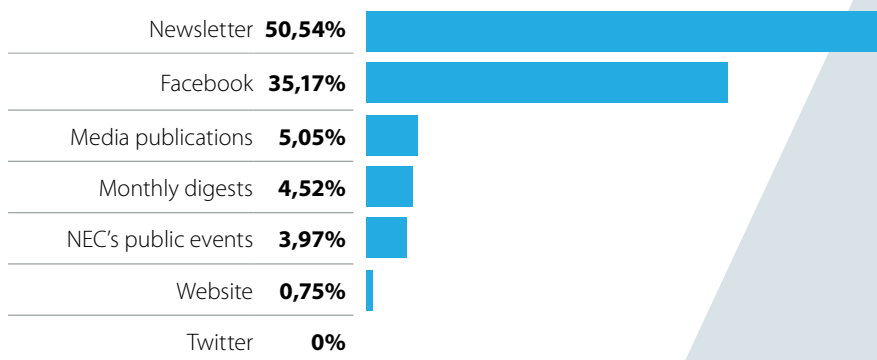
Respondents nearly unanimously — **96,4%** — mentioned the relevance of the NEC mission and its strategic priorities.

The colleagues and partners of the New Europe Center highly appreciate the independence, reputation and quality of our experts' research. This is confirmed by the results of the Center's survey conducted among officials, Ukrainian and foreign experts, diplomats, donors, journalists, and public figures. Overall, 102 persons participated in the survey.

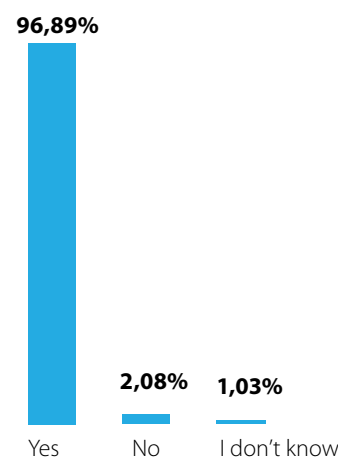
Most respondents (over 96%) consider the mission and priorities of the NEC relevant to the current challenges faced by Ukraine.

According to our partners, in 2019, the New Europe Center should focus on developing recommendations to enhance the effectiveness of Ukraine's foreign and security policy (71.46%). In addition, the NEC should continue working on an advocacy campaign abroad on the situation in Ukraine in the context of the elections (62.13%).

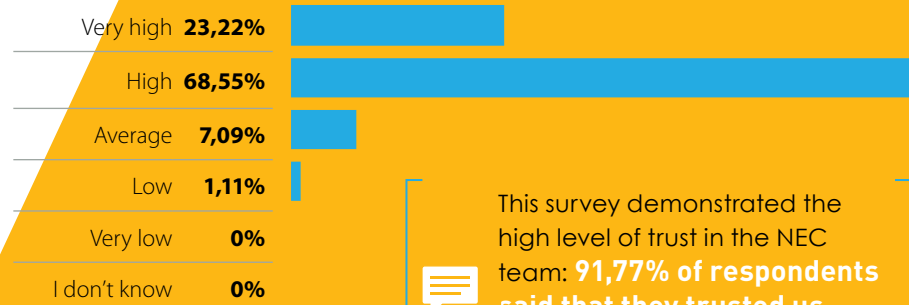
SOURCES OF INFORMATION ABOUT THE NEC'S EVENTS AND RESEARCH



THE PRIORITIES OF THE NEC CORRESPOND TO THE CURRENT CHALLENGES FACED BY UKRAINE



LEVEL OF TRUST IN OUR TEAM



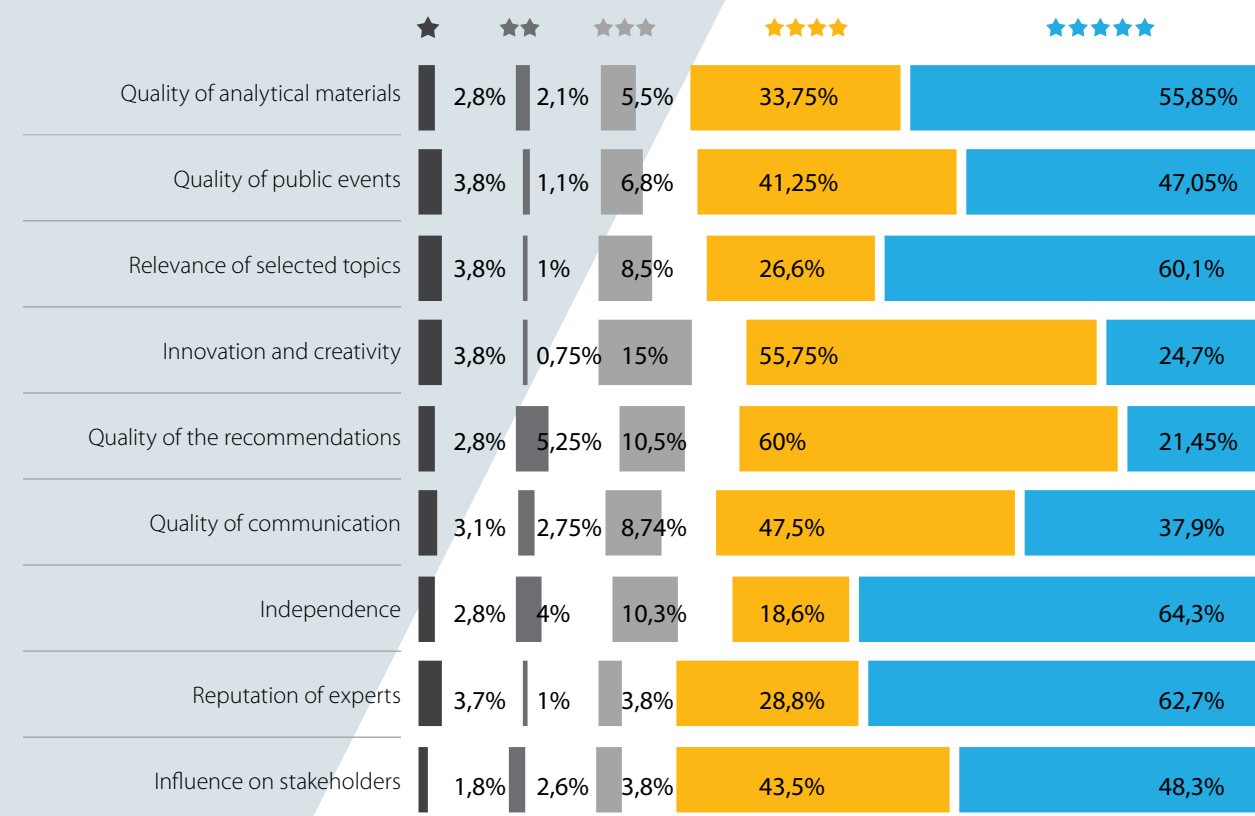
This survey demonstrated the high level of trust in the NEC team: **91,77% of respondents** said that they trusted us, among whom 23,22% noted "very high" trust.

IN 2019, THE NEC SHOULD FOCUS ITS ACTIVITIES ON:

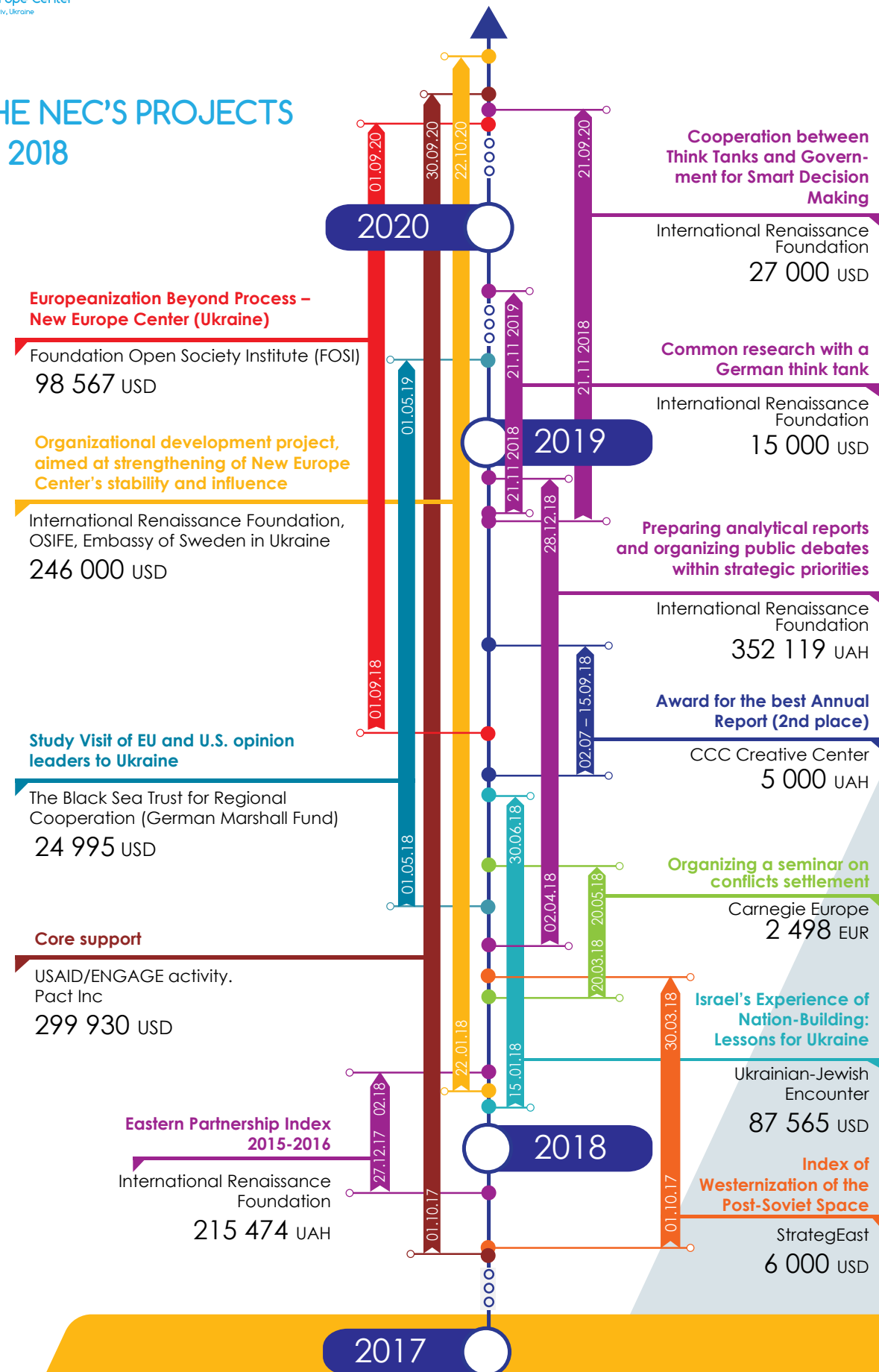
According to our partners, in 2019, the New Europe Center should focus on developing recommendations to enhance the effectiveness of Ukraine's foreign and security policy (**71.46%**). In addition, the NEC should continue working on an advocacy campaign abroad on the situation in Ukraine in the context of the elections (**62.13%**).



EVALUATION OF THE COMPONENTS OF THE NEC'S ACTIVITIES (ON A FIVE-POINT SCALE)

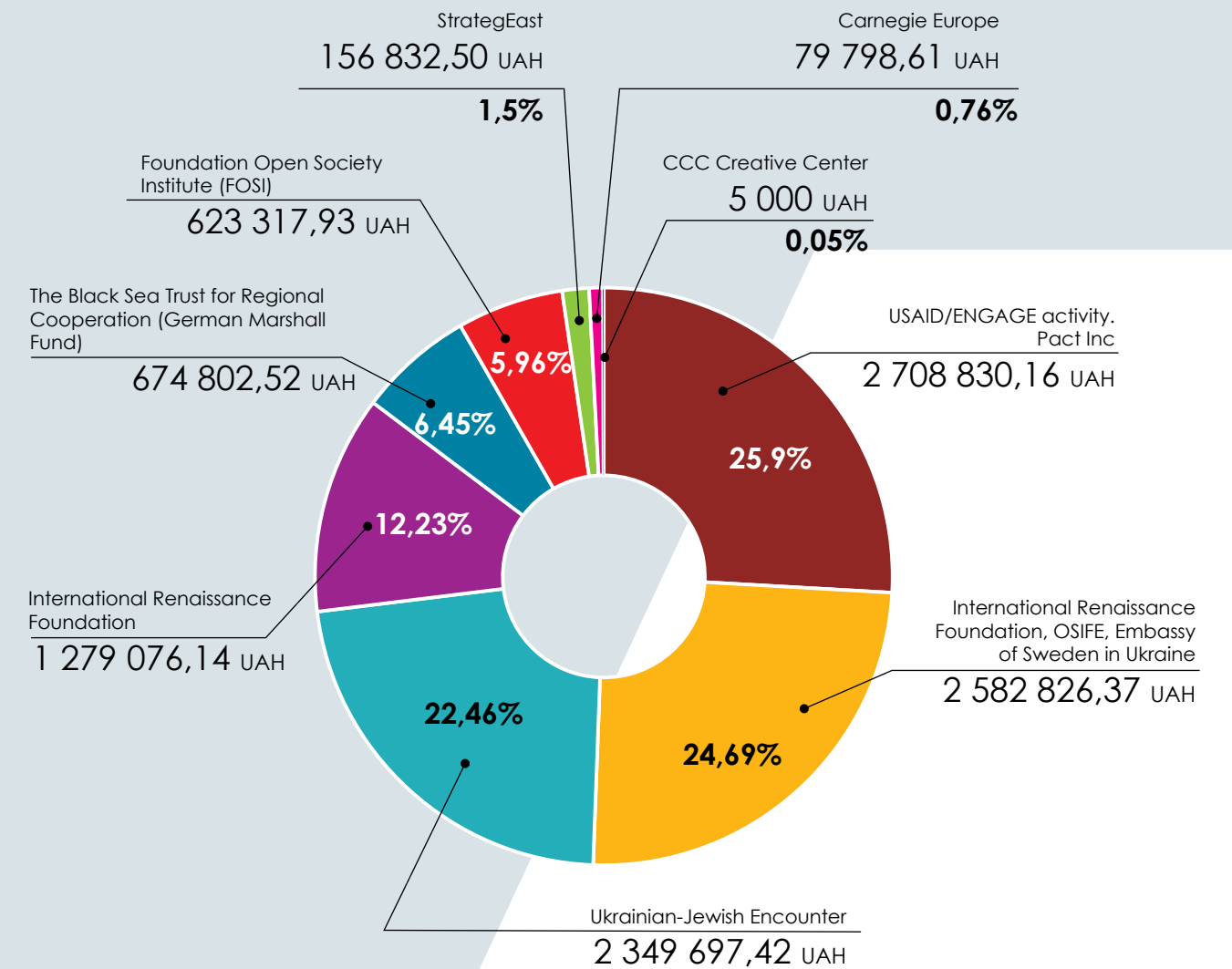


THE NEC'S PROJECTS IN 2018




FINANCIAL REPORT


BREAKDOWN OF FUNDS ACQUIRED IN 2018





In total, during 2018,
the New Europe Center has acquired
10 460 181,65 UAH


PLANS FOR 2019


- 


Implement research projects with partner organizations from Italy, France, and Germany.
- 


Prepare two research materials requested by the Ukrainian authorities.
- 

Continue investigating accomplishments and main obstacles on the path of European integration and arrange discussions on this topic in the regions of Ukraine.
- 

Further provide the opinion leaders from the EU and US with information on Ukraine from local top officials and independent experts through organization of study visits to Ukraine.
- 

Create platforms for discussion on the issues related to European and Euro-Atlantic integration involving representatives of the Government of Ukraine, the Verkhovna Rada, the Presidential Administration, other state agencies, diplomats, experts, and journalists.
- 

Work further on "The Vision of the New Europe" initiative, in particular, translate and publish the collection of essays "New Europe" in a foreign language, thus expanding the circle of discussion on the future of Europe.
- 

Develop and further institutionalize the organization to achieve the mission of the New Europe Center.
- 

Continue internship program to train a new generation of foreign policy and security analysts.



New Europe Center
Kyiv, Ukraine



DONORS



PARTNERS

FOREIGN PARTNERS

- APE (Chisinau)
- Atlantic Council (Washington, DC)
- Center for Political-Military Analysis – Hudson Institute (Washington, DC)
- Centre for Euro-Atlantic Integration and Democracy (CEID) (Budapest)
- Chatham House (London)
- Eastern Partnership Civil Society Forum (EaP CSF)
- Embassy of Latvia in Ukraine
- Embassy of Lithuania in Ukraine
- ESGA (Bucharest)
- EUISS (Paris)
- European Council on Foreign Relations (ECFR) (London)
- European Institute for Politics and Reforms (IPRE) (Chisinau)

- Friedrich Naumann Foundation (Kyiv)
- Georgian Institute for Strategic Studies (GISS) (Tbilisi)
- German Council on Foreign Relations (DGAP) (Berlin)
- Heritage Foundation (Washington, DC)
- IEP (Berlin)
- IRSEM (Paris)
- Latvian Institute of International Affairs (Riga)
- Open Society European Policy Institute (OSEPI) (Brussels)
- Res Publica Foundation (Warsaw)
- Slovak Foreign Policy Association (SFPA) (Bratislava)
- ZOiS (Berlin)

UKRAINIAN PARTNERS

- Business Ukraine
- Euromaidan Press
- Think twice UA
- Truman Agency
- Verkhovna Rada Committee on Foreign Affairs
- Ministry of Foreign Affairs of Ukraine
- Presidential Administration
- Old Lion Publishing House
- The Day newspaper
- Civic Synergy
- Yevropeyska Pravda
- Internews Ukraine

- GfK Ukraine
- Office of the Vice Prime Minister for European and Euro-Atlantic Integration
- Reanimation Package of Reforms
- Ukrainian Leadership Academy
- Ukraine Crisis Media Center
- Ilko Kucheriv Democratic Initiatives Foundation
- Kharkiv Reform Coalition

