

# ANNUAL REPORT 2019

## New Europe Center

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New Europe Center  
Kyiv, Ukraine

# New Europe Center

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This report was prepared by the New Europe Center as part of its project implemented under the USAID/ ENGAGE activity, which is funded by the United States Agency for International Development (USAID) and implemented by Pact, and within the Think Tank Development Initiative for Ukraine (TTDI), carried out by the International Renaissance Foundation in partnership with the Think Tank Fund of the Open Society Initiative for Europe (OSIFE) with financial support of the Embassy of Sweden in Ukraine.

The contents of this report are the sole responsibility of the New Europe Center and its partners and do not necessarily reflect the views of USAID, the United States Government or Embassy of Sweden in Ukraine, the International Renaissance Foundation, and the Open Society Initiative for Europe (OSIFE).



## OPENING REMARKS



**Alyona Getmanchuk,**  
Director,  
New Europe Center

Despite significant internal political changes in Ukraine in 2019, the New Europe Center continued to consistently follow its mission and three strategic priorities, which you can read more about in this report.

Through the discussion platforms we organized and the analytics we presented, we were actively present at the same time in Kyiv, in the regions of Ukraine, and in the European capitals. The effect of such a 3D presence allowed us to understand what the real demands for foreign and security expertise outside the Kyiv office were and to respond accordingly.

We are proud that in 2019, we have finally implemented our long-standing concept: we have evaluated the level of European integration of ALL regions of Ukraine. According to the indicators developed in partnership with the Government Office for Coordination of European and Euro-Atlantic Integration of Ukraine, we have created a full-fledged European Map of Ukraine, a ranking of regions in terms of their proximity to the standards, norms, and practices of the European Union. Discussion of "The European Map" results still continues in various regions of Ukraine.

In 2019, we succeeded in implementing our other analytical idea, to assess for the first time how Ukraine is implementing NATO standards. Not at the level of political declarations, but in the language of the relevant facts and their analysis.

It is important that our research and recommendations continue to be developed at the appropriate request of the authorities, as was the case with the previous President and Minister of Foreign Affairs of Ukraine, as is the case with the current Head of State and head of foreign policy authority.

We have significantly expanded our partnership with foreign, especially European and American, think tanks: we organized study visits for Western opinion leaders to Ukraine, co-authored analytical comments with colleagues from foreign think tanks, and co-sponsored public events in Ukraine and abroad.



**New Europe Center**  
Kyiv, Ukraine

Last year became a record breaking one for the New Europe Center in terms of our presence in the global media. The Centre's expert publications and comments have appeared in almost all major printed media in the world, from The New York Times and Foreign Policy to The Guardian and The Wall Street Journal, from Newsweek and The New Yorker to Reuters, The Financial Times, and Forbes.

Following the principle of building a star team rather than a team of stars, we actively continued to engage the younger generation of analysts and researchers in the activities of the Center. Part of today's Center team is our interns and volunteers of yesterday.

Most of what we have accomplished in 2019 has been driven not only by the support but also by a full-scale partnership with our partners tested through time and joint projects, notably the Embassy of Sweden, Pact, USAID / ENGAGE, the International Renaissance Foundation, BST, and GMF.

The New Europe Center is increasingly referred to simply as the New Europe, omitting the word "Center" even in rather formal communication. We do not mind, because the association of us with New Europe as a whole, and not only with a single think tank, underlines once again the importance of our mission, which we will continue to follow with great responsibility and inexhaustible energy in 2020.

## ABOUT US

New Europe Center (NEC) was founded in 2017 as an independent think tank. Despite the new brand, it is based on the experience of a team that has worked together since 2009 (formerly within the Institute of World Policy).

The vision of the New Europe Center is as close as possible to the vision of the future of the Ukrainian state shared by the majority of its citizens: Ukraine should be integrated into the European Union and the NATO. We see integration as not specifically the formalized membership, but rather adopting the best standards and practices, so that Ukraine could earn a rightful place within the Euro-Atlantic value space.

During 2010-2019, the New Europe Center's team has managed to gain recognition and trust not only of the Ukrainian expert community and decision makers, but also of the foreign diplomatic and expert community. Over the course of 10 years, the Center's specialists have developed over 120 analytical materials.



## OUR MISSION

Mission of the New Europe Center is to develop analytical research and conduct project activities in order to promote European standards and practices in Ukraine, as well as to maintain support of Ukraine's European and Euro-Atlantic prospects among opinion leaders and officials of the EU and the NATO.

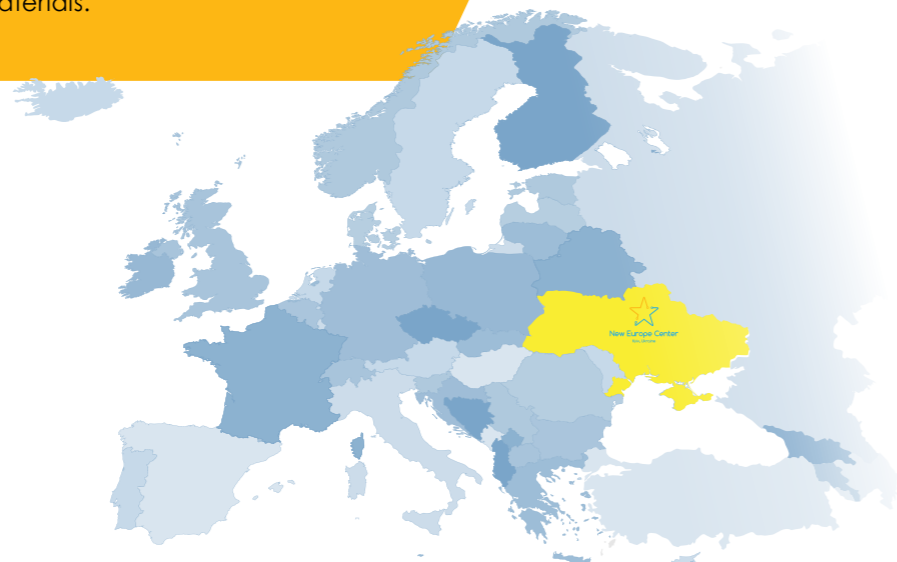
We imagine the "New Europe" as Europe without separating lines, Europe with Ukraine as its integral part. The New Europe is a combination of efforts and initiatives that would foster prosperity of Ukraine, the whole region, and the entire continent.

## THE NEW EUROPE CENTER'S STRATEGIC PRIORITIES

**1** To raise the effectiveness of Ukraine's foreign and security policies with the help of analytical research and recommendations.

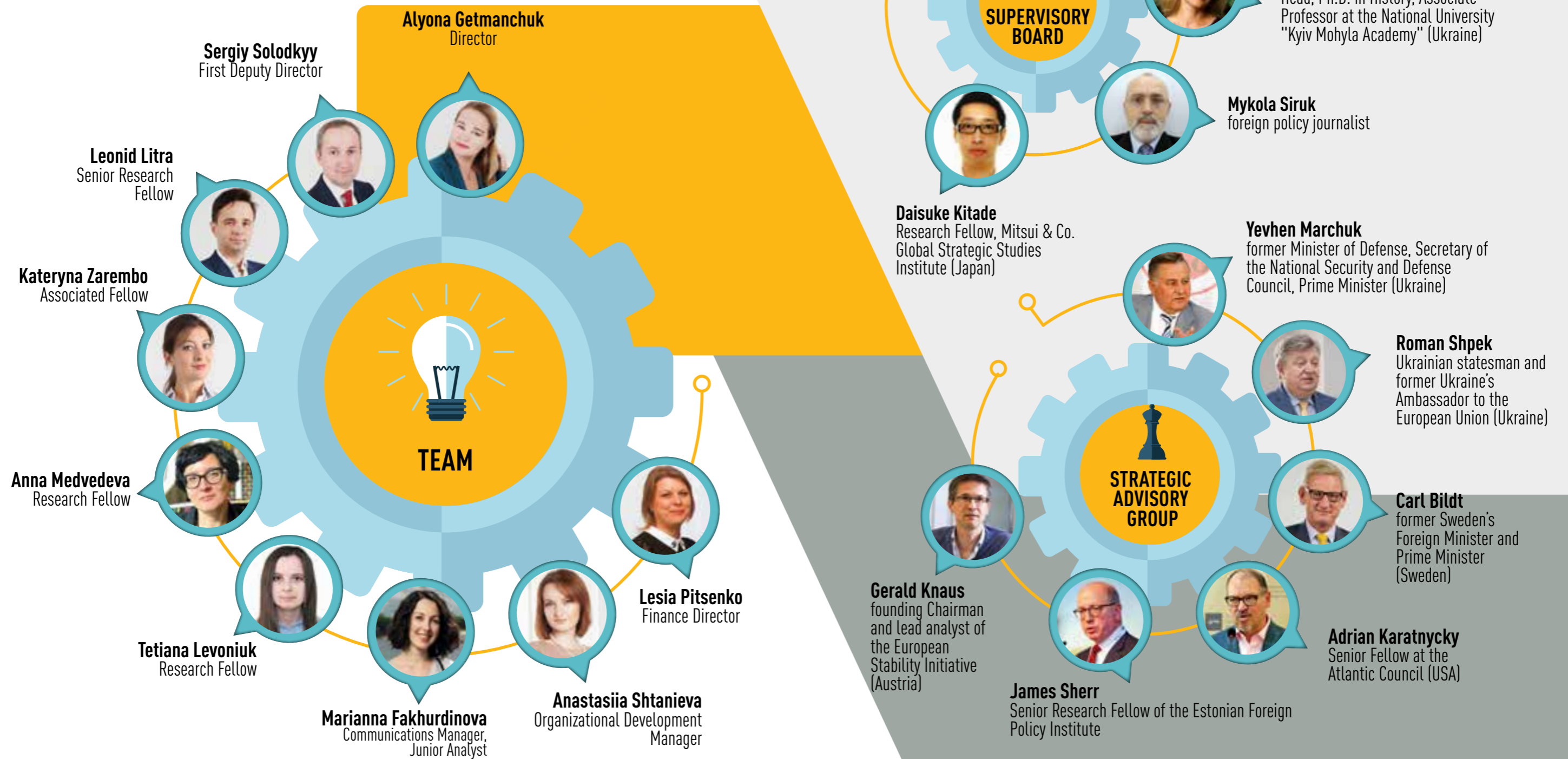
**2** To engage in effective ongoing communication about the advantages of the European and Euro-Atlantic choice for Ukraine.

**3** To increase the interest of European countries and the US in supporting Ukraine.





## WHO IS WHO AT THE NEW EUROPE CENTER





## OUR ACCOMPLISHMENTS



### THE NEW EUROPE CENTER HAS RECEIVED ANOTHER INTERNATIONAL RECOGNITION

The New Europe has been ranked among the top new think tanks in the world in 2019 by the Global Go to Think Tank Index Report. This large-scale rating is compiled annually by the Lauder Institute of the University of Pennsylvania.



### NEC ANALYTICS IS USED AT THE NORMANDY FORMAT NEGOTIATIONS



The negotiation team of Ukraine in the Tripartite Contact Group at the Minsk Negotiations used research from the NEC analysts on international experience in conflict resolution. The New Europe Center also provided analytical recommendations to the Ukrainian delegation before the Normandy Format negotiations in December 2019.

**Дарка Оліфер**  
18 січня

Тристороння контактна група відзначила взаємні кроки України та РФ, які відбулися в рамках виконання домовленостей лідерів країн Нормандської четвірки в Парижі щодо взаємного звільнення утримуваних осіб 29 грудня 2019 року – люди нарешті змогли повернутися додому та бути зі своїми рідними та близькими у новорічні свята.

На жаль, безпекова ситуація лишається напруженою, всупереч домовленостям лідерів країн Нормандської четвірки тривають обстріли, є загиблі та поранені українські військові. Саме вирішення безпекових проблем – головне в порядку денному.

Українська сторона вважає за необхідне, аби СММ ОБСЄ провела постонову верифікацію відведення важких озброєнь та місць їхнього зберігання.

Звернено увагу на невиконання пункту 4 Протоколу за підписками консультацій ТКГ від 1 вересня 2014 року, відповідно до якого необхідно забезпечити постійний моніторинг на українсько-російському кордоні та верифікацію з боку ОБСЄ зі створенням зони безпеки в прикордонних районах України та РФ. Саме тому українська сторона запропонувала створити додаткову робочу підгрупу з питань кордону.

Як показує практика та результати доповіді Центру з міжнародних миротворчих операцій (Center for International Peace Operations) та Міжнародного центру з проведення миротворчих тренінгів ім. Кофі Аннана (Kofi Annan International Peacekeeping Training Centre), підготовлені на основі аналізу конфліктів у всьому світі провідними експертами, вибори не можуть відбуватися за відсутності необхідного безпечного спочинку та дієддатних інститутів. Йдеться не лише про безпеку волевиявлення виборців, а й про безпечну участь усіх партій та кандидатів. Отже, вибори можна проводити тільки тоді, коли кордони держави перебувають під її повним контролем або контролем міжнародних спостерігачів, інакше не існує жодних гарантій безпеки у день голосування, а також є висока ймовірність маніпуляцій щодо участі у виборах осіб, які не є громадянами держави. В успішних випадках врегулювання конфлікту — зокрема, в Хорватії, Боснії, Лівнії — вибори відбувалися після встановлення ефективного контролю за поведінкою кордону. Також

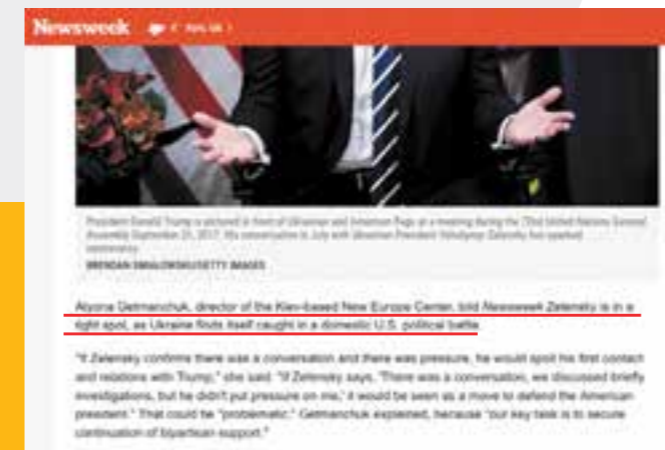


### THE NEW EUROPE CENTER HAS STRENGTHENED ITS COOPERATION WITH THE GLOBAL MEDIA

Last year, articles and comments from the New Europe analysts appeared in both Ukrainian and foreign media, including The New York Times, The Washington Post, Reuters, The Guardian, BBC, Forbes, Financial Times, Deutsche Welle, The Wall Street Journal, Foreign Policy, Newsweek and more.



"I am afraid that Ukraine could become as toxic as Russia was during the Mueller investigation," said Alyona Getmanchuk, director of the Kyiv-based New Europe Center. "We understand that every move that Trump does in Ukraine will be seen through this scandal. Every 'no' to Ukraine will be seen as an act of revenge. Every 'yes' is a sign that he wants to prove people wrong."



Transparency International's 2018 corruption perceptions index. Zelensky, a television comedian with no prior political experience, won the presidency in part by promising to tackle corruption.

The United States has in the past expressed concern about increasing security aid to the country because of graft.

[The full Trump-Ukraine timeline — as of now]

"We got used to assistance becoming more and more conditional," said Alyona Getmanchuk, director of the New Europe Center, a Kiev-based think tank. But she noted that conditions imposed in the past were about "helping Ukraine move forward and reform itself" — including encouraging the Kiev government to provide more transparency or adopt new national security measures that would further integrate it with the United States and NATO.



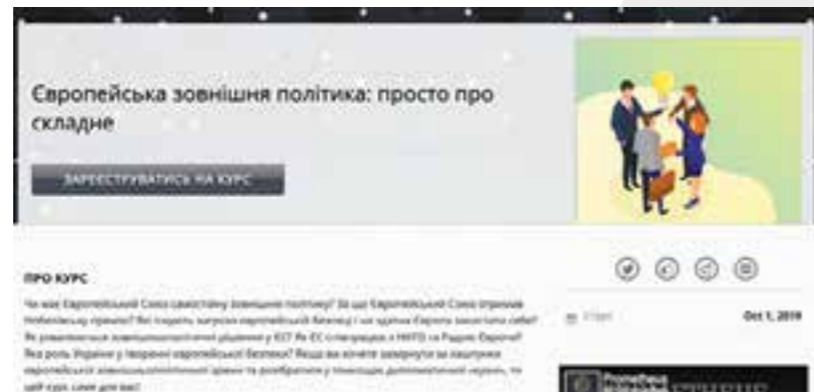
## NATO STANDARDS IN UKRAINE

The New Europe's analysts were the first to thoroughly evaluate Ukraine's implementation of NATO standards. The presentation of the relevant document was organized on July 10. This document explains what NATO standards are, how many of them Ukraine has implemented and what obstacles to the implementation of Alliance's standards have been faced by the country.



## NEW EUROPE AND NEW FORMATS

Kateryna Zarembo, associate analyst at the NEC, co-authored an online course "European Foreign Policy: Complicated Things in Simple Words" on the Prometheus platform. Among the guest speakers were Hugues Mingarelli, former Head of the EU Delegation; Ivanna Klympush-Tsyntsadze, Deputy Prime Minister for European and Euro-Atlantic Integration in 2016-2019; Barbora Maronkova, Director of the NATO Information and Documentation Center in Ukraine; Leo Litra, senior research fellow at the NEC.



## THE NEW EUROPE'S ANALYTICS MATTER

Ukrainian diplomats actively use the NEC analytics to develop public policies. NEC prepares analytical documents with recommendations at the request of the Ministry of Foreign Affairs of Ukraine. The New Europe Center's Annual Club has once again become a platform for establishing relations between the authorities and experts. Moreover, it was the first event since the presidential election in Ukraine, where the representatives of the think tanks were able to communicate directly with the representative of the new administration, namely the Minister of Foreign Affairs of Ukraine Vadym Prystaiko, then Deputy Head of the Presidential Administration.

## RECOGNITION FOR THE COMMUNICATION OF THE EUROPEAN CHOICE

Deputy Prime Minister for European and Euro-Atlantic Integration of Ukraine Ivanna Klympush-Tsyntsadze expressed her gratitude to the NEC "for the popularization of the European integration course of the country and the benefits of implementing the EU-Ukraine Association Agreement in Ukrainian society." NEC's research "The European Map of Ukraine. Rating of European Integration of Regions" was developed on the basis of the Memorandum on Joint Activities with the Government Office, and the new Vice Prime Minister for European and Euro-Atlantic Integration of Ukraine Dmytro Kuleba presented this research together with the NEC on November 11 in Kyiv.





# NEW EUROPE CENTER IN 2019 IN NUMBERS



**37** The Center has developed **research and analytical materials**



**21** The New Europe analysts attended **public events**



The Center organized **2** **study visits** to Ukraine for 24 experts from the EU and the US



**200**  
opinion leaders

THE NEC'S  
FOREIGN FRIENDS  
CLUB INCLUDES

The informal club of foreign friends of Ukraine includes advisors of presidents and prime ministers, editors of Western media, columnists and analysts who participated in working visits organized by the team of the New Europe Center.



Over  
**500**  
media hits on the NEC's  
events and analytics





## ANALYTICS, EVENTS AND INITIATIVES

1

### Recommendations to the new government

The New Europe Center was ready for a change in government. As the new President made his inaugural speech, our analytical team presented detailed foreign policy recommendations for the leadership. The “ZeDiplomacy” cycle of publications by the director of the New Europe Alyona Getmanchuk was designed as a sort of a crib note for the new leader on priority foreign policy issues. An opinion poll conducted among influential foreign analysts reflected the Western governments' expectations of Ukraine's new authorities.



2

### Countering Russian influence

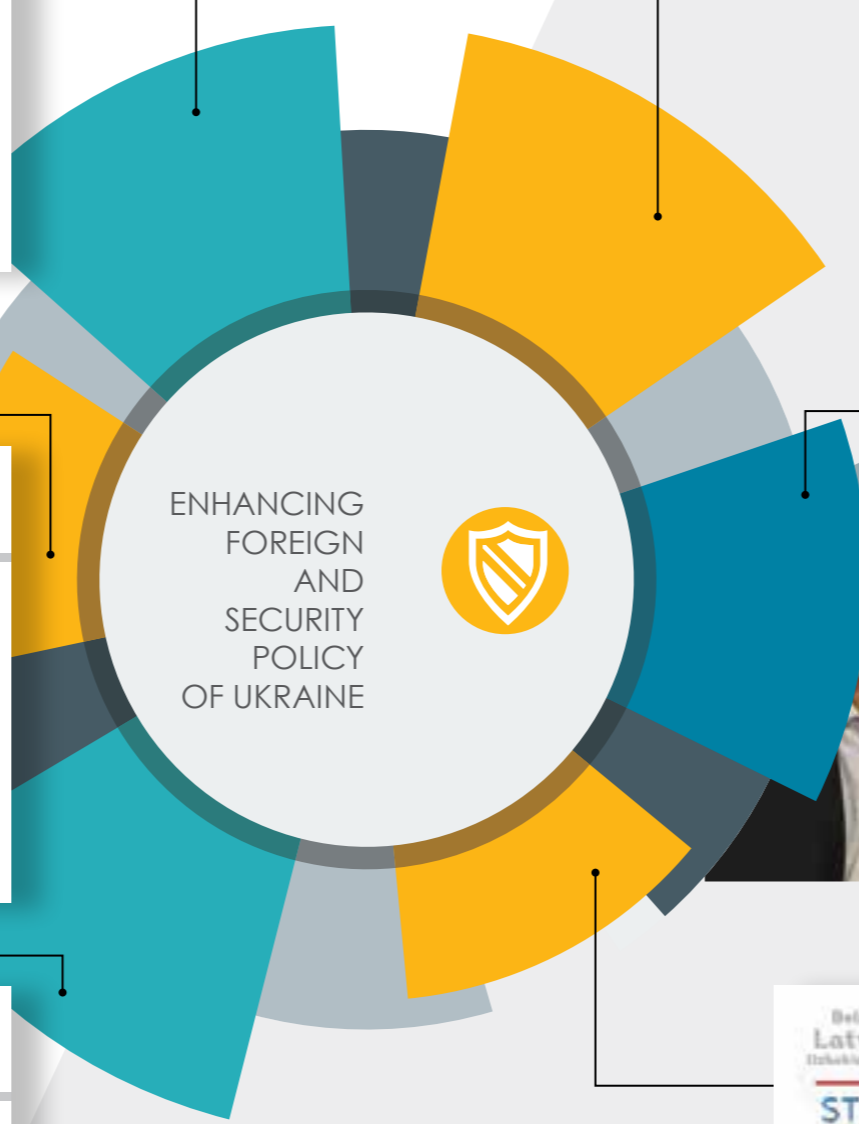
The Center's analysts have prepared a series of case studies to analyze the success stories in counteracting Russian subversive activities in the individual EU countries. For example, Leonid Litra prepared a study “Counteracting Russian Influence in France,” Kateryna Zarembo examined the situation in Poland, and Sergiy Solodkyy analyzed the cases of Germany and Hungary. These documents formed the basis of a comparative analysis presented to the Ministry of Foreign Affairs.



3

### Transnistrian experience

Leonid Litra has prepared a number of analytical materials on the situation in Moldova (namely the change of government) and the Transnistrian settlement. These documents attracted great interest among colleagues in the analytical sector as well as among those in power. The most pressing question was the extent to which Russia's approaches to Moldova threaten the development of the situation in Ukraine.



### Third powers in the Europe's East

The New Europe presented the results of a study of the interests of “third powers” in the Europe's East (China, Turkey, Israel, and Arab states) in the Eastern Partnership countries, in particular in Ukraine. This publication was prepared by the EU Institute for Security Studies (EUISS, France). Ukraine could benefit from the access to new markets and overcome common security challenges together with the “third power” countries. However, our state should also understand the potential threat that China, Turkey, Iran, etc. may pose to the EU's regulatory power.

4

### Security in the Eastern Partnership countries

The NEC's analysts have been actively involved in developing the analytical documents and in discussing decisions to strengthen the European Union's policy on the Eastern Partnership countries, especially on Ukraine, Georgia, and Moldova. For instance, Leonid Litra joined the relevant events in Kyiv, Brussels, and Tbilisi. Sergiy Solodkyy participated in the debates on the EU policy issues in France and Germany.



5

### Westernization index

Analysts at the New Europe Center participated in the preparation of the materials, as well as in coordinating a large-scale study on the evaluation of westernization in the countries of the former Soviet Union (except Russia). This is the third document on this issue. The preparation of this study was commissioned by Stratageast (USA).

6





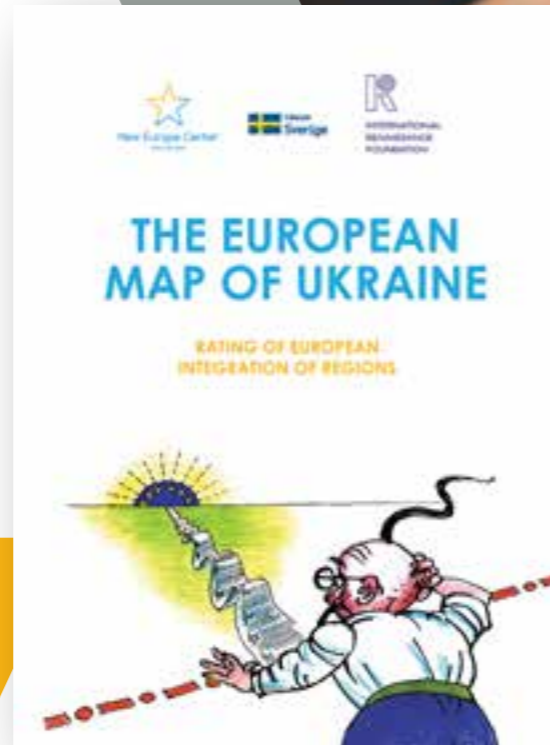
## COMMUNICATING THE EUROPEAN CHOICE IN THE REGIONS

### THE EUROPEAN MAP OF UKRAINE. RATING OF EUROPEAN INTEGRATION OF REGIONS

The New Europe Center's project of the year is a unique research material "The European Map of Ukraine. Rating of European Integration of Regions" prepared by analysts of the Center in cooperation with the Government Office for Coordination of European and Euro-Atlantic Integration. "The European Map of Ukraine" is a rating of regions of Ukraine, compiled on the basis of their compliance with the indicators that, in our opinion, most clearly reflect the dynamics of rapprochement of individual regions of our country with the EU.

**1 The first research of its kind.** "The European Map" is the first comprehensive study of Ukraine's progress towards European integration. Overall, the evaluation was conducted in eight areas with 34 indicators. Thousands of figures have been processed by the NEC's analysts according to a specially developed methodology. Most of the data, published for the first time, have been obtained through hundreds of verbal and written requests to the authorities (primarily to Regional State Administrations).

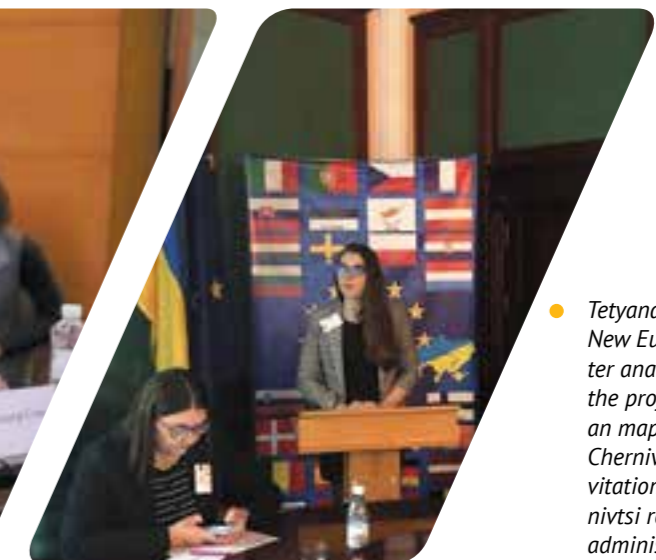
**2 Presentations in the regions.** This research has attracted keen interest in the regions, and thus, in addition to the scheduled presentations in Kyiv and Dnipro, the New Europe Center also presented "The European Map" in Chernivtsi at the invitation of the Chernivtsi Regional State Administration. Two open discussions of "The European Map" were organized in Zaporizhzhia, and we continue advocating this research in the regions of Ukraine in 2020.



- Speakers of the presentation of the project "European map of Ukraine" in Kyiv: Alyona Getmanchuk, director of the New Europe Center, Dmytro Kuleba, Vice Prime Minister for European and Euro-Atlantic integration of Ukraine, Tobias Thyberg, Extraordinary and Plenipotentiary Ambassador of Sweden, Olexandr Sushko, Executive Director of the International Renaissance Foundation.



- Speakers of the presentation of the project "European map of Ukraine" in Dnipro: Serhiy Solodkyy, First Deputy Director of the New Europe Center, Iryna Grytsai, Deputy Head of the Dnipro regional state administration, Olga Stefanishyna, Advisor to the Vice Prime Minister for European and Euro-Atlantic integration of Ukraine.



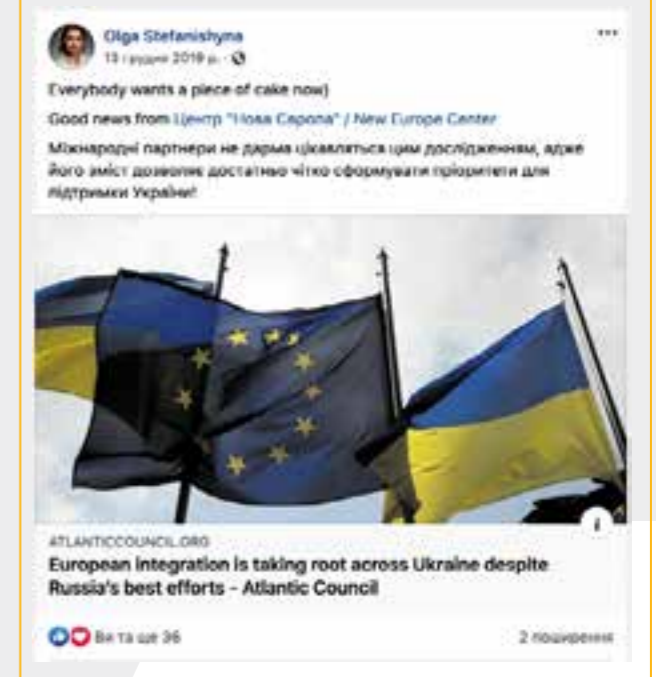
- Tetyana Levoniuk, New Europe Center analyst presents the project "European map of Ukraine" in Chernivtsi at the invitation of the Chernivtsi regional state administration.



**3 Positive feedback from stakeholders.** This research received favorable comments from the Government Office for the Coordination of European and Euro-Atlantic Integration, regional officials, fellow analysts, and foreign diplomats.



**4 Interest of partners.** Both the regional and national media have actively written about "The European Map of Ukraine." In addition, Director of the Center Alyona Getmanchuk shared key findings of "The European Map" with the international audience at the request of the Atlantic Council.



**5 "The European Map" as a government's tool for measuring European integration.**

In 2020, the New Europe Center team will prepare a new assessment of the European integration of the regions at the request of the Government. As the Vice Prime Minister of European and Euro-Atlantic Integration stated at the "European Map" presentations in Kyiv:

"The Office for European and Euro-Atlantic Integration is planning to establish regional offices for European and Euro-Atlantic integration. We are ready for a strategic partnership for the New Europe to act as an independent monitoring tool for government efforts."







## COMMUNICATING UKRAINE IN THE EU AND THE US



### 1 Study visits

In March, the New Europe Center organized the twelfth study visit for Western opinion leaders to Ukraine in the last five years. This trip was supported by the German Marshall Fund of the United States (BST GMF) and the Foundation Open Society Institute (FOSI) in partnership with Chatham House. 14 participants from Germany, France, the United Kingdom, Belgium, the Netherlands, Italy, and Romania met with Ukrainian government officials, public figures, leading journalists, MPs, and representatives of international organizations and diplomatic institutions working in Ukraine.



### 2 Ukrainian-German Researchers Network

On December 9-13, 10 German analysts visited Ukraine within a framework of a study tour of the German-Ukrainian Researchers Network (GURN). This project is being implemented by the New Europe jointly with the Institute for European Policy (Berlin). As a part of this initiative this year, a series of events will be organized, where Ukrainian stakeholders will be able to learn firsthand about the latest political trends in Germany and Ukrainian-German relations.



### 3 Meetings with foreign figures

During the year, the New Europe's analysts met with foreign diplomats and politicians responsible for the Ukrainian direction. For instance, on May 30, Alyona Getmanchuk took part in a meeting with German Foreign Minister Heiko Maas. On June 26, the New Europe organized an event at the residence of Romanian Ambassador Cristian-Leon Burcanu to summarize Romania's presidency at the EU Council. On September 30, Leonid Litra met with Brock Bierman, Assistant Administrator of the United States Agency for International Development (USAID), Head of the USAID Bureau for Europe and Eurasia. In November, Alyona Getmanchuk and Sergiy Solodkyy met with Hans-Jürgen Heimsoeth, Special Representative for the Eastern Partnership of the German Ministry of Foreign Affairs to discuss the future of cooperation between Ukraine and the EU.

● Hans-Jürgen Heimsoeth, Alyona Getmanchuk, Sergiy Solodkyy.



## INSTITUTIONAL DEVELOPMENT

**1 Presentation of strategic priorities.** The annual New Europe Center Club took place on July 10. This format allows to discuss the further development of the organization and to listen to key partners in an informal atmosphere. Representatives of the Ministry of Foreign Affairs, Administration of the President of Ukraine, colleagues from other think tanks, journalists, and representatives of donor organizations joined the discussion of the future of our organization.

**2 Collaboration with the world's leading think tanks.** In 2019, the NEC's analysts co-authored three analytical comments with Chatham House experts and a research in collaboration with the German think tank ZOiS, and organized a study visit of 10 German researchers to Ukraine within the German-Ukrainian Research Network (GURN) together with the Institute for European Studies (Germany). Senior research fellow Leonid Litra participated in the "Reviving the Eastern Partnership" workshop in Brussels at the invitation of the European Liberal Forum. Associate analyst Kateryna Zarembo has provided an expert commentary for the CIDOB think tank (Barcelona).

**3 Financial transparency.** The New Europe Center has successfully passed the annual financial audit.

**4 The New Europe shares knowledge.** Analysts at the New Europe Center conduct trainings in writing analytical materials within the program of the International Renaissance Foundation. The New Europe Center organizes events at higher education institutions. For example, the Institute of International Relations at Taras Shevchenko KNU hosted panel discussion "Hybrid Threats: Ukraine's and NATO's Response." Students from the Ukrainian Leadership Academy also visited the New Europe to learn more about the activities of think tanks and European integration.

**5 Internship at the New Europe Center.** The New Europe Center actively engages students and future analysts from both Ukraine and abroad in its activities. Due to the Think Tank Development Initiative (TTDI), Marianna Fakhurdinova, who has become a communications manager and analyst at the NEC since July 2019, was able to complete an internship at our think tank. Moreover, Mykhaylo Livaryuk, Victoria Omelyanenko and Kateryna Boyko were trained at the NEC within the framework of the educational project of the Reanimation Package of Reforms and the Center for Democracy and Rule of Law "Open University of Reforms".

**6 Training of the New Europe representatives.** Tetiana Levoniuk has completed an internship at the Slovak Foreign Policy Association with the support of the Renaissance Foundation. Marianna Fakhurdinova interned at the Ukrainian Embassy in Berlin.





## COMMUNICATION CAPACITY



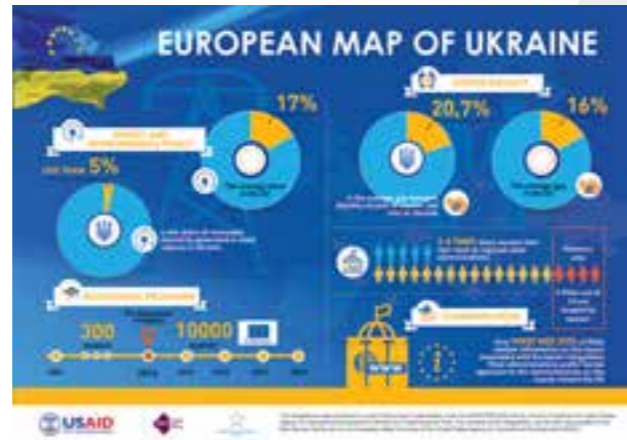
### GAINING MOMENTUM

The number of people following the New Europe Center's pages on social networks is steadily increasing. This confirms the high quality and accessibility of our analytical products. Over 2019, the number of likes of the NEC's Facebook page increased by a third: from **2,310** at the beginning of the year to **3,030** at the end.



### COMPLICATED THINGS IN SIMPLE FORMATS

For better dissemination of its analytics among different audiences, the New Europe Center prepares infographics, presenting in a simplified form the basic ideas of in-depth research materials and visualizes research results for greater clarity and accessibility of materials.



## YOUNG UA

- Barbora Maronkova, Director, NATO Information and Documentation Centre in Ukraine, demonstrates the New Europe Center infographic at the YOUNG UA Summer Academy 2019.



### BEST POSTS

Over the past year, the following materials have received the most interest from readers:

- The article on the essence of Ukrainian-American crisis by Alyona Getmanchuk, Director of the New Europe Center, for The New York Times

- The post about the New Europe Center Club meeting with the participation of Vadym Prystaiko



[https://www.facebook.com/NECUkraine/posts/380199519283331?\\_\\_tn\\_\\_=-R](https://www.facebook.com/NECUkraine/posts/380199519283331?__tn__=-R)



- Every month, we prepare a digest of events, research materials, and publications of experts of the Center, which we distribute on social networks and send to our partners.

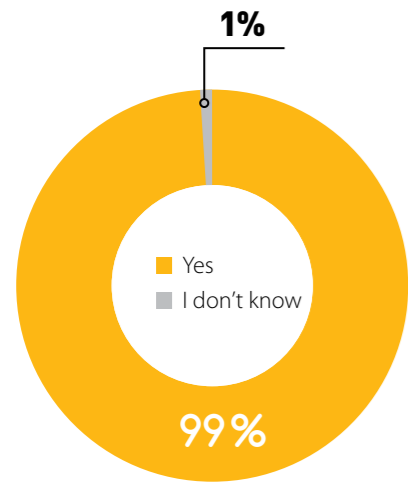
In addition, all digests are available on the New Europe Center's website <http://neweurope.org.ua>





## SURVEY AMONG THE NEC'S PARTNERS

### THE NEC'S MISSION IS RELEVANT



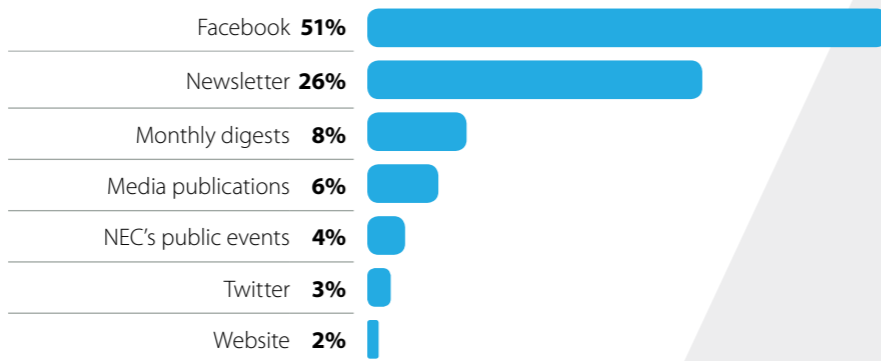
Respondents nearly unanimously — **99%** — mentioned the relevance of the NEC mission and its strategic priorities.

The partners of the New Europe Center highly appreciate the independence, reputation, and quality of our experts' research. This is confirmed by the results of the Center's survey conducted among officials, Ukrainian and foreign experts, diplomats, donors, journalists, and public figures. Overall, 10 persons participated in this survey.

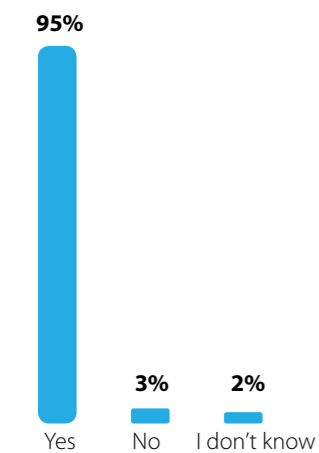
Most respondents (over 95%) consider the mission and priorities of the NEC's activities relevant to the current challenges faced by Ukraine.

According to our partners, in 2020, the New Europe Center should focus on developing recommendations to enhance the effectiveness of Ukraine's foreign and security policy (80%). In addition, the NEC should continue working on an advocacy campaign abroad on the situation in Ukraine (64%).

### SOURCES OF INFORMATION ABOUT THE NEC'S EVENTS AND RESEARCH



### THE NEC'S PRIORITIES CORRESPOND TO THE CURRENT CHALLENGES FACED BY UKRAINE



### THE LEVEL OF TRUST IN OUR TEAM



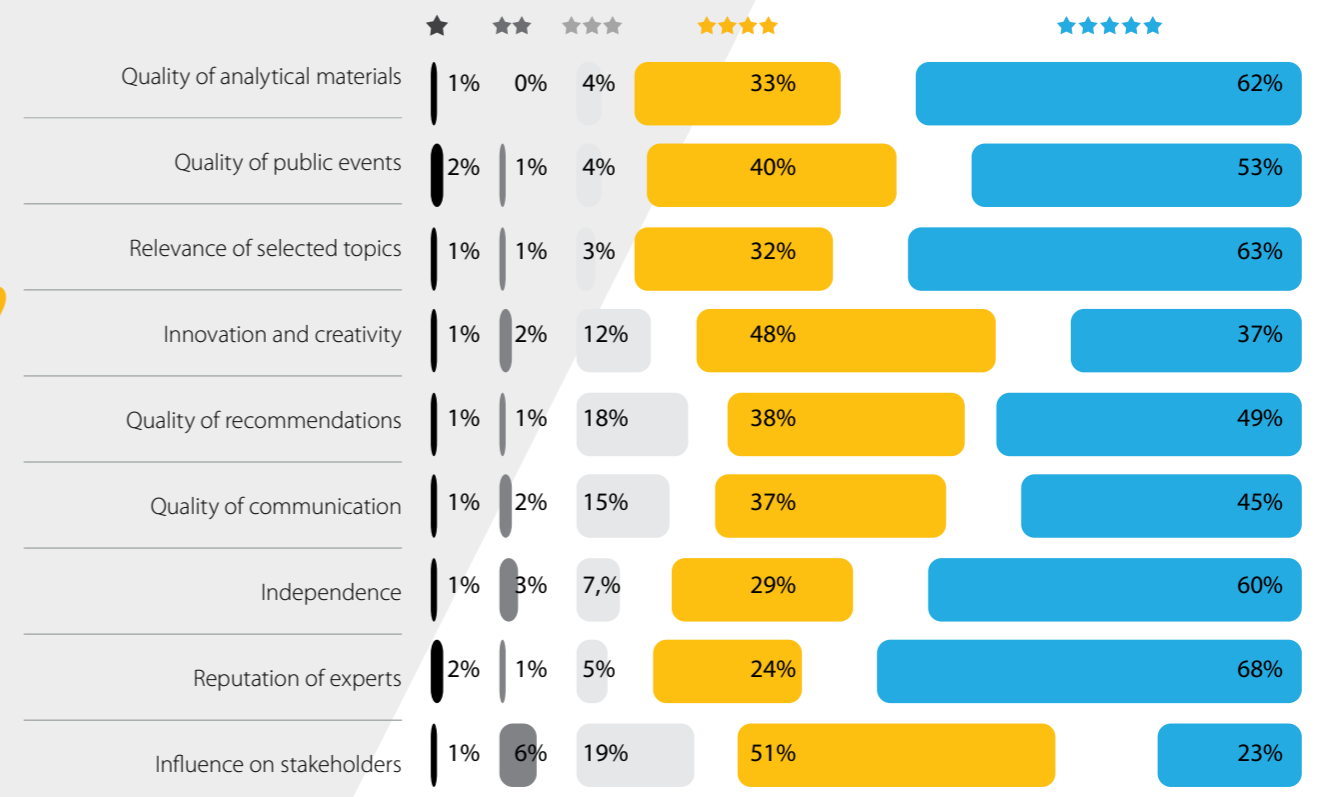
This survey demonstrated the high level of trust in the NEC team: **92% of respondents said that they trusted us**, among whom 43% noted "very high" trust.

### IN 2020, THE NEC SHOULD FOCUS ITS ACTIVITIES ON:

According to our partners, in 2020, the New Europe Center should focus on developing recommendations to enhance the effectiveness of Ukraine's foreign and security policy (80%). In addition, the NEC should continue working on an advocacy campaign abroad on the situation in Ukraine (64%).

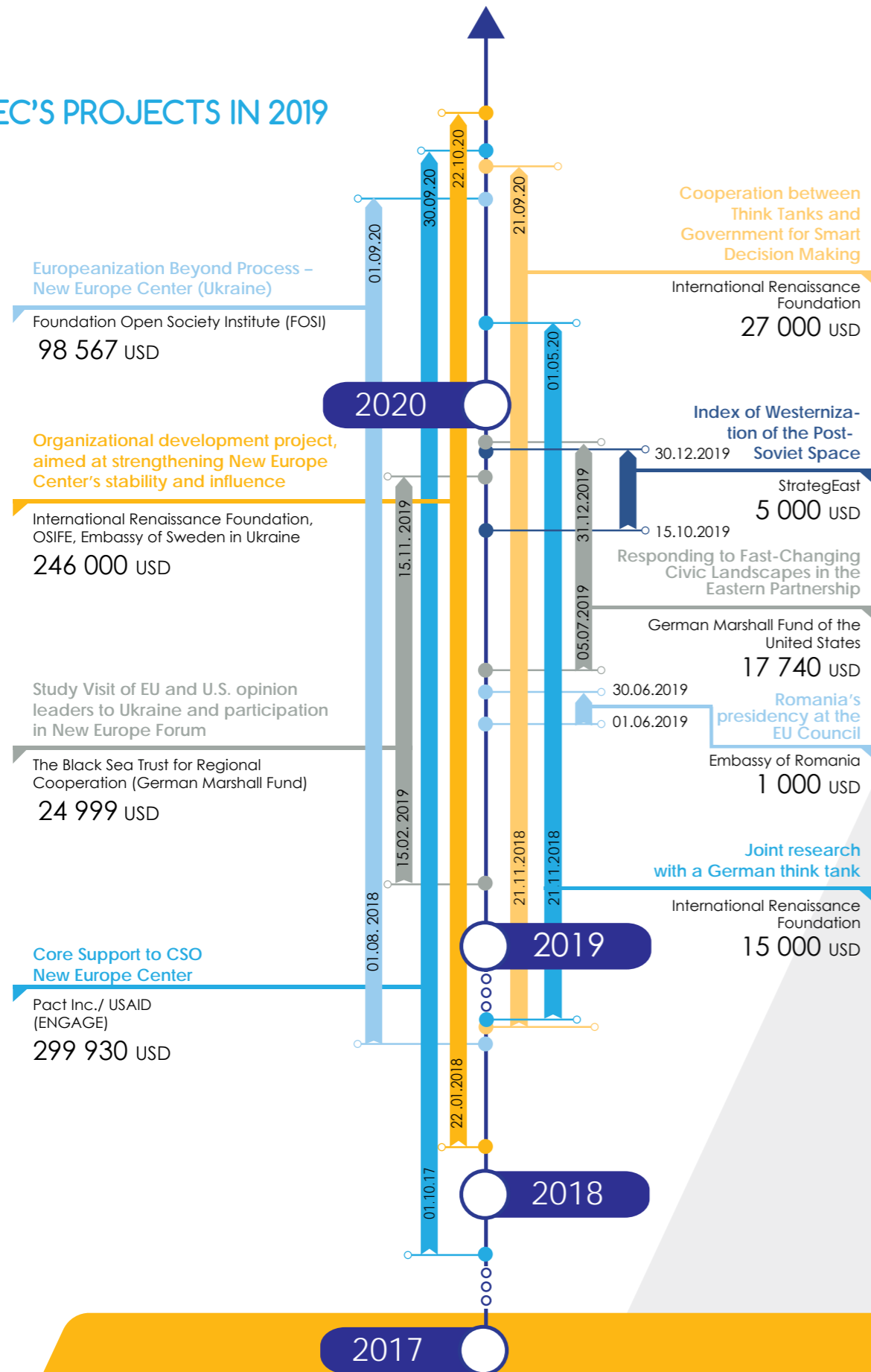


### EVALUATION OF THE COMPONENTS OF THE NEC'S ACTIVITIES (ON A FIVE-POINT SCALE)



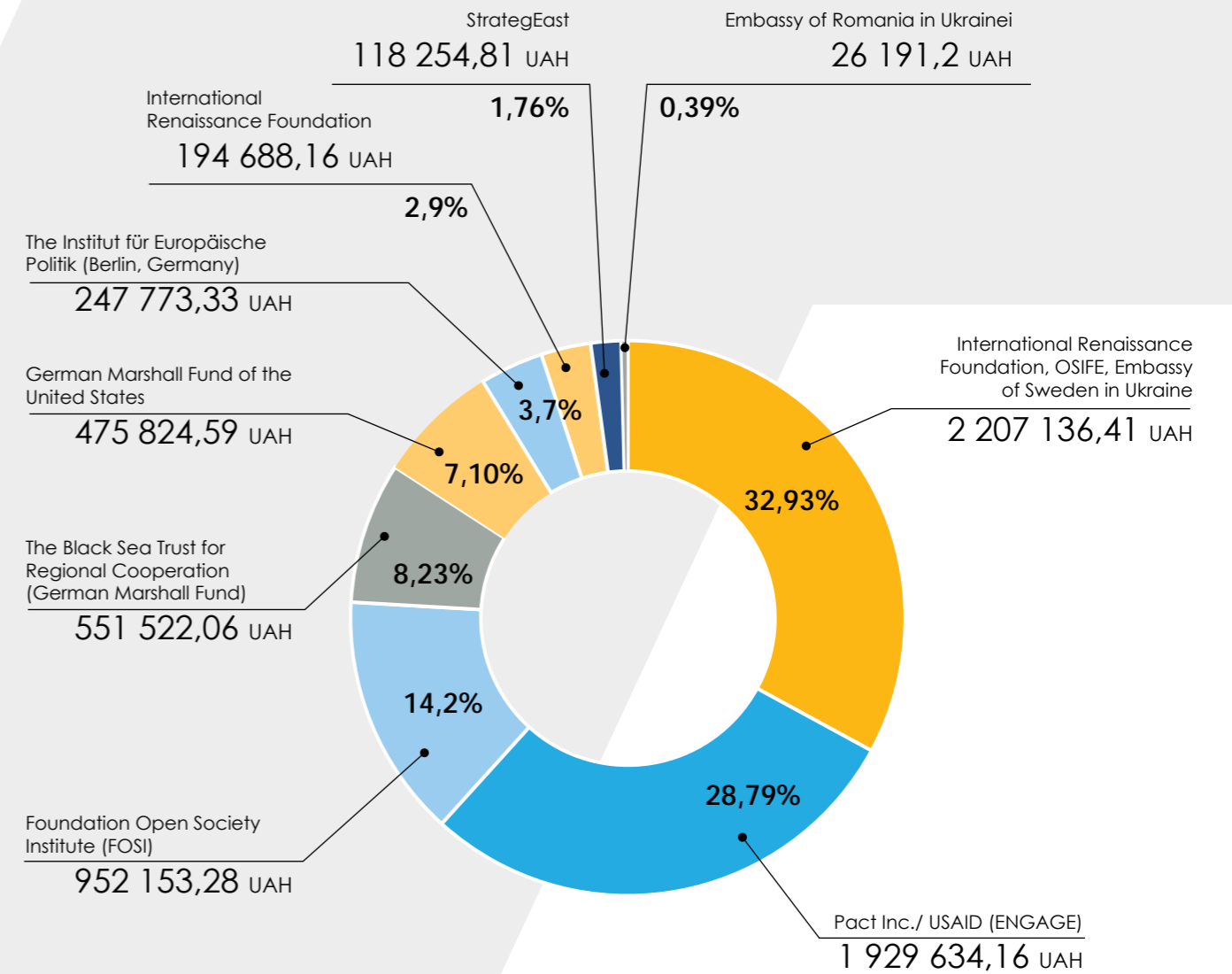


## NEC'S PROJECTS IN 2019



## FINANCIAL REPORT

### BREAKDOWN OF FUNDS ACQUIRED IN 2019



In total, during 2019, the New Europe Center has acquired **6 703 178 UAH**



## PLANS FOR 2020

- 

Prepare at least two research materials requested by the Ukrainian authorities.
- 

Promote "The European Map of Ukraine" in the regions. Prepare "The European Map 2" to evaluate the level of European integration of the regions over time.
- 

Further provide the opinion leaders from the EU and the US with information on Ukraine from the country's top officials and independent experts through the organization of study visits to Ukraine.
- 

Create platforms for discussions on the issues related to European and Euro-Atlantic integration involving representatives of the Government of Ukraine, the Verkhovna Rada, the Presidential Office, other state agencies, diplomats, experts, and journalists.
- 

Develop and further institutionalize the organization to achieve the mission of the New Europe Center.
- 

Continue the internship program to train a new generation of foreign policy and security analysts..



10th ANNUAL REPORT  
EUROPE CENTER  
NEW REPORT  
Cooperation





## DONORS



## PARTNERS

### FOREIGN PARTNERS

- Atlantic Council (Washington, DC)
- Carnegie Europe (Brussels)
- Center for Political-Military Analysis – Hudson Institute (Washington, DC)
- Chatham House (London)
- CIDOB (Barcelona)
- Eastern Partnership Civil Society Forum (EaP CSF)
- EUISS European Union Institute for Security Studies (Paris)
- European Council on Foreign Relations (ECFR) (London)
- European Institute for Politics and Reforms (IPRE) (Chisinau)
- EUROPEUM Institute for European Policy (Prague)
- Georgian Institute for Strategic Studies (GISS) (Tbilisi)
- German Council on Foreign Relations (DGAP) (Berlin)
- Heritage Foundation (Washington, DC)
- Institut français des relations internationales (IFRI) (Paris)
- Institut für Europäische Politik (Berlin) and German Federal Foreign Office
- Italian Institute for International Political Studies (ISPI) (Milan)
- Konrad Adenauer Stiftung (KAS)
- Open Society European Policy Institute (OSEPI) (Brussels)
- Res Publica Foundation (Warsaw)
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- Zentrum für Osteuropa- und internationale Studien (ZOiS) (Berlin)

### UKRAINIAN PARTNERS

- Business Ukraine
- Euromaidan Press
- Info Sapiens
- Think twice UA
- Truman Agency
- Association for Community Self-Organization Assistance
- Verkhovna Rada Committee on Foreign Affairs
- Ministry of Foreign Affairs of Ukraine
- Presidential Office
- Old Lion Publishing House
- The Day newspaper
- Civic Synergy
- Yevropeyska Pravda
- Internews Ukraine
- Office of the Vice Prime Minister for European and Euro-Atlantic Integration
- Reanimation Package of Reforms
- Ukrainian Leadership Academy
- Ukraine Crisis Media Center
- Ilko Kucheriv Democratic Initiatives Foundation
- Anti-Corruption Action Center



## ANNEX 1. CALENDAR OF THE NEW EUROPE. ACTIVITIES OF THE NEW EUROPE CENTER IN 2019

