# NEW EUROPE CENTER



ANNUAL REPORT

2022



## ANNUAL REPORT

2022







We imagine the "New Europe" as Europe without separating lines, Europe with Ukraine as its integral part.

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### **ABOUT US**

The New Europe Center was founded in 2017 as an independent think tank. The vision of the New Europe Center is as close as possible to the vision of the future of the Ukrainian state as seen by the majority of its citizens: Ukraine should be integrated into the EU and NATO. Integration implies not so much formalized membership as adopting best standards and practices for Ukraine's effective belonging to the Euro-Atlantic value space

For a long time in the analytical sector, the team of the New Europe Center managed to gain the recognition and trust not only of the Ukrainian expert community and decision-makers but also of the international diplomatic and expert community.



The mission of the New Europe Center is to conduct analytical research and project activities with a view to promoting European standards and practices in Ukraine as well as maintaining the support of public opinion leaders, EU and NATO officials for Ukraine's European and Euro-Atlantic prospects.

In our terms, "New Europe" is a Europe without fault lines; a Europe of which Ukraine must become an integral part. New Europe is a combination of efforts and initiatives that would serve for the prosperity of Ukraine, the region and the whole continent.



## **STRATEGIC PRIORITIES** OF THE NEW **EUROPE CENTER**

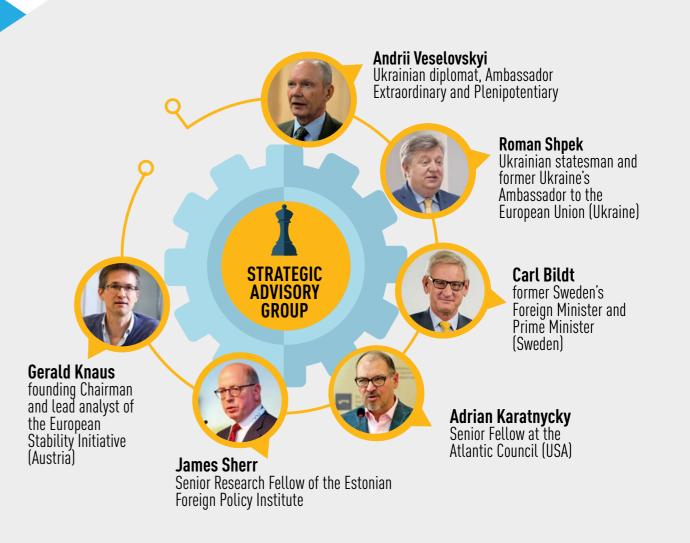
- Enhancing the effectiveness of Ukraine's foreign and security policy through analytical materials and recommendations in line with the "New Europe."
- Effectively and regularly communicating the advantages of Ukraine's European and Euro-Atlantic choice.
- Increasing the level of interest of European countries and the United States in supporting Ukraine.



## WHO IS WHO IN THE NEW EUROPE CENTER







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### **OUR SUCCESSES**



The New Europe Center has made an extraordinary contribution to Ukraine's candidacy for EU membership. NEC's analysts developed arguments why Ukraine deserved this status, produced numerous analytical and infographic materials, public opinion polls on this topic for various audiences, and went on advocacy trips to European capitals. Our team has repeatedly provided its recommendations and advised the authorities on how to convince skeptics in different EU member states, which politicians and parties to engage in dialogue with, etc.





## TRUST FI

#### TRUST FROM THE AUTHORITIES

Russia's full-scale invasion demonstrated the need for closer cooperation between the expert community and government officials of Ukraine. In 2022, Deputy Head of the Office of the President of Ukraine Igor Zhovkva and Deputy Prime Minister for European and Euro-Atlantic Integration Olga Stefanishyna participated in the New Europe Center's events. The Vice Prime Minister's Office even co-organized the *1st Accession Exchange Forum* with NEC, and representatives of the Office and the Center's analysts jointly participated in a number of foreign visits. New Europe Center's fellows have also written several analyses commissioned by the Ministry of Foreign Affairs of Ukraine.

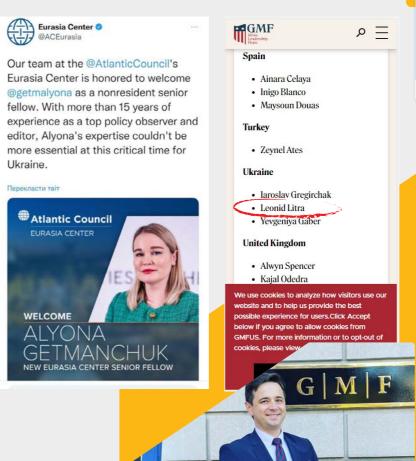






#### **SECTORAL LEADERSHIP**

In 2022, the New Europe Center initiated an ad-hoc coalition that united the efforts of leading Ukrainian think tanks – "Candidate Check". Together, sectoral experts independently monitor Ukraine's implementation of 7 recommendations of the European Commission regarding the implementation of a number of reforms. The project has become a powerful tool to encourage Ukrainian authorities to fulfill their commitments faster and better, as well as to inform European officials about Ukraine's progress in this area.











Despite the war, the New Europe
Center continues to develop
cooperation with partners and
increase its own expertise. In 2022,
Alyona Getmanchuk, Director of
the Center, became a nonresident
Senior Research Fellow at the
Atlantic Council's Eurasia Center;
Leo Litra, a Senior Research Fellow
of the New Europe Center, was
awarded a Marshall Memorial
Fellowship.

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## THEY RECOMMEND US



Зміцнення усталених блоків і організацій. таких як ЄС і НАТО, а також укріплення мереживом додаткових малих альянсів. Додаткові малі альяном здатні стати розширенням та зміцненням для СС і НАТО. Вони вирішують конкретні регіональні та практичні проблеми швидко та ефективно. Розвиток європейської мережі малих альянсів сприятиме гнучкості всієї безпекової архітектури.

🔞 Санкції та сміливість їх застосувати проти тих, хто посягає на підвалини безпекового порядку Навіть коли ми врегулюємо нинішню безпекову кризу, яку створила Росія, цей пакет санкцій залишиться го стримуючим фактором для будь-яких спроб зазіхнути на свропейську безпекову архітектуру в подальшому

Готовність до нових великих амбіцій

Європі потрібні здорові амбіції, частиною яких буде і членство України в ЄС і НАТО. Україна і є саме тим потенціалом Європи, який здатний вивести її на новий рівень впливу на глобальній арені.

Читайте повний текст промови міністра закордонних справ України під час дискусії "Україна-Франція", організованій Центр "Hosa Європа" / New Europe Center разом з lifri - Institut français des relations internationales (IFRI): https://cutt.ly/YO9hrEL

 Dmytro Kuleba, Minister of Foreign Affairs of Ukraine



**1**3 Ви ретвітнули Olga Stefanishyna 🔮 @Stef... · 28.11.22 Was glad to open the 1st Accession Exchange Forum in Kyiv. Our new reality of living under permanent threats of missile attacks cannot undermine movement towards 🔳 membership.

Grateful to @NEC Ukraine, @IRF Ukraine for launching this dialogue btwn



Matti Maasikas ② @MattiM... · 28.11.22 · · Good to be back in dialogue with Ukraine's heroic, vibrant, indispensable civil society thanks @NEC Ukraine, @IRF Ukraine, With @StefanishynaO and friends at the first Accession Exchange Forum in Kyiv. We pursue 🔳 integration even as 📂 fights the brutal full-scale invasion



Matti Maasikas, Head of the EU Delegation to Ukraine about the 1st Accession Exchange Forum

17 Ви ретвітнули



Stanislav Secrieru @StasS... · 10.02.22 Ukraine-France Forum begins. Excellent and timely initiative @IFRI\_ & @NEC\_Ukraine



 Stanislav Secrieru, Senior Analyst at EU ISS (France) about the Ukraine-France Forum

†
⊋
Ви ретвітнули



Olga Stefanishyna, Vice Prime

Minister for European and

Euro-Atlantic Integration of

NEC\_Ukraine

#EmbraceUkraine

O 2

"Talks aren't simply 'talks' when you have a gun to

your head," writes Alyona Getmanchuk (@)

New York Times Opinion @

t] 35 © 73

infographic

Ukraine about the 1st Accession

Olga Stefanishyna @ @Stef... · 14.06.22

Few key points why granting EU candidate status to Ukraine is crucial now in the time

of Russia's full-scale war against Ukraine

Exchange Forum and Center's

Vasyl Myroshnychenko @A... · 23.02.22 ··· The west is in danger of being outwitted by Putin yet again. An excellent op-ed by @getmalyona from @NEC\_Ukraine



ft.com

The west is in danger of being outwitted by Putin yet again

**†** Ви ретвітнули

• Vasyl Miroshnychenko, Ambassador of Ukraine to Australia about the analysis by Alyona Getmanchuk



Melinda Haring @ @melind... · 16.06.22 New polling @NEC\_Ukraine: Giving Ukraine EU candidate status is widely supported in Germany, France and the Netherlands. Among those who had made their minds up, 68% in Germany and 65% in France and the Netherlands support EU candidate status



Melinda Haring, Nonresident Senior Fellow at the Atlantic Council (USA) about the New Europe Center's Survey

**New York Times** about the article by Alyona Getmanchuk

Hands on exchange and coordination with a remarkable group of officials and experts from Ukraine and Moldova at @EuHouseSkopje on EU enlargement.



Nikola Dimitrov, Former Minister of Foreign Affairs of Macedonia about the visit of New Europe Center to the Western Balkans

Preparing for the next joint steps towards #EU

Voditelj #EKHrvatska @OgnianZlatev susreo se danas s članovima @NEC\_Ukraine I @IPREMD iz Ukrajine i Moldove u okviru studijskog posjeta dužnosnika vlada, Gori i Sjevernoj Makedoniji, kako bi razgovarali o iskustvima pristupanja.



The Delegation of the European Commission to Croatia about the meeting with the Center's †1 Ви ретвітнули Neue Zürcher Zeitung 3 · 30.12.22 Die Schweiz hat sich beim Angriffskrieg Russlands gegen die Ukraine auf die Seite des Völkerrechts und des Opfers dieser Aggression gestellt. Wie aber nimmt man dies in der Ukraine wahr? Ein Gastkommentar von @BennoZogg und Schweiz und Ukraine - wie steht es um

• **Neue Zürcher Zeitung** about the article by Marianna Fakhurdinova

I join a good bunch of experts (including old @ecfr

friend and sparring partner @GresselGustav) to talk t @NEC\_Ukraine about what Western countries mean

when they say they want a Ukrainian "#victory" in the

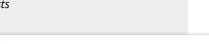
Richard Gowan, Director of the UN

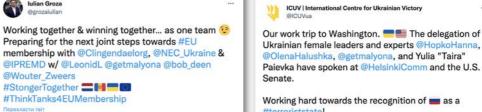
Crisis Group on the Center's expert

Richard Gowan

survey

die Beziehungen?







Director of New Europe Center to



• **ICUV** about the joint visit with the Washington, DC



Excellente discussion ce matin à l'Assemblée Nationale | avec une délégation parlementaire ukrainienne =

La Russie éprouve notre capacité à rester constants dans notre soutien à l'#Ukraine. Nous ne devons pas flancher. Ils se battent pour leur liberté et la nôtre !



**Frédéric Petit,** Member of the French Parliament about the meeting with the representatives of the New Europe Center



Gerald Knaus, Chairman of the ESI Center, about cooperation with the New Europe Center since 2010

on cooperation between think tanks and New Europe Center

@Wouter\_Zweers

#StongerTogether = 1 #ThinkTanks4EUMembership

Today we started our advocacy trip to Brussels. During the two days, a group of MPs & experts is going to meet many officials. This trip is organized in the framework of our == parliamentary dialogue together with East Europe Foundation supported by

Iulian Groza. Head of IPRE (Moldova)



• **LibMod** about the advocacy visit to Brussels

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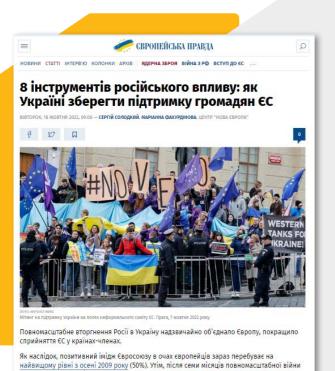
## **ANALYTICS, EVENTS AND INITIATIVES**

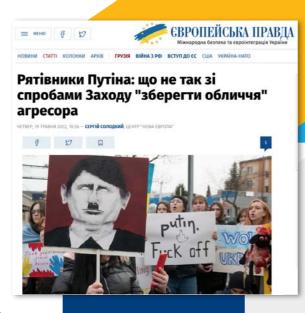
# STRENGTHENING UKRAINE'S FOREIGN AND SECURITY POLICY

#### COUNTERING RUSSIAN AGGRESSION

The New Europe Center began preparing for a full-scale invasion even before February 24: in particular, in the winter of 2022, the Center's researchers analyzed how civil society organizations are preparing for war. Since the beginning of the war, New Europe Center research fellows have prepared a large number of analytical materials for foreign media and think tanks on the need to increase assistance to Ukraine, introduce tougher countermeasures against Russia, etc.

In particular, the New Europe Center paid special attention to the topic of negotiations. NEC prepared a list of arguments for foreign partners on why they should not believe Russia's promises of negotiations; First Deputy Director Sergiy Solodkyy wrote a series of articles on why the West's attempts to "save face" for Putin are dangerous.







#### SUPPORT FOR UKRAINE

The New Europe Center has made great efforts to convince the West to side with Ukraine in the war and to provide support over a long period of time. For example, in the spring of 2022, to consolidate the pro-Ukrainian discourse among foreign analysts, the New Europe Center conducted an expert survey on what a Ukrainian victory should look like. In the fall, Sergiy Solodkyy and Marianna Fakhurdinova conducted a thorough study on how to maintain support for Ukraine by European societies





#### **EUROPEAN INTEGRATION**

Along with countering Russian aggression, Ukraine's EU candidate status became one of the key areas of work for the New Europe Center last year. In the first half of 2022, NEC's analysts conducted a powerful advocacy work in the EU member states: prepared a number of infographics and analytical materials with arguments why the EU should grant Ukraine candidate status; conducted a sociological survey among Europeans on their attitude to granting Ukraine such status and further EU enlargement; and offered Europeans a win-win formula for Ukraine's accession to the EU (Leo Litra).







In addition, Alyona Getmanchuk and Leo Litra prepared a number of analytical materials with recommendations for Ukrainian authorities on how Ukraine can benefit from the experience of European integration of the Western Balkans, how Ukraine can better prepare for negotiations, why Ukraine's accession to the EU is tied to Moldovan, etc.





#### THE UNITED STATES: ELECTIONS AND WEAPONS

Over the past year, Alyona Getmanchuk prepared a number of analytical materials, including one at the request of the Ministry of Foreign Affairs, on how the US congressional elections will affect Ukraine. The director of the New Europe Center also explored the reasons why the United States changed its position on providing weapons to Ukraine.

#### INTERNATIONAL ORGANIZATIONS: NATO AND THE UN

At the request of the Ministry of Foreign Affairs of Ukraine, Marianna Fakhurdinova analyzed the experience of Sweden and Finland's integration to NATO and how it can be useful for Ukraine. The researcher also explored possible ways to expel Russia from the UN Security Council and the UN instruments that Ukraine can use to counteract the aggressor.

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#### BILATERAL COOPERATION WITH PARTNERS

The New Europe Center's researchers did not ignore the development of bilateral partnerships with Ukraine. In particular, the Center's analysts prepared a number of materials on various aspects of Ukraine's bilateral cooperation with France (Alyona Getmanchuk, Leo Litra), Italy (Kateryna Zarembo), Switzerland (Marianna Fakhurdinova), and Germany (Kateryna Zarembo, Marianna Fakhurdinova). Alyona Getmanchuk and Sergiy Solodkyy also analyzed the prospects for the development of trilateral cooperation between Ukraine, Poland and the United Kingdom at the request of the Ministry of Foreign Affairs.









#### ASIAN DIRECTION

The New Europe Center continued its work in Asia, which began in 2021. In 2022, the second Ukraine-Japan forum was organized, and three Ukrainian-Japanese online discussions

were held. As part of the project, NEC published an analytical commentary on Japan's perception of Russia's war against Ukraine and an infographic on Japan's unprecedented support for Ukraine. New Europe Center's researchers also prepared a comprehensive study on the influence of China and Russia in Europe and Asia (by Sergiy Solodkyy) and an analytical commentary on China's role in the Russian-Ukrainian war (by Leo Litra).



COMMUNICATING **UKRAINE IN THE EU** AND US

#### ADVOCACY VISITS AND HIGH-LEVEL MEETINGS

To promote Ukrainian interests and communicate Ukraine's needs abroad, the New Europe Center's experts made a number of advocacy visits in 2022. During the spring, Alyona Getmanchuk and Leo Litra promoted Ukraine's EU candidate status in Paris, Berlin, and The Hague, where they held a series of meetings with high-level officials and sectoral experts.

In order to advocate for Ukraine's current needs (weapons, tougher sanctions against Russia, humanitarian aid), in the autumn Alyona Getmanchuk visited Washington, D.C. as part of Ukrainian delegation of experts and officials, and Marianna Fakhurdinova visited European institutions in Brussels.

Our experts also promoted Ukraine's interests from Kyiv: in the





## COOPERATION WITH FOREIGN THINK TANKS

Analysis. In 2022, materials by New Europe's researchers were repeatedly published on the websites of foreign think tanks. In particular, articles by our experts on arms supplies and increased support for Ukraine, Ukraine's integration into the EU, and Ukraine's bilateral cooperation with partners were published by the Atlantic Council (USA), IFRI (France), DGO (Germany), CSS (Switzerland), SCEEUS (Sweden), ISPI (Italy), and Carnegie Europe.



Our experts also participated as guest speakers in the events of the following foreign think tanks: Atlantic Council (USA), Zentrum Liberale Moderne (Germany), Clingendael Institute (Netherlands), PISM (Poland), Kyiv Dialogue (Germany), Institute of International Relations Prague (IIR) (Czech Republic).





Activities. During the year, the New Europe Center actively cooperated with foreign partners in organizing events. In cooperation with the *German IEP*, the tenth German Breakfast Debate was organized in Kyiv; and together with the French IFRI, the Ukraine-France Forum was held in Paris, as well as online briefings by the Deputy Head of the Office of the President of Ukraine and the Deputy Prime Minister for European and Euro-Atlantic Integration of Ukraine for the French audience.

In partnership with the Moldovan IPRE and the Georgian Soros Foundation, the New Europe Center organized the 1st Accession Exchange Forum on the EU integration of the Trio and Western Balkans. In cooperation with the German-Austrian ESI, we organized a series of events on Ukraine's European integration.

#### PUBLICATIONS IN FOREIGN MEDIA

In order to draw the world's attention to the war in Ukraine, as well as to promote Ukrainian messages in the EU and the US, the New Europe Center's experts prepared a large number of analytical articles in 2022 that were published in the world's leading media: The New York Times, The Guardian, Politico, Deutsche Welle, The Wall Street Journal, Financial Times, The Washington Post, Foreign Policy, The New York Post, Le Monde, Il Foglio, EURACTIV, RFI, Euronews, La Croix, L'Echos, NHK WORLD, Público, BFMTV, Die Zeit, IPS, Monocle 24 Radio, Radio Radicale, Newsweek, WELT, Il Foglio, New Eastern Europe.

In their analytical articles, New Europe Center's experts argued for the need to grant Ukraine the EU candidate status, supply arms, explained why there is no need to save Putin's face, and what are the dangers of negotiating with Russia.



DISCLAIMER: All opinions in this column reflect the views of the author(s), not of EURACTIV Media network.

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Supporters

European

COMMUNICATING
THE EUROPEAN
CHOICE IN THE
REGIONS



Explaining the benefits of Ukraine's integration into the EU and NATO to ordinary citizens has long been one of the strategic priorities of the New Europe Center. Russia's full-scale war has become the most effective argument in favor of the irreversibility of Ukraine's European and Euro-Atlantic course: in 2022, a record number of Ukrainians supported Ukraine's accession to the EU and NATO – 86% and 83%, respectively <sup>1</sup>.

Nevertheless, in 2022, we continued to work in this area, albeit on a smaller scale. In particular, the New Europe Center's experts

explained to Ukrainians in their analytical articles who is ready to deny Ukraine the status of an EU candidate (Alyona Getmanchuk), what benefits this status will bring to Ukraine, and why Ukraine should not abandon its course to join NATO (Marianna Fakhurdinova).

The Center's experts also covered the same issues in their comments for Ukrainian national and regional media, as well as explained European integration in lectures for students and young people, as described in more detail below.





EU enlargement: strategic choices at stake



Sociological Group "Rating", "Foreign Policy Orientations of the Ukrainians in Dynamics", October 3, 2022. https://ratinggroup.ua/en/research/ukraine/dinam\_ka\_zovn\_shno-pol\_tichnih\_nastro\_v\_naselennya\_1-2\_zhovtnya\_2022.html?fbclid=IwAR2wRXYBdCHtV4JPKk-T6quBAJnMoTnpU4UkWG3Kvutt1flPR3HCPcpRbng



#### INSTITUTIONAL DEVELOPMENT

After February 24, the team of the New Europe Center once again demonstrated resilience and learned to work even under fire, in the absence of electricity and Internet connection. The New Europe Center staff managed to organize an international forum in Kyiv despite the blackouts and fullscale war. The number of analytical materials, mentions in foreign media, and the reach of citizens in social media are record-breaking for all the years of the





Center's work.

Marianna Fakhurdinova gave a series of lectures on Ukraine's integration into the EU and NATO for students of the Institute of International Relations of Taras Shevchenko National University of Kyiv, Uzhhorod National University, participants of the Euroschool from the EU Delegation to Ukraine, representatives of youth councils and Young European Ambassadors in Ukraine.

#### **#NEWEUROPE\_TEACHES**

The New Europe Center's experts impart knowledge and give lectures to Ukrainian and foreign students, representatives of NGOs, and schoolstudents. In 2022, Alyona Getmanchuk spoke to German students about Ukraine's expectations of Germany during the war and the supply of German weapons. Kateryna Zarembo gave a guest lecture at the University of Amsterdam on Russia's war against Ukraine.





Despite the war, the experts of the New Europe Center manage not only to share their experience with others, but also to improve their own skills and increase their expertise. In 2022, the New Europe Center initiated a study visit to the Western Balkan countries (Croatia, Montenegro, and North Macedonia) to learn from their experience of EU integration. The delegation consisted of governmental and non-governmental Ukrainian and Moldovan experts, including Alyona Getmanchuk, Director of the Center, and Leo Litra, Senior Research Fellow.



G M F



#### SUSTAINED COOPERATION WITH UKRAINIAN PARTNERS

The war has pushed representatives of the Ukrainian expert community to work even more closely with each other. In particular, in 2022, the New Europe Center initiated the Candidate Check project, which brought together the National Interests Advocacy Network "ANTS", the Anti-Corruption Action Center (AntAC), DEJURE Foundation, European Prayda, the Centre of Policy and Legal Reform (CPLR), Transparency International Ukraine, the Ukrainian Center for Independent Political Research (UCIPR), the Institute of Mass Information, and Detector Media to assess Ukraine's implementation of reforms.

The New Europe Center also continues to actively cooperate with other think tanks: in 2022, our experts participated in the events of the Ukrainian Prism and the Civil Network OPORA; went on advocacy trips together with analysts from the International Center for Ukrainian Victory, the Center for Economic Strategy etc.

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#### COMMUNICATION CAPACITY



Russia's full-scale war against Ukraine has had a significant impact on the way we communicate, with social media playing an increasingly important role in the information

war. The New Europe Center has also intensified its efforts to promote Ukrainian narratives among Western audiences to accumulate and maintain support for Ukraine.

#### NEW EUROPE CENTER IN SOCIAL MEDIA

The Center uses the following communication channels to disseminate information about its activities: Facebook, Twitter, Youtube, website, and targeted mailings to stakeholders. In 2022, New Europe's posts on social media and the website reached about 2.2 million people.





#### TARGETED MAILINGS TO STAKEHOLDERS

Every month, we prepare newsletters describing events, research, and publications by NEC's experts, which we share on social networks and send to our partners. At the end of each year, we summarize our activities in the annual report on the work of the organization.

#### MEDIA ABOUT US

To reach a wider audience, we share our expertise and findings from the Center's research in Ukrainian and foreign media. In 2022, New Europe Center analysts prepared 83 materials for the media (articles, op-eds, blogs). The Center's representatives also gave 178 interviews and comments to Ukrainian and foreign media. In total, the media mentioned the Center's products more than 320 times last year.



PITIQUES DE LA GUERRE À LA TV RUSSE

e materials appeared

u Ukrainian media:

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Toussain

In particular, last year these materials appeared in the following well-known Ukrainian media: European Pravda, 1+1, BBC News Ukraine, Forbes Ukraine, ICTV, Ukrainian Pravda, TSN, Dzerkalo Tyzhnia, Euromaidan Press, Radio Liberty, Hromadske Radio, Suspilne, Ukrinform, NV, Radio NV, Espreso TV, LIGA.net, Channel 5, Ukrainskiy Tyzhden, Ukrainian Radio, Channel 24, Tyzhden, RBC-Ukraine, FOCUS, Gazeta.ua, etc.

# alo Radio CREATIVE PRESENTATION skiy OF INFORMATION

To better disseminate its analytics to different audiences, the New Europe Center prepares visual materials that present the main ideas of in-depth research and surveys in a simplified form.

After February 24, the New Europe Center's analytical infographics and short videos shared in Twitter became the main tool for our communication with Western audiences. In these materials, we explained to ordinary Europeans why the EU should grant Ukraine candidate status, why they should not believe Russia's promises of negotiations, how Ukraine is progressing in implementing 7 European reforms, etc.

To reach out to citizens of EU member states, we translated our visual materials into English, French, German, and Dutch.





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### **PLANS FOR 2023**



Organization of the Third Ukraine-Japan Forum, prepare a study on deepening bilateral cooperation.



Organization of the Second Ukraine-France Forum in Paris and Kyiv.



Publication of a series of interviews with German experts as part of the Ukraine Expert Talk section.



Continuing to advocate for assistance to Ukraine in Europe and the United States.



Writing a number of analytical materials on Ukraine's European integration, further promoting the opening of negotiations on Ukraine's accession to the EU.



What is Germany's vision regarding a victory for Ukraine & how does it view potential negotiations with Russia? Learn more about the discussion outcomes of our 10th #GermanyBreakfastDebate in the framework of German Ukrainian Researchers Network - GURN in Kyiv with Anka Feldhusen, organised by our partner Центр "Нова Європа" / New Europe

Center: https://bit.ly/3CQvQIO









**Dupuy Emma** 

Quelques éléments de réflexions sur ce que l'UE pourrait faire de plus pour aider l'Ukraine = pour le think tank de Kyiv @NEC\_Ukraine:



суспільства продовжували виявляти підтримку і солідарність з Україною попри економічні

neweurope.org.ua

How to maintain European support for Ukraine against the background of econ... We asked experts within the rubric "New Europe Wonders"

**BINHN b** 

AINE AND JAPAN IN THE CONTEXT OF RUSSIA'S







#### **OUR PARTNERS**

#### **FOREIGN PARTNERS**

- Atlantic Council (USA)
- Carnegie Europe
- Center for Security Studies (CSS) (Switzerland)
- European Stability Initiative (ESI) (Germany, Austria)
- Federal Foreign Office (Germany)
- German Association for East European Studies (DGO) (Germany)
- Institut für Europäische Politik (IEP) (Germany)
- Institut français des relations internationales (IFRI) (France)
- Institute of International Relations Prague (IIR) (Czech Republic)
- Italian Institute for International Political Studies (ISPI) (Italy)
- Institute for European Policies and Reforms (IPRE) (Moldova)
- Kyiv Dialogue (Germany)
- Munk School of Global Affairs and Public Policy (Canada)
- Open Society Initiative for Europe (OSIFE) (Spain)
- Prague Civil Society Center (Czech Republic)

- Soros Foundation Moldova (Moldova)
- Soros Foundation in Georgia (Georgia)
- Stockholm Center for Eastern European Studies (SCEEUS) (Sweden)
- The German Marshall Fund of the United States (USA)
- The Netherlands Institute of International Relations Clingendael (Netherlands)
- The Polish Institute of International Affairs (PISM) (Poland)
- University of Amsterdam (Netherlands)
- University of Ottawa (Canada)
- USAID/ENGAGE (USA)
- Zentrum Liberale Moderne (Germany)

#### HIKD AINHAN DADTNEDS

- Think twice UA
- Transparency International Ukraine
- Civil Network OPORA
- Public Union "Reanimation Package of Reforms"
- Detector Media
- European Pravda
- Institute of Mass Information (IMI)
- Institute of International Relations of Taras Shevchenko National University of Kyiv
- National Interests Advocacy Network "ANTS"
- International Renaissance Foundation
- International Center for Ukrainian Victory (ICUV)
- Ministry of Foreign Affairs of Ukraine
- Ministry of Youth and Sports of Ukraine
- Young European Ambassadors in Ukraine (YEAs)

- Office of the Vice Prime Minister for European and Euro-Atlantic Integration
- Office of the President of Ukraine
- Embassy of Sweden in Ukraine
- EU Delegation to Ukraine
- Foreign Policy Council "Ukrainian Prism"
- TSN.ua
- Uzhhorod National University
- Ukrainian Association of Youth Councils
- Ukrainian Center for Independent Political Research (UCIPR)
- Ukrainian Center for European Policy (UCEP)
- Ukrinform
- Ilko Kucheriv Democratic Initiatives Foundation
- Hanns Seidel Foundation in Ukraine
- Heinrich Boell Foundation in Ukraine
- Konrad Adenauer Foundation in Ukraine
- DEJURE Foundation
- Center for Economic Strategy
- Center for International Security
- Center of Policy and Legal Reform (CPLR)
- Anti Corruption Action Center (AntAC)

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